

THE WEEK IN THE COURTS

Justice and the citizen —a new code of practice

BY JUSTINIAN

Justice; these are the main offences prescribed.

The Law Commission proposes a "rational system of penalties" for these offences. Working from the most serious downwards, it starts with the crime of perjury and assigns on the maximum of 7 years' imprisonment for that crime.

Perjury is regarded as the most serious of the offences of perverting the course of justice — no doubt because if its definition of the religious oath taken by the perjurer.

The Law Commission in an earlier working paper had recommended that the maximum for perjury in judicial proceedings should remain where it is at the moment, and it appears to have received no representation to the contrary.

By what criteria the Law Commission has measured the appropriate maximum penalty is left unrecorded.

Statutory maximum penalties are generally regarded as absurdly high, such that the

newly formed Advisory Council on the Penal System is to be asked to examine this topic as one of its first tasks.

Proposals made by the Law Commission in relation to a whole range of crimes can then be properly scrutinised.

The Law Commission then turns its attention to the question of further offences specifically

It proposes to make the interference with witnesses giving information to the police and the giving of false information to the police specific crimes.

It reaffirms two existing crimes of a) assisting a person believed

Few would cavil with the need to bring penal sanctions in to play to prevent such conduct. But the Law Commission lapses, in its commendable effort not to broaden the scope of the criminal law unnecessarily, when it deals with bail.

There is a sensible and growing practice among magistrates of granting bail to accused persons without the requirement of sureties. This is in main an acknowledgement of the fact that in these days sureties can-

Justice is not a cloistered virtue, but is part of the machinery society devises for its purpose to regulate the rights of citizens as between themselves and with the State. Justice is not made for lawyers. Lawyers are made to promote the

interests of justice.

With those general principles in mind, most of what the Law Commission proposes is unexceptional. It rationalises a branch of law that has produced a degree of uncertainty in the breadth of its ambit.

In proposing specific offences, the Law Commission seeks to produce a more certain law, in producing a coherent and intelligible code of practice by which the citizen may know when and how he may run foul of the administration of justice.

For all proceedings in civil and

criminal courts there are to be offences dealing with perjury (the ingredients of that offence are redefined to meet modern conditions); tampering with or fabricating evidence; keeping witnesses away from attending court; intimidating litigants; threatening or bribing the court; and publishing material which creates a risk that the course of justice will be seriously obstructed or prejudiced, intending to pervert the course of

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England—6.00-6.30 p.m. †Look North (from Leeds, Manchester, Newcastle); †Midlands To-day (from Birmingham); †Look East (from Norwich); Points West (from Bristol); †South To-day (from Southampton); †Spotlight South West (from Plymouth).

THE EASE and complete ease of the West Indian victory over the Australians in the Prudential World Cup, makes me fancy England will be a very easy job for the "Company, at Headingley on Wednesday, and thus reach the Lord's final next Saturday.

My hopes are based on three main considerations:—(1) The Carribbean country cricketers ruthlessly exposed

In addition, the England team know this form of the game, have three resounding victories behind them and possess a tight bowling attack. (2) There is no early collapse due to the physical and psychological threat of Lillee and Thompson.

The West Indies demonstrated conclusively that this pair can be played, and also punished, but not by the faint-hearted.

Australian recovery had gone early, the match have ended before tea.

The fifth West-Indies spinners, who were not in the first Test, are:—(1) Richards, a friendly wicket, a flat, non-turning ball, and uncertain line and pace; (2) Edwards, a spin bowler, who is only real strength is when he bowls; (3) Edwards attempted his third ball

LAWN TENNIS **BY JOHN BARRET**

Ashe burning for the big one

In 1950 that graceful racket artist Budge Patty forsook the bright lights that were his way of life for a régime of monastic dedication and training that brought him the French and Wimbledon titles in the same year. In those days there were three clear weeks between the two championships, ample time with, among others, Buster

THE BREAK in the weather may have saddened holidaymakers, but it certainly pleased the crews of the 14 yachts sailing in the first two of the inshore

French buy ketch for FT Clipper race

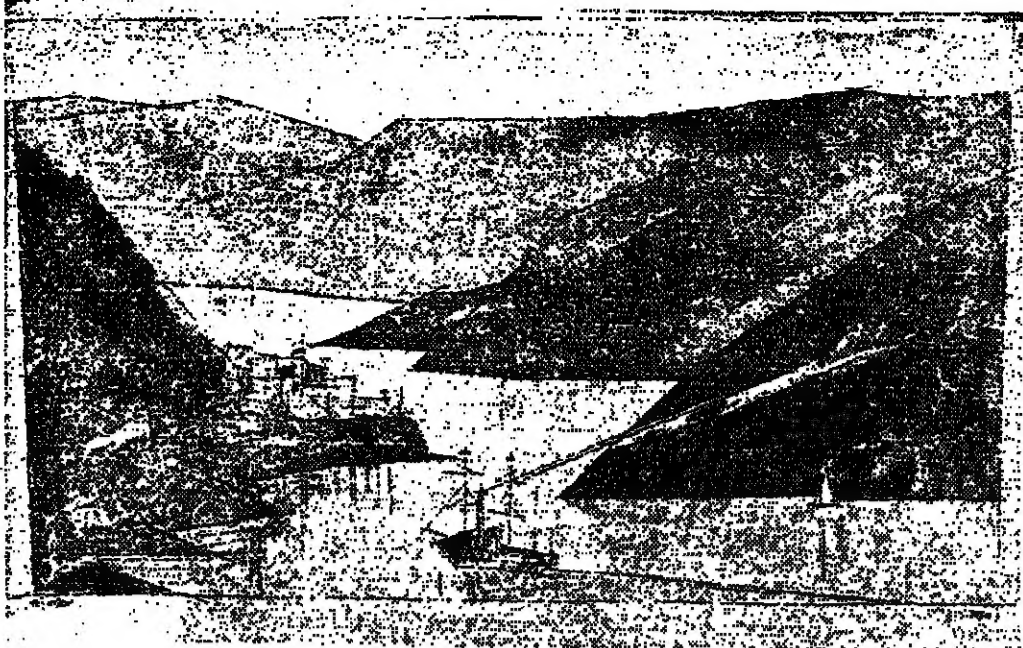
RACING
BY DOMINIC WIGAN

I cannot see this smart four-year-old half-brother to Grundy falling in the principal event at the Midlands track, the Nottingham Festival Handicap.

100

20th Anniversary

RAILS
fine



Lyonel Feininger: Ships in Fjord (ink and watercolour on paper)

Achim Moeller

Lyonel Feininger

by WILLIAM FEAVER

Lyonel Feininger started as a cartoonist. He didn't finish his first oil painting until he was 36. He was a late developer. But throughout his career he retained some of his caricature devices, the bare minimum lines, the tendency to diagrammaticise. Indeed, his way of representing towers, skyscrapers and sailing boats had a strong element of scene-setting about it, as though a joke or a drama were about to develop on the spot. Not that this is the way he intended his later work to be regarded. The subtitle to the exhibition of his work at Achim Moeller's gallery is "Visions of City and Sea," a sonorous phrase implying the highest possible intentions. And certainly the work for which Feininger is best known, his drawings and watercolours of cities and seascapes, has no obvious connection with the caricature origins.

Yet there are clues, even in this fairly small exhibition. The Feininger drawing made in 1916, some time after he had stopped working for the papers, covers the divide between commercial wit and the development of a more private sensibility. A giant angler in a top hat poses with his catch while all around other, near-identical figures watch and fish fruitlessly. From that to drawings in which the figures are reduced to triangles, is only a slight development. And from these to landscapes in which even the sun is squared off is, again, not much of a leap forward.

There is nothing wrong in this—the distinction is often made between the art of caricature and the art of abstraction, as between drawing and painting. However, Feininger's work does seem to me to be rather a caricature version of vision. There is never the sense of liberation, of imaginative boundlessness, of fierce intensity that true vision involves. His paintings and drawings appear mapped out, meticulously refined, with every line scratched in as though he had etched. Slight bleedings where the ink spread over the wet paper give occasional suggestions of improvisation, but in general the drawings are set-square, tidy and thoroughly non-accidental. Somewhere along the line curves appear to have been eliminated from his work, not so much to make his effects more dynamic as to tighten up the manner and provide style. Thus every move and stroke appears a foregone conclusion.

There are only a few paintings in this exhibition so it is not possible to look too closely into the differing degrees of finish. Feininger considered necessary in the two media. However, there are enough drawings, both watercolours and studies for painting, to give a good idea of his strengths. The best are undoubtedly the most fancy-free designs, in particular a drawing of two cargo boats chugging over a strange, curved northern sea. There is a lightness of touch here which is dispelled in the more standard "visionary" architectural schemes.

Lyonel Feininger is at Achim Moeller until July 19.

Aldeburgh Festival

Richter

by GILLIAN WIDDICOMBE

To Blythburgh, once a flourishing medieval port, now a pretty village mid heath and marsh. Blythburgh church, where the monks burn incense in a rough clover meadow, sits on oak benches as old as they are uncomfortable, and stares at a superb wooden ceiling with frescoes and carved angels, as good for sound as visually beautiful. To Blythburgh, last week, to hear Sviatoslav Richter play a stunning Beethoven recital. Richter had not played in Britain for five years, and kept the audience waiting for nearly 20 minutes. Eventually he came on, looking relaxed and genial. Lights were turned down, so that as the evening darkened, spotlights in the transept lit him only as a black silhouette. A dramatic evening. Bedazzled in several senses, we stared rapt at the gruff, inscrutable profile, sharing imaginings of demon rage and serene dreams.

The Hammerklavier was the evening's throne, but first Richter played the C major Sonata, Op. 2, No. 3, and three Bagatelles from Op. 1 to 6. The schoolish impulsive C major suits Richter perfectly as a beginner, with its nonchalant opening phrase and so many of the ructions of later sonatas previewed in miniature. Richter can test his emotional temperature without dredging his fervour. I remember a Festival Hall recital, say ten years ago, when he gave a wild, angry performance, like a mad tiger; but last week's was more mellow, bountiful, capturing the playful humour in lyrical phrases, the pressing energy of rapid scales, and the whiplash attack of snapping cadences. The exposition repeat was turned to perfection; phrase-colouring similar but never the same—the musical equivalent of the same picture viewed from a new angle. Fascinating to realise that no matter how spectacular some of his pianistic effects—twinkling trills driven so hard that they bite the piano tone like

Greenwich Theatre

The Knight of the Burning Pestle

by B. A. YOUNG

Beaumont and Fletcher's City pany it does not call for any comedy makes an admirable subtleties of playing; all that is relaxation for a summer even- ing. As it deals with a per- formance by an amateur com- "Reasonable" is not too

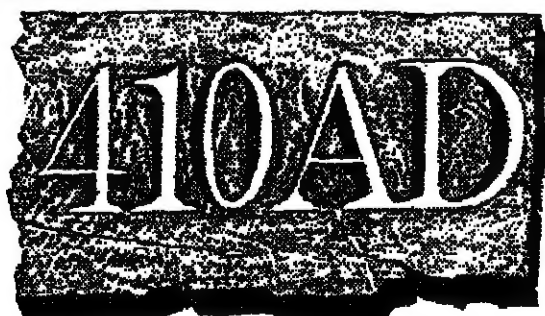
restrictive, for most of the comedy of the play is founded on the part of an intrusive citizen who insists that the prepared production (a conventional romance about an apprentice lad who steals away with someone's daughter) shall be altered to give a good part to their own apprentice Rafe (Gordon Reid).

The company is surprisingly decent about it. They don't actually involve Rafe in the plot of their play, but they are happy to leave the stage every now and then to make room for some fresh caprice of their patron's. Rafe begins as a knight, a Grocer. Errant as he calls himself for he is most loyal to his Company, and on his very death-bed, an arrow transfixing his head from side to side, he insists that his soul may go to Grocers' Hall. Later he has more extravagant duties—to kill giants, to marry a king's daughter, to drill a company of volunteers like Col. Heath of the H.A.C.

Sam Walter's cheerful production is full of music. Merrythought, one of the citizens (David King), seldom speaks at all, but prefers to sing through life, naturally losing his wife, his children and his fortune as he does so. But the others sing too, sometimes alone, sometimes in concert, and a lady guitarist, Nola York, sits at the side of the stage to play their accompaniments.

Robert McEain and Linda Polan are the two intruders, dictatorial but good-hearted old numbers. Hazel Clynne is the girl the young men fight over in the persons of Geoffrey Bevers and Michael Richmond. Roger Strierley is her father; Merrythought's willful wife is Prunella Scales, and his younger son Michael is Petra Markham, who undertakes all the boys' roles in the play with wide-eyed readiness. They hit just the right note of broad comedy without condescension. I recommend it

Don't miss this date



or these: June 11-June 21
**THE GROSVENOR HOUSE
ANTIQUES FAIR**
and '100 years of the Arts' (1830-1930)

In 410 AD the Romans finally withdrew from Britain—and left behind a cultural influence reflected in so many antiques. The finest collection of pre-1830 antiques on the world market is in the Great Room, Grosvenor House, Park Lane, London. Telephone: 01-499 6363. 11 June: 5.00 p.m. - 7.30 p.m., then daily till 21 June: 11.00 a.m. - 7.30 p.m.

'100 years of the Arts' in the Grosvenor House Ballroom. 12 June: 3.00 p.m. - 7.30 p.m., then daily until 21 June: 11.00 a.m. - 7.30 p.m. All items except those on loan are for sale. Admission £1.

Liverpool Everyman

Under New Management

by MICHAEL COVENEY

Last week in the House of Commons, during a debate on the future of the nationalised industries, one Tory MP congratulated another on seeming to belong to "that growing band of Tory red-shirts who will be fighting for the thesis of worker participation as the alternative to the declining and somewhat discredited forms of managerial capitalism which are espoused by the CBI." At the end of C. G. Bond's spirited play about the famous factory competition, Fisher-Bendish in Kirby, the days of the old capitalist managers are declared to be "over." And as far as that particular factory is concerned, so much is true. The sins of 15 years of bad management are never concealed in the play, but Mr. Bond has concentrated on distilling the essential character of a place of work which was nearly destroyed.

It is written subsequent to extensive interviews with the stewards and workers of the shop floor at the KME factory (as it is now known). A detailed reconstruction of all the events would be clearly impossible, so the playwright adopts methods tested and true to convey essential information. A cartoon-like version of Harold Macmillan wanders around a huge washing machine, muttering about "shambolic" management before inserting a sixpence and climbing aboard for speedy revolution. Simultaneously, almost, we learn that between 1961 and 1971 the factory had 12 general managers. If one arrived who had any ability he was not allowed to use it. He and his colleagues could obviously have been forgiven for wondering whether, perhaps, the place was operating as a tax dodge. These emotions of anger and insecurity are forcefully conveyed by the company as they close ranks and, in a strikingly staged sequence, chug energetically over the scaffolded design of Graham Barkworth and Steven Parr before arriving en masse with a rousing ovation from the people they both serve and represent.

The second half flags a little and threatens to get bogged down in an over-extended show-biz parody of the buying and selling game among private companies. But the aims of the occupation are clearly delineated, and they survive yet more bureaucratic inefficiency. "Harold King, Jesus wept look at the dreams that you've gone and wrecked!" The play's conclusion is an optimistic and good-humoured boisterous semi-colon. This theatre itself will, from the Autumn, be under new artistic direction. Alan Dossor leaves after five years of work aimed at placing the theatre at the centre of Liverpool life. In that respect, his boisterous production is consistent with a policy that has produced fine work not only from Mr. Bond, but also from John McGrath, Adrian Mitchell, Willy Russell and countless outstanding performers. The present company is impressively flexible and their work on Friday night was rewarded with a rousing ovation from the people they both serve and represent.

Nottingham Playhouse

Walking Like Geoffrey

by MICHAEL COVENEY

"A Tale of Old Gotham" is the subtitle for the Playhouse's contribution to the city's annual festival which opened on Saturday. Even so, the play looks all right when the sun shines. It is a tale of a city, a city of the past, a city of the future, a city of the present. It is a tale of a city that has been destroyed, a city that has been rebuilt, a city that has been reborn. It is a tale of a city that has been walking like Geoffrey.

Mr. Campbell demands very difficult things of his stage directors. In *The Great Caper* it was required that the search party demolish a wall. Here, at the end of Act 1, Sir Eustace Doderell (Roger Sloman) attempts to dodge the curse by "prancing" his soul to another universe—first by juxtaposing excitement at his servants in underwear with the sexless solidity of his wife (Pat Keen), and then by deducing his existence as the element of another person's dream and attempting to destroy the fabric of that dream with excessive actual behaviour. Thus the curtain falls on a scene of domestic carnage and Sir Eustace stabbing himself 50 times. Such amazing events are hard to represent. The director, Richard Eyre does, on the whole pretty well, although he is far more successful at coping with Mr. Campbell's exquisite facetiousness—old Gotham is blessed with not only wet trousers before attracting Geoffrey, but also a fleet of chaps.

The Entertainment Guide is on Page 9

The gun. Gotham is arrived at the gun. Adrian Creamwell (Richard Howard), dilettante, and dabbler in The Occult. In the course of his quest for the origin of a Druidic curse that has played havoc with the aristocratic family of Joderell, Mr. Campbell's play Joderell (Mr. Campbell's play Joderell) at the Royal Court last year. The Great Caper, charted the progress of an alternatively-cultured Boswell and Johnson in their search for the Perfect Woman; that play was, in terms of narrative, a study in calm and more coherent. But Geoffrey has many elements in common with it, and, as

Gissing honoured

The novelist George Gissing was honoured last week at a small ceremony in Chelsea, when a blue plaque in his memory was unveiled at 33 Oakley Gardens, S.W.3. Gissing lived there when he was in his early twenties, from 1882 to 1884. It was then known as 17 Oakley Crescent.

Gissing paid 7s. a week for two rooms to his landlady, a Mrs. Coward. He wrote industriously while he was there and completed his novel, *The Unclassed*. By now separated from his first wife, he found in the house a modicum of calm and creative freedom. He also began at this period to take in pupils in classics, which was to provide him with a livelihood for several years while he fought to support himself from literature.

Last week Professor Pierre Courcelles, the leading authority on Gissing, spoke of his compassion for the poor and his intimate knowledge of late Victorian London, before pulling on the cord that released the Union Jack concealing the gleaming plaque provided by the GLC.

There are already plaques in memory of Gissing in Wakenfield where he was born, and in Paris, where he lived for two years. A.C.

'Overlord' for Berlin Film Festival

The Imperial War Museum announces that *Overlord*, the first feature film to be made under its auspices, has been selected by the organisers of the 25th International Film Festival at Berlin between June 27 and July 8 as one of two new British productions to be shown in competition.

Overlord was produced by James Quinn, directed by Stuart Cooper, and written by Christopher Hudson and Stuart Cooper. It tells the story of a young soldier from his camp to D-Day and the Allied landings in France on June 6, 1944.

Sadler's Wells Theatre

Moves/Eclipse/Juice

by CLEMENT CRISP

Nederlands Dans Theater's had discovered the possibilities of an echo-chamber, and then made me suspect that the company is currently toying with the Death wish. A kamikaze dive into pretention and fatuity, it started very well with a sure-footed account of Jerome Robbins' *Moves*, that ballet in which silence is a positive accompaniment to dance. Robbins' theme is that bodies may be seen to respond to each other without music's promptings, and the NDT dancers are alert in their relationships, clean and handsome in their understanding of timing. The quirks and "asides" about movement with which Robbins enlivens his choreographic structure are nicely played—one boy dropping suddenly in the "Dance for American college students." Athletic grappling, jumps and twirlings for its three girls and four men were the piece was made worth-while by the magnificent performance of a Jon Benoit. With his total abandonment to the dance, Mr. Benoit is a tremendous artist. He launches himself into the choreography as if greedy for movement, and he is the justification for an otherwise insufferable deadlier pretensions of American dance. Mr. Falcó's *Eclipse* is burdened with a brutish score by the Burí Alcantara that starts by sounding as if Tibetan monks know and love?

Elizabeth Hall

Jean Fonda

by DOMINIC GILL

Chopin's F sharp minor Polonaise can be a wonderfully effective curtain-raiser. It can also, unless the nerve is rock-hard, quite easily misfire: and indeed one had hoped that the French pianist Jean Fonda's unhappy performance of it at the start of his recital on Thursday—nervous, inaccurate, over-pedalled, prosaic, leavened only with a few moments of very un-Chopinque whimsy—might prove to have been the result of no more than short-lived curtain nerves.

But the three Chopin mazurkas which followed fared no better: disguised by heavily unrhymic emphasis, coarse-toned, almost entirely un-answered, the dance roots of the music almost untraceable. And Mr. Fonda's account of the *Fachingschwanke* was even less, painful to hear: an extraordinary plasticine-ankered creation, cloudy, without shape or direction, variety or

Stratford's royal gala

Tickets are still available for the Royal Gala Performance of Henry V at Stratford-upon-Avon on June 27 to raise funds for the preservation of the theatre. The more expensive tickets include admittance to a Garden Party in the afternoon which the Queen will attend.

Tickets are also available for the Centenary Gala Recital on Sunday, June 29, in the theatre.

TWA. FIRST OF THE DAY TO THE USA.

NEW YORK:

747 departs 10.00, arrives 12.35.

747 departs 12.00, arrives 14.35.

707 departs 17.00, arrives 19.55.

The 12.00 flight continues on as a 707 to Cleveland, St. Louis, Kansas City.

BOSTON:

747 departs 11.15, arrives 13.20.

Continues on as an L1011

to Los Angeles (arr. 18.37).

PHILADELPHIA:

707 departs 11.30, arrives 14.35.

The only non-stop flight of the day.

Same plane continues on

to Pittsburgh (arr. 17.21).

CHICAGO:

747 departs 12.30, arrives 15.00.

Same plane continues on

to San Francisco (arr. 19.58).

LOS ANGELES:

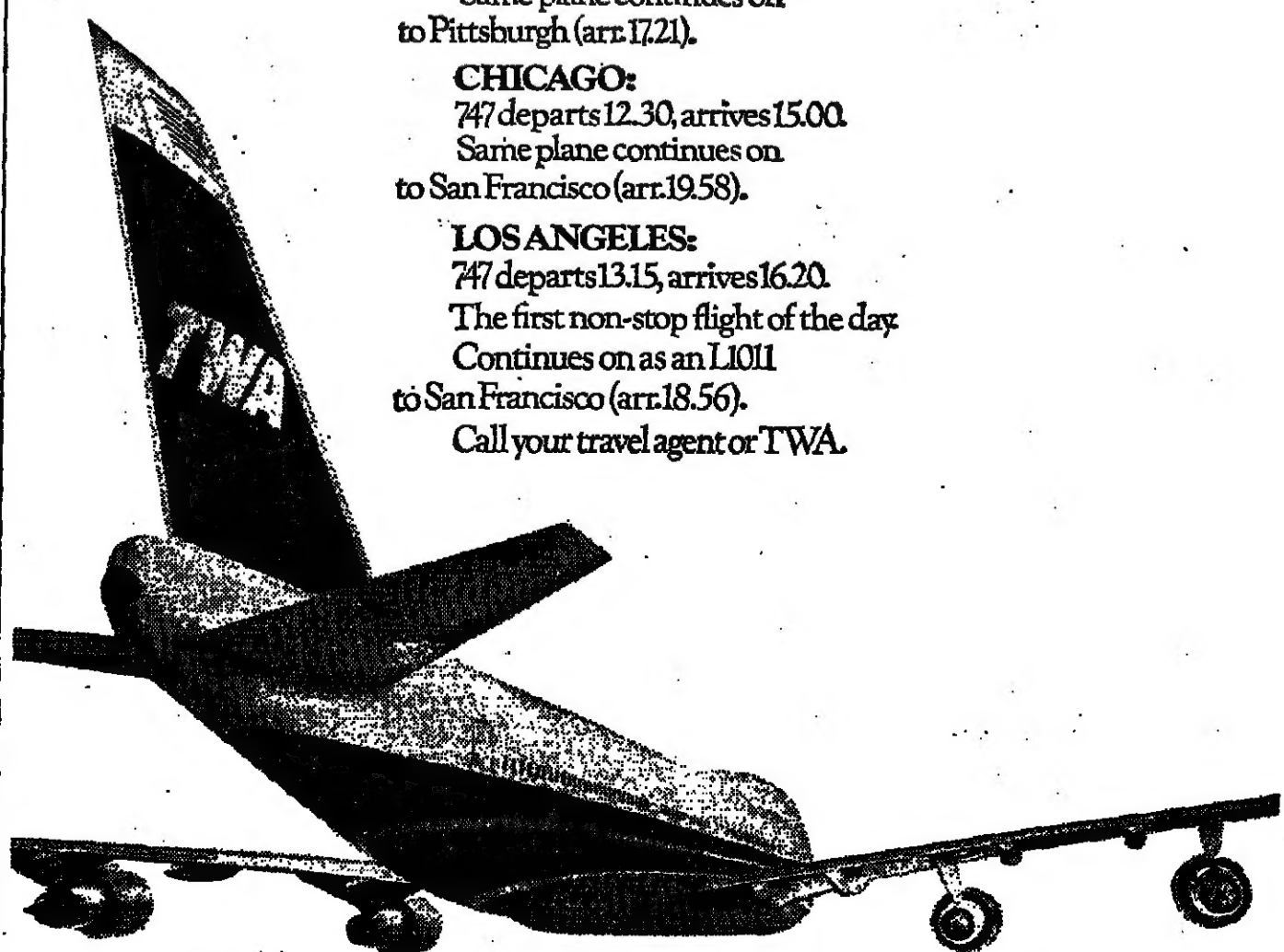
747 departs 13.15, arrives 16.20.

The first non-stop flight of the day.

Continues on as an L1011

to San Francisco (arr. 18.56).

Call your travel agent or TWA.



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HOME NEWS

MP backs move to suppress Crossman diaries

FINANCIAL TIMES REPORTER

MR. TAM DALYELL, Labour MP for West Lothian, who was a friend of the late Mr. Richard Crossman, said yesterday that the Attorney General had a respectable case for seeking an injunction to prevent publication of the first volume of the Crossman diaries on the Labour Government covering 1964-66.

Mr. Dalzell said yesterday: "I think that publication might create a tremendous amount of controversy on top of what we already have."

"I have read a great deal of the book. I think it is a great book and should be published, certainly within this decade, but not immediately."

Mr. Dalzell said that Mr. Crossman's book was different from memoirs of other leading politicians including Churchill, Macmillan and Mr. Wilson. "In these memoirs they did not go into anything like the detail, especially about people, that the Crossman memoirs do. The difficulty is a real one especially after the publication of extracts in the Sunday Times."

"There are men of considerable literary ability in this present Cabinet. If direct opinions are to be attributed to members of the Government, it is a century before them in politics it might inhibit actions in Cabinet."

"In the past I have been ambivalent about publication. But since the late Mr. Crossman's death and having seen the cold print, I now come down on the other side of the fence."

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Watney raises strengths but prices stay same

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

FROM TO-DAY WATNEY, the centre of a row between brewing division of the Grand Metropolitan Group, is to increase the strength of four of its beers which account for 40 per cent of its draught beer output.

The beers are special bitter, Truman special, Ben Truman export draught, and Norwich special, which is sold in East Anglia.

The prices will not go up, though the extra duty cost to Watney may be as much as £300,000.

Watney said at the weekend: "We never disclose the gravity of our beers. You will have to wait for other people to do their tests."

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Motor-cycle men to meet Varley

By Peter Cartwright

MR. ERIC VARLEY, who has taken over from Mr. Wedgwood Benn as Industry Minister, has rescheduled the meeting over the future of the motorcycle industry including the Meriden Co-operative at Coventry—to next Wednesday.

Mr. Denis Poore, Norton Villiers Triumph chairman and other members of the Board, the Meriden Motor Cycle Co-operative—each of which was set up with nearly £5m. of Government aid—and national officers of the Confederation of Shipbuilding and Engineering Unions were to have met Mr. Wedgwood Benn on the day on which the Prime Minister's Cabinet changes became effective.

The confederation has been pressing the Government to take further measures to bring the industry into public ownership, while Mr. Poore has argued for the investment of another £25m. to increase the model range and profitability of a three-factory industry.

This includes the two NVT factories in Birmingham and Wolverhampton and the Meriden factory which NVT had planned to close nearly two years ago.

The Meriden Co-operative was uncertain last night which bat it was supposed to be wearing to the meeting. So far, it has been invited only by the confederation, yet its union members are also part owners and they have still to hear from Mr. Varley.

Mr. Dennis Johnson, the co-operative chairman, and Mr. David Jones, the new professional managing director appointed from the motor industry, are likely to represent Meriden management if invited in that capacity.

More aluminium but trade contracts

BY RHYE DAVID

ALUMINIUM PRODUCTION in Britain was at its highest level for 18 months in April but the pattern of depressed trading which has been apparent in all sectors since the end of last year shows no signs of coming to an end.

The U.K. smelters produced 27,251 tonnes in April—a total exceeded only in December, 1973—according to the latest statistics published by the Aluminium Federation in Birmingham. Dispatches of primary aluminium to customers are down, however, by 33 per cent in the first four months of 1975 compared with same period last year, largely as a result of a sharp drop in imports.

Whereas in January-April, 1974, 85,421 tonnes were imported to meet the shortfall in U.K. production, this year the total has come to only 45,178 tonnes—a drop of 47 per cent.

Imports of primary aluminium in the first four months of 1975, however, were 182,001 tonnes against 167,988 tonnes in the first four months of 1974, amounting to only 128,468 tonnes in the same period this year—the lowest total since 1971 for the period.

Dispatches in April itself totalled 23,896 tonnes, against 47,597 tonnes in April last year.

A similar picture emerges from figures for secondary aluminium production—largely reclaimed metal—which in the first four months of the year totalled 59,388 tonnes, a drop of 18 per cent.

April dispatches of rolled products totalled 12,428 tonnes, the lowest total again since 1971 and a drop of 38 per cent.

The fall in extrusions has been somewhat less severe, with April's total coming to 14,452 tonnes against 16,798 tonnes in April, 1974.

The federation is now to submit detailed proposals to deal with the problems that collection of VAT creates for the self-employed and small businesses.

The decision to call off the Treasury.

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P.O. delay for data transmission

By Christopher Lavery

THE POST OFFICE has told 40 of its most important data transmission customers that the new experimental packet switched service (EPSS) will not start fully until next May, nine months behind schedule.

The main reason for the delay appears to be late delivery by Ferranti, which is to supply three exchanges using 13 Argus mini-computers and associated software. Publicity about the company's financial problems last autumn apparently made it difficult for a time to secure electrical components from outside suppliers.

The P.O. has said that future plans for the provision of a public switched digital data network will be influenced by the experience of the two-year EPSS experiment.

The availability of a network advanced by many years, many users at present has to be converted into analogue signals for transmission down the telephone line.

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VAT boycott ends after 'breakthrough' talks

THE NATIONAL Federation of Self Employed called off a threatened VAT boycott, yesterday, following a "breakthrough" in relations with the Government.

The federation has instructed members to withhold payment of VAT after July 1 unless the Government was prepared to reconsider the "special case" of the self-employed and small businesses.

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LABOUR NEWS

Electricity unions reject TUC participation plans

BY ROY ROGERS, LABOUR CORRESPONDENT

TUC PROPOSALS for worker participation in the electricity supply industry, submitted to the Plowden Committee of Inquiry, are likely to be disowned by several of the industry's main unions which have already presented contradictory evidence.

The TUC evidence, published today, calls for trade union involvement in decision-making at all levels, including 50 per cent representation on a supervisory Board designed to control a proposed England and Wales Electricity Corporation.

This goes against the views of several of the industry's manual unions as expressed in their submission to the committee where they said "several major unions would not support this direct involvement of trade unions in the management function."

This issue was put more clearly yesterday by Mr. John Lyons, general secretary of the Electrical Power Engineers Association, who said he was "concerned" at the TUC proposals for worker participation.

"Not only is this an ill thought out proposal, but the TUC has not even asked the

unions in the industry if they want such an arrangement.

"As far as we are concerned only one union in the industry—the Transport and General Workers Union—was positively in favour of such a proposal," he added.

The disapproval of the TUC evidence is no doubt a factor behind the low-powered delegation which will give additional oral evidence to the committee later this week. Only one general secretary is in the team, Mr. Geoffrey Drain of the National and Local Government Officers' Association, two of the delegation are national union officers from the gas industry, while the EPEA will not be represented at all.

Mr. Frank Chapple, general secretary of the Electrical Plumbers' Trades Union and chairman of the TUC fuel and power committee, will not be in the party as he is also a member of the Plowden Committee. But both he, and his union concerned, have come out recently against the principle of worker participation at Board level.

Less contentious items in the TUC evidence include ending the

separate functions of the Electricity Council and Central Electricity Generating Board.

Their recommendation of a new England and Wales Electricity Corporation means the electricity supply industry would be controlled in the same way as the gas, coal and steel industries. It would ensure a unified structure of decision making in the industry.

Although the new corporation should have a main centralised planning function for the whole industry, as much administrative de-centralisation as possible should take place through the area boards.

The TUC, however, says that it "sees no disadvantage and every advantage from transferring the price setting powers of the area boards back to the central authority."

Although the TUC proposes a main board for the proposed EWEC—half of which should be composed of union representatives—it considers that this main board would not be the operative body for wage negotiations. These, it suggests, should be dealt with by a subordinate executive.

The TUC also thinks the present system of consumer consultation in the industry is inadequate. It suggests that a National Electricity Consumers Council should be set up to give the interests of consumers an effective hearing.

NUM censure threat for pro-Market MPs.

BY OUR LABOUR STAFF

FIVE YORKSHIRE MPs sponsored by the National Union of Mineworkers now face up to three censure motions from the union branches at next week's Yorkshire area NUM council meeting.

The five, headed by Mr. Roy Mason, Minister of Defence and MP for Barnsley, have angered some left-wing miners by their open support for British membership of the EEC. The Yorkshire NUM Council was strongly opposed to continued membership.

Mr. Arthur Scarsill, the union's area president and a leading campaigner for a No vote in the referendum now has to decide whether to allow the highly critical resolutions to be debated.

In the past he has usually persuaded delegates to avoid a direct confrontation with their sponsored MPs. But this time he is expected to allow at least one motion to be fully debated.

He is likely to choose the one from the Barrow Colliery branch, in the heart of Mr. Mason's constituency. This demands the withdrawal of sponsorship from Mr. Mason and the other four pro-Market MPs—Mr. Alec Woodall (Hemsworth), Mr. Alf Roberts (Normanton), Mr. Edwin Wainwright (Dearne Valley) and Mr. Joe Harper (Pontefract).

The area's other sponsored MP, Mr. Dick Kelley (Don Valley), was a firm supporter of the union's campaign against Common Market membership.

Mr. Mason on several occasions has clashed with the union over his pro-EEC views, especially when he openly campaigned to try to stop the NUM adopting its initial anti-Market stance in 1971-72.

If a censure motion is carried, the main threat is a potential withdrawal of financial support for the offending members, and even the Labour Party at the next election.

'Companies frustrated IR Act's closed shop provisions'

BY JOHN ELLIOTT, LABOUR EDITOR

A GENERAL defence of closed shops in industry, plus an allegation that companies tried to "frustrate" the Industrial Relations Act's attempts to outlaw such arrangements are launched this morning in a new book written by four labour academics.

Published when closed shops, especially in the newspaper industry, are at the centre of the controversy over legislation now passing through Parliament, the book reports that 40 per cent of trade unionists belong to closed shops.

It argues that many companies like closed shops, and that, in general, individual workers do not object to them. It also suggests that lessons to be learned about the ineffectiveness of labour law which does not command wide support could be relevant to laws on race relations and equal rights for women.

These arguments form part of a book called "Industrial Relations and the Limits of the Law," written at Warwick University which assesses the limited effects of the Conservative Government's 1971 Act.

The authors claim that employers in general did not like the idea of the threat of law, involving third parties having a say in their affairs, being used in industrial relations.

Managers were specially reluctant to see bargaining arrangements disturbed by the new individual rights, and combined

effectively with unions to draw the sting from the law's attack on closed shops. Nor were they keen to use the law to enforce procedures or prevent costly disputes," say the authors.

"Managers were aware that legally enforceable agreements, attempts to end the closed shop and restrictions on the right to take industrial action were strongly opposed by unions and their members. They were reluctant, therefore, either to enforce the legal rights of others or to use legal sanctions that were designed to enhance their own authority."

The book suggests that a combination of employers doing their best to get round the IR Act's outlawing provisions plus some apparent Government indifference, taken together with the courts' inability to enforce the law fully, meant that generally closed shops stayed in being in some informal but effective sense.

During the three years prior to the Act coming into force in 1971, closed shops were being adopted in new areas, especially for clerical and junior management groups.

In a survey conducted by the authors, 16 out of 39 companies acknowledged the existence of closed shops plus three nationalised industries said they had come into force between 1968 and 1971.

"There is no evidence, either from industrial experience or the use of the law, that in general individual rights, and combined

trade unionism as a serious infringement of individual liberty," says the book. On the other hand, the advantage of closed shops to management is that they can avoid inter-union competition for membership while also giving unions the power to enforce agreements on their members. "The closed shop may be seen as an expression of the collective nature of the employment relationship," suggests the book.

The main reason that the IR Act failed to stop closed shops operating was that "employers defended it almost as tenaciously as did workers." By using "persuasion, the recruitment interview, induction, and a variety of techniques, managers set out to frustrate the intention of the law," claim the authors.

"Their success must raise doubts about the ability of the law to protect individual rights in the field of employment unless these rights are seen to command wide support or serve the interests of the parties to collective bargaining. Our evidence has clear implications for the employment rights contained in race relations legislation and laws to secure equal rights for women."

Warwick Studies in Industrial Relations, Industrial Relations and the Limits of the Law—the industrial effects of the IR Act 1971. By Brian Weekes, Michael Mellish, Linda Dickens, John Lloyd. Basil Blackwell Oxford. £7.50 hardback. £3.95 paperback.

WEEK-END POLITICAL SPEECHES

'Support contract' call by Ministers

BY JOHN BOURNE, LOBBY EDITOR

LABOUR LEADERS concentrated their week-end comments on the urgency of tightening the guidelines of the social contract.

Mr. Denis Healey, Chancellor of the Exchequer, warned the unions of the danger of the Government destroying its credibility if it allowed its settlement for the railways far above the existing guidelines or the arbitration figure of 27.5 per cent.

A national rail strike would be disastrous, but it would be even more disastrous if the Government was seen to destroy its credibility.

Speaking on BBC Radio Leeds, Mr. Healey stressed the importance of getting a "firm guarantee" from the unions that wage demands in the next round of negotiations would be in keeping with a cut by half in the rate of inflation.

He said he was most encouraged by the TUC's discussions on a plan to achieve this.

In Cardiff, Mr. Michael Foot, the Employment Secretary, said the problems of inflation would not be solved by "battles" between the Government and trade unions.

The key to success was to "build a link" between the industrial movement and the political movement that could never be broken.

"You cannot solve the problems of inflation by fighting a battle between the Government and the trade unions. The unions to unite with the Government to fight inflation."

"The miners have always held a high position in the loyalty and comradeship of the Labour movement. Twice in recent years the whole Labour movement has united in a strike against those who sought to divide and rule," he declared. "Now it is time to remember our obligations and responsibilities to each other and to the wider unity of the movement of which we are part."

Heath still running for leadership

BY JOHN BOURNE, LOBBY EDITOR

MRS. MARGARET THATCHER and other senior Tories increased their attacks on the Government's economic policies during the week-end after the lull of the referendum campaign, but Mr. Edward Heath, her predecessor as party leader, also indicated in an article in the Sunday Express that he still regards himself as a possible leader of the party.

Besides discreetly reminding people of his triumphs at referendum campaign meetings, he recalled his question as Prime Minister in the February, 1974, election—do you want to be governed by the Government or the trade unions?

He commented: "Inevitably there are many people who believe the present economic slide could have been avoided if only people had come out in large numbers that February to back the measures that needed to be taken."

After Mrs. Thatcher had left the Welsh Conservative conference at Aberystwyth on Saturday, the conference discussed a motion criticising the failure of the Conservative leadership of providing new and aggressive policies and pointing out that there had been little sign of these policies on which Mrs. Thatcher had been elected.

Mr. Tim Mason, for the Federation of Conservative Students, said that when Mrs. Thatcher was elected there was a vague idea that she represented a new sort of positive and aggressive Conservatism and that she was going to change the direction of the party and the country.

"That idea is still vague," he said. "By the middle of April no leadership had come from Mrs. Thatcher."

the mistake in changing him for Mrs. Thatcher was now apparent. "In his place we have a politician whose election was shrouded in confusion, whose grasp of most fields of policy is extremely limited and whose ability to appeal to the working class lost vote is minimal."

"Above all, when the test of her leadership came in the referendum, she abandoned the work and the burden of the leadership of the party to the person whose qualities she had so recently derided."

Questioned at the conference, Mrs. Thatcher dismissed the idea of a coalition government. She also appeared to have little time for a period of statutory wage controls, although her foreign affairs spokesman Mr. Reginald Maudling, said in Chislehurst, the same night: "Whether it be a wage freeze, whether it be a statutory wage policy, whichever form it takes, the Government must produce a policy as soon as possible. And if it is in the national interest, the Opposition must support it."

Obsessed

In her speech Mrs. Thatcher said the Conservative Party stands ready and willing to take up the fight against inflation in the name of the whole nation.

Britain was drifting towards catastrophe. And now, while other countries were bringing their inflation under control our patience was being exhausted.

Sir Keith Joseph, Opposition spokesman for policy and research said at Oxford on Saturday that Britain's "borrowing requirement" is likely to be £13bn. "The so-called 'borrowing requirement', largely an euphemism for budget deficit, has been estimated by Mr. Healey at £9bn—an unpalatable sum, an unpalatable burden."

"But even this understates the likely figure by more than half again."



Eight commercial ways to get 30mpg.

All the vehicles pictured here pull in a regular 30mpg.

Not on contrived, 'steady-speed' journeys. But on regular trips. Stopping and starting. Loading and unloading.

Individually, these vehicles may look pretty different. But they have a very memorable similarity.

All are members of the Mercedes-Benz L206D/306D range.

Miles cheaper.

These 8 vehicles are only a fraction of the Mercedes commercials available.

Our factory-built vans alone run to a total of 40.

And they're backed by a wide choice of chassis cabs.

Then there are middleweights.

And heavyweights.

Right up to our tough 40 ton tractor units.

Exceptional fuel economy is common to all of them.

It saves you money.

As does the fact that every Mercedes can look forward to a long life.

That isn't plagued with breakdowns.

And blighted with exorbitant service bills.

It's all to do with the way a Mercedes is built.

In a word, properly.

Prime raw materials are used. Top technology is added.

And every single vehicle is checked and checked again until we're sure we can build it no better.

You don't pay for what you get.

Some people will tell you that Mercedes are expensive.

They're wrong.

Most Mercedes models can now be owned for no more than ordinary commercial vehicles.

An intriguing exercise is to cost things that are standard on a Mercedes, but extra on most competitors.

(Like a passenger seat. And a proper gloss finish. And full deluxe trim.)

Add all the things up and you'll see how a Mercedes, with all its advantages, is in reality very low priced.

Prove it for yourself.

Reading is never a substitute for doing.

To see what we mean, call in at your local Mercedes-Benz dealer.

Take a trip round the vehicles on show.

Step up into one or two cabs.

Tackle the sales staff with some tough money questions.

And all we've said above, will make sense.

It might sound rather confident, but we know you'll be impressed.

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Mercedes-Benz. The way every truck should be built.



Mercedes-Benz (United Kingdom) Ltd., Commercial Products Division, Great West Road, Brentford, Middx. TW9 9AF. Tel: 01-560 2151. Telex: 24230. Please send me details of the Mercedes-Benz vans/trucks.

Name _____
Company _____
Address _____
Business _____
Tel: _____

Europe's banks come in all shapes and sizes. So why talk to Toronto Dominion?

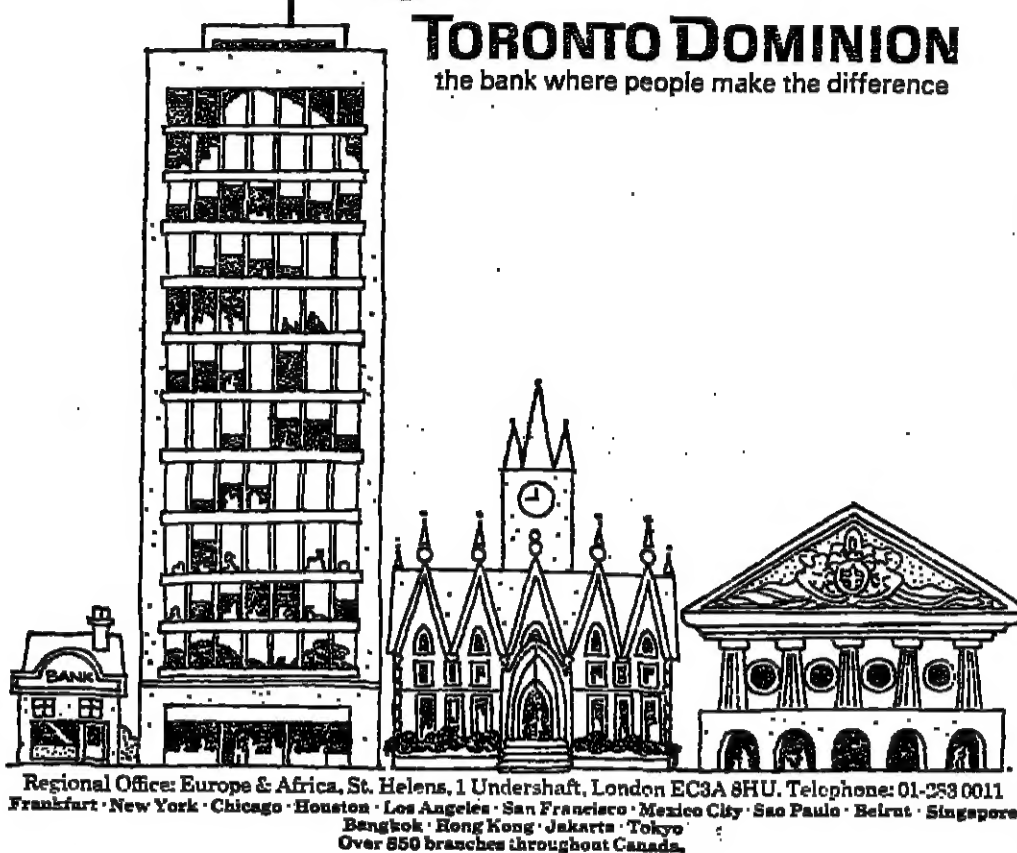
In Europe, banks are pretty thick on the ground, so what special advantages can we offer?

Look behind some of today's important projects in Europe, and you'll see Toronto Dominion have established themselves as a major force on the international banking scene.

Since we became established in London over 60 years ago, European finance markets have expanded and changed dramatically, and in keeping pace with these changes we have developed the experience required to meet today's varied financing requirements. What's more, apart from being active participants in major Euro-currency loans we have expertise in the syndicating and management of medium term financing.

In short, Toronto Dominion Bank is not just one of the great Canadian banks; it is one of the top banks in the world with experience relevant to Europe's economy.

This could be one very good reason for talking to us!



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Over 850 branches throughout Canada.

Greece may try junta leaders next month

By Our Own Correspondents

ATHENS, June 15.
THE TRIAL of the leaders of the military junta which abolished democratic rule in Greece for seven years will be held in Athens before the summer is out, Minister of Justice Constantine Stefanakis said.

The trial will satisfy a public outcry for the punishment of those who ruled the country by edict. An authoritative source said that the trial, described here as the "Nuremberg" of Greece, will be held late in July or early in August, provided that by the end of this month the Supreme Court rejects the appeals by the defendants against the legality of their prosecution.

Twenty-one leading members of the junta have been remanded on high treason charges which entail a possible death penalty. The indicted include Mr. George Papadopoulos, the former army colonel who masterminded the April, 1967, army coup and installed himself President in June, 1973, and retired General George Zolotas who served as Regent.

They also include retired Brigadier General Demetrios Ioannides, the chief of the military police who overthrew Papadopoulos in November, 1973, only to relinquish power to the politicians in July, 1974. The defendants have claimed in their appeals that the takeover was a revolution which created its own legal status.

Security for Italian polls

By Robert Graham

ROME, June 15.
GUARDED by 120,000 armed police and troops, Italians today voted in regional elections likely to pull the country further left. The massive security was ordered to prevent repetition of campaign violence in which six people died and 200 were injured in clashes and bomb attacks in the past few weeks.

Railway stations, where 100 special trains brought home tens of thousands of Italian workers from surrounding countries to vote, were also under tight guard. About 40m. are expected to vote in the two-day elections for regional governments in 15 of Italy's 20 semi-autonomous regions. Governing bodies of 48 provinces and 6,345 municipalities are also being chosen.

Israelis bomb Lebanon after guerilla attack

BY OUR OWN CORRESPONDENT

TEL AVIV, June 15.

ISRAELI warplanes struck inside Lebanon for the first time in three weeks today following an Arab terrorist attack on an Israeli farming village nearby in which two civilians died and four Arabs were killed by troops. The attack, by the Iraqi-backed Arab Liberation Front, according to security sources, was a guerrilla operation, the current efforts to reach another settlement between Israel and Egypt.

The air strike on the village of Kfar Shouba, long a staging point for cross-border guerrilla operations, was seen and heard clearly from Kfar Yuval, the Israeli co-operative settlement where the guerrillas struck shortly before dawn.

The Arabs were spotted by local civil guards, who drove the guerrillas to a farmhouse. The head of the family, held hostage inside the house, led the army commando storming operation two hours later and died from grenade wounds together with his brother-in-law who had been held inside. Six other civilians were wounded in the shoot-out.

Before the army troops charged in, the Arabs had demanded the release of 12 people imprisoned in Israeli jails in exchange for the hostages' freedom. Among the names was that of Msgr. Hilarion Capucci, the Greek Orthodox archbishop of Jerusalem who is serving a 12-year prison term for smuggling arms from Lebanon.

This was the first major guerrilla incursion into Israel since last March, when a party of Al Fatah commandos landed on the Tel Aviv shoreline and waged a gunbattle with troops from inside a hotel.

The Tel Aviv raid came on the eve of Dr. Henry Kissinger's later abortive Middle East mission to forge an interim peace settlement between Israel and Egypt. The growing expectation of another Kissinger round following President Ford's meeting with the Israeli prime minister, Mr. Yitzhak Rabin and Egyptian Anwar Sadat, is regarded here as the probable provocation for today's operation.

Israeli correspondents reported from Washington today that Mr. Rabin made clear in his talks with Mr. Ford that Egypt could get back all of the two strategic Sinai mountain passes only in return for long-term pledges of non-belligerency. Otherwise the Prime Minister was said to have insisted on Israeli retention of its early-warning reconnaissance installations along the eastern approach of the passes, although Egypt would be allowed to construct its own systems there as well.

Israeli reports from Beirut: A military spokesman said here that, after the Israeli

bombing, one woman was killed and three other persons, two of them women, were wounded. Commando sources here claimed that guerrillas shot down one of the Israeli jets, a U.S.-made Phantom.

One of the commando "rejection groups," the Arab Liberation Front (ALF), has claimed responsibility for this morning's attack on Yuval in which four guerrillas were killed in a clash with Israeli forces. The ALF, in its statement, admitted the death of the commandos.

The ALF is supported by Iraq and is linked to the pro-Baghdad branch of the Baath Party. With the Marxist Popular Front for the Liberation of Palestine and the "General Command" it forms the "rejection front" opposed to a political settlement in the Middle East.

The rejection front had been expected to escalate action against Israel after a strong information campaign last week over the possibility the U.S. may renew its step-by-step diplomacy to bring about an interim settlement between Egypt and Israel in Sinai.

Leaders of the PFLP and the General Command have just completed talks with Libyan leaders in Tripoli on what observers here described as ways and means to scuttle the projected new American initiative.

Iran and Iraq sign treaty

By Robert Graham

TEHRAN, June 15.

AFTER THREE months of detailed negotiations Iran and Iraq have signed a "reconciliation" treaty settling all outstanding differences. The agreement, signed by the Foreign Ministers of Iran and Iraq in Baghdad over the weekend, now has to be ratified by the two Governments.

The treaty follows intensive work by committees and a series of ministerial meetings in the wake of the Algiers summit in March. At the Algiers summit, through the good offices of the Algerians the Shah met the Iraqi leader, Saddam Hussein, and the two leaders decided to undertake a major initiative to settle differences.

Thus, within a short time, Iran and Iraq have swung round from a situation of confrontation over the Kurdish issue to one of friendship. This new relationship was symbolised by the announcement over the weekend that the Shah had accepted an invitation to visit Baghdad.

Although for some weeks now the signing of such a treaty was a foregone conclusion, it will nevertheless have one important and immediate consequence. Stabilising relations, even though the two have totally different political regimes, will bring a new equilibrium to the whole Gulf. More particularly, it is expected that this will add new momentum to the efforts of the creation of a Gulf security pact.

FINN CABINET

By Lance Keyworth

HELSINKI, June 15.
President Urho Kekkonen has appointed a caretaker cabinet composed mainly of civil servants until a new Parliamentary government can be formed after the general election on September 21.22. This was the expected outcome after Premier Kalevi Sorsa's four-party, Left-Centre coalition Cabinet resigned before midnight on June 12.

The new Prime Minister is Mr. Keijo Liinamaa, a senior civil servant in the Ministry of Labour.

COMPANY NOTICES

EUROPEAN OVERSEAS ISSUING CORPORATION

NOTICE TO HOLDERS OF EUROPEAN OVERSEAS ISSUING CORPORATION

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Payment will be made on the 15th June, 1975 to shareholders registered at the close of business on the 15th June, 1975 in the books of the Company.

The consolidated profits of the Company including its 50 per cent. shareholding in the following entities are shown hereunder:-

Year: 9 months ended 30th June 1975

Net profit before tax: 1,000,000

Taxation: 200,000

Net profit after tax: 800,000

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Ordinary shareholders: 712,16

A. F. W. HARRISON, Secretary.

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Rabin says there is hope for a new deal in Sinai

NEW YORK, June 15.

U.S. SECRETARY of State Henry Kissinger and Israeli Premier Yitzhak Rabin held a final meeting today and both made it clear later that there was no prospect of an immediate resumption of Kissinger's Middle East shuttle diplomacy.

Dr. Kissinger told reporters: "We have now fully clarified all the positions and the nuances of all the positions beyond any possibility of misunderstanding. The meeting was arranged at the end of Mr. Rabin's talks with Dr. Kissinger and President Ford in Washington which ended amid guarded optimism that a new interim agreement could be worked out under which Israel will pull back its troops in the Sinai Desert in an agreement with Egypt."

But Mr. Rabin, in a TV interview immediately after today's talks at his hotel suite, said that both Israel and Egypt would have to shift from the positions they held last March if there were to be any chance of a new interim agreement.

The Prime Minister, who is due to hold another round of talks with Dr. Kissinger in New York today, defended Israel against charges of inflexibility for having turned down Egypt's terms during Dr. Kissinger's latest round of shuttle diplomacy.

Mr. Rabin said none of the dire predictions made at the time of Dr. Kissinger's last abortive round of negotiations had proved correct. The threat of war was even less now than it had been three months ago, the Suez Canal had been reopened—even in the absence of a further Israeli withdrawal—and the mandates of the UN peacekeeping forces in the Sinai and on the Golan Heights had been renewed.

In an interview released today by the U.S. News and World report magazine quoted him as saying Egypt had to negotiate on three basic issues if a new agreement was to be reached. These were: Duration: "We want to know what is the minimal period that a Non-belligerency" if the state of war is unchanged and Egypt claims all the rights of a belligerent power, we cannot give up our defence on the Mitla and Giddi passes in the Sinai."

Steps towards peace: "There must be some symbolic acts (by Egypt) to show that we are at the beginning of a movement towards peace."

Reporting from Washington the Israeli newspaper Haaretz said Mr. Rabin, in his talks with Kissinger in the area of the vital Mitla and Giddi passes. It said Israel was prepared to settle for a number of positions and advance warning installations along the eastern exits of the passes into Sinai. "The newspaper Davar reported, however, that Mr. Rabin told Dr. Kissinger Israel was prepared to withdraw at least half-way into the passes but not to give them up altogether."

Reuter

HUSSEIN PLANS MOSCOW TRIP

AMMAN, June 15.

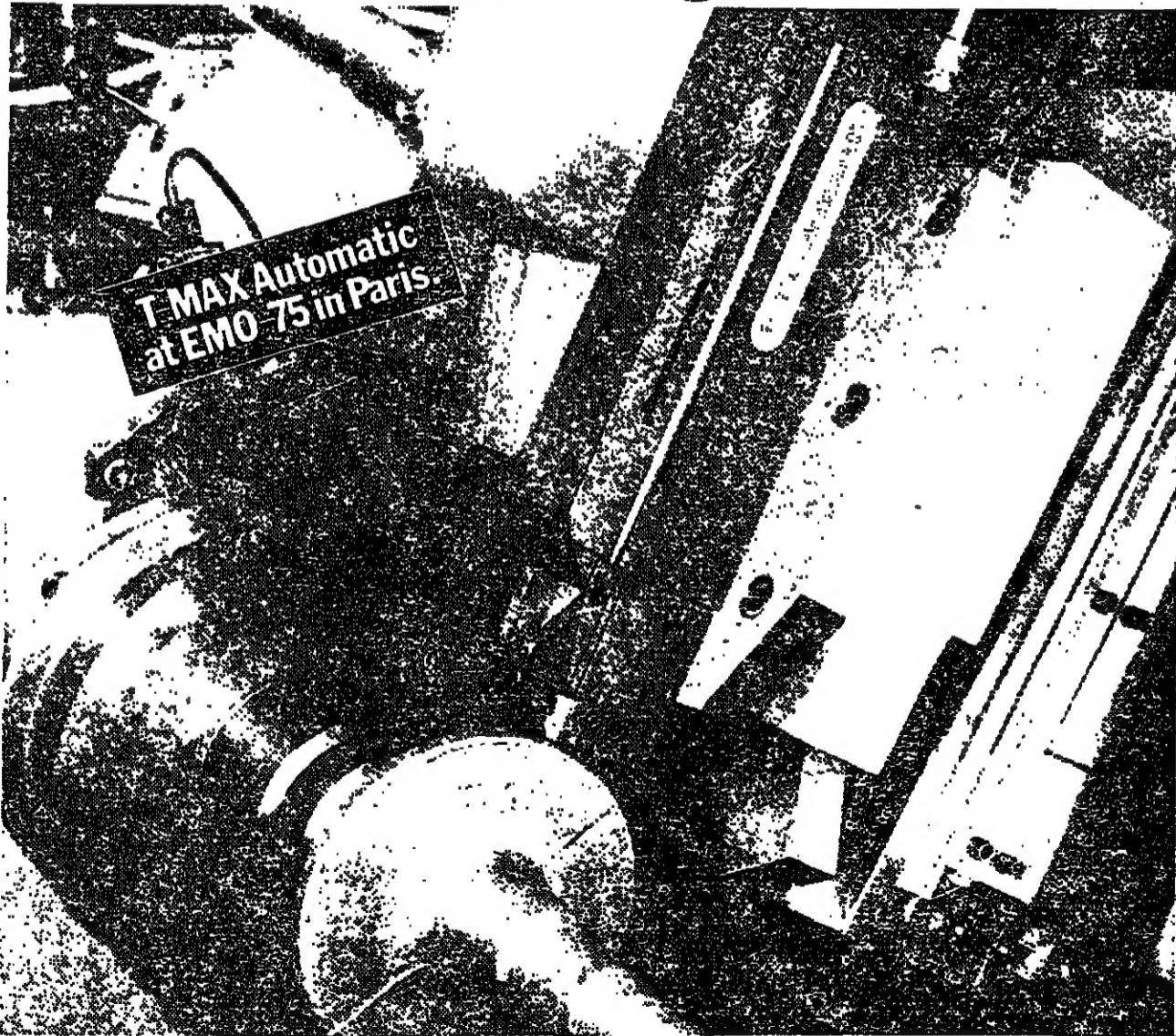
KING Hussein of Jordan will visit the Soviet Union and Romania next week for talks with government leaders, foreign ministry sources said today.

In Damascus, Palestine Liberation Organisation (PLO) chairman Yasser Arafat held talks with President Hafiz Assad.

Assad gave Arafat details of his recent talks with King Hussein. Assad and Hussein announced the formation of a supreme joint command to formulate plans on military and political cooperation. Assad explained how he hoped the Palestinians, who are negotiating a similar union with Syria, can be accommodated in the Syrian-Jordanian alliance, sources said.

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OVERSEAS NEWS

U.S. bid for new nuclear controls

BY PAUL LEWIS, U.S. EDITOR

WASHINGTON, June 15.

THE U.S. is now attempting to negotiate new safeguards on the sale of civilian nuclear plants with Britain and other nuclear exporting countries, in order to prevent them from building atomic weapons of their own.

In particular, the U.S. wants to ban or tightly control the sale of uranium enrichment and fuel reprocessing plants, which can provide the purchasing country with a source of fissile material suitable for use in nuclear weapons.

As part of this plan, it has suggested the construction of a series of regional plants around the world for the reprocessing of fuel from civilian reactors. These would be under international control and would keep a tight check on the plutonium and other fissile material produced in the operation. However, there is some doubt as to whether this scheme would be economically viable in the foreseeable future. An alternative approach which seems to be preferred by the British is for countries exporting nuclear reactors to undertake to do the fuel reprocessing themselves.

American concern about the spread of nuclear technology particularly in the developing world, has greatly increased since the Indian explosion last year. But it has been given new impetus by the West German Government's decision to sell Brazil not only nuclear reactors but also the enrichment and fuel processing plants as well.

Besides the U.K., the U.S. is also discussing the new safeguards with France, West Germany, Canada and some other countries capable of exporting nuclear technology.

The inclusion of France in the negotiation is regarded as particularly significant, since it has never signed the Nuclear Non-Proliferation Treaty and has constantly taken an independent line on arms control questions.

In the first instance, the U.S. seems to be aiming for a general agreement between the major nuclear exporting nations that would be worked out in private between them. But in time this could be incorporated into a formal treaty and included in the existing regulations on the sale and handling of nuclear material, administered by the International Atomic Energy Agency in Vienna.

Kennedys 'may have link' with CIA plots

WASHINGTON, June 15.

VICE-PRESIDENT Nelson Rockefeller suggested today that President Kennedy and his brother Robert might have been involved in assassination plots by the Central Intelligence Agency (CIA) against foreign leaders, but he said he had no conclusive evidence of this.

Mr. Rockefeller, who headed a high-level commission that made a five-month investigation of CIA activities, said in a television interview: "I think it's fair to say that no major undertakings by the CIA were done without either knowledge and/or approval of the White House."

He said that the published sections of his commission's report did not deal with alleged assassination plots because the commission's investigators could not get enough information to justify

conclusions and recommendations. "Many of the people have died who were allegedly involved and others were assassinated in this country," he said.

Pressed to elaborate, he said: "We have no conclusive information but the President, of the United States and the Attorney General of the United States were both assassinated."

Mr. Rockefeller was obviously referring to how the deaths of the Kennedy brothers made it more difficult to uncover evidence, although he did not mention them by name.

Numerous press reports have told of CIA involvement in plots against Cuban leader Fidel Castro, former Dominican Republic leader Rafael Trujillo and others.

Reuter

Don Juan rejects Franco's succession

MADRID, June 15.

THE PUBLIC rejection by Don Juan de Bourbon, head of the Spanish royal house, of the order of succession imposed by General Franco, caused surprise here today.

Don Juan put himself forward as the monarchist alternative of Spanish opposition groups to his son Prince Juan Carlos, who has been designated by General Franco as his heir and future king and who is generally considered more liberal than his son.

The challenge from Don Juan came at a dinner given in his honour by a group of Spanish dissidents in Lisbon last night. Initial reaction among moderate opposition politicians here was that Don Juan's position would only make Spain's transition to democracy more difficult. "A dynastic squabble is the last thing we want," one said.

Their feeling was that undoing the order of succession, already accepted by the Spanish army, would only delay the advent of democracy, which the prince is expected to promote once he is in power.

Don Juan, known as the Count of Barcelona, met here with 70 Spanish Social Democrats, Christian Democrats and Monarchists to discuss the situation across the border, in a move that is bound to increase official resentment in Madrid of the tolerance shown to Spanish opposition activities by the new Portuguese regime.

Spain recently presented two formal protests to the Portuguese Foreign Ministry over the publicity given to anti-Franco news in the left-wing Press here and Madrid's recent promise of non-interference in Portuguese internal affairs was generally considered to have been made in exchange for a similar undertaking by Portugal.

Although Don Juan effectively set aside his son's immediate claim to the throne, he carefully avoided mentioning the prince by name. "For personal and entirely human reasons, I do not think it is necessary to be more explicit," he said.

Don Juan said that General Franco's plan of succession did not provide the democratic change for which the Spanish people longed. "I am not the head of any conspiracy. I am no one's rival. I do not want any person to become the subject of discord amongst Spaniards. I do not seek anything," he said.

Reuter

Twenty dead in Rhodesia fighting

SALISBURY, June 15.

THE KILLING of 20 Africans in a clash between nationalist guerrillas and Rhodesian security forces remained a mystery today, with no official comment forthcoming from government sources here. What has still to be explained is whether the dead Africans were guerrillas or villagers caught in crossfire in last Thursday's shooting.

Yesterday's official communiqué on the incident did not state—as is normal on these occasions—that the dead were guerrillas. And there were unofficial reports here today that none of those killed was in fact a guerrilla. The reports said that one guerrilla was wounded and that all those who died were villagers.

The communiqué issued by the security forces said that an army patrol had gone to the scene of a village headman who was being beaten up in the

northeastern border war zone. The communiqué said that when the patrol went to investigate, it "came under fire from a terrorist group. In the ensuing fight 20 people were killed." No members of the army patrol were hurt.

The unofficial reports circulating in Salisbury said that the incident occurred at night. There had been considerable confusion after the guerrillas started firing and there was no reason to assume that all the deaths were the responsibility of the Rhodesian troops.

The guerrillas were believed to be members of the Zimbabwe African National Union (ZANU), the most militant group involved in the fight against White minority rule in Rhodesia. Attacks on village headmen are a familiar tactic by the guerrillas, who regard many of the headmen as being informers.

Reuter

Smith regime warns of 'austerity year'

BY TONY HAWKINS

SALISBURY, June 15.

RHODESIANS have been warned by Finance Minister Sir John Wrathall to expect a period of austerity lasting until the second half of next year. In a week-end statement Senator Wrathall attributes this to the world recession, transport problems in Southern Africa and "various pressures" which have been a consequence of the political situation in Southern Africa.

The Minister said that it was "common knowledge" that foreign currency allocations for the first half of 1975 had been drastically reduced "compared with the second half of last year."

Rhodesia had been adversely affected by the oil crisis and subsequent recession in the Western world and prices for Rhodesian exports had been depressed. At the same time prices for finished goods from the industrialised world remained at high levels.

A substantial volume of Rhodesian exports which should have moved at a time when prices were high were delayed and only began to move after prices started to decline.

Mr. Wrathall said that as a result a "severe" reduction in imports in 1975 had been necessary. The Minister warned that the lower level of foreign currency allocations for imports in the second half of this year and the priority that must be

given to imports of vital goods will inevitably mean that a wide range of commodities to which we have become accustomed will either be in extremely short supply or no longer available once existing stocks are exhausted.

Mr. Wrathall says that austerity must be accepted as "a necessary sacrifice" to the national interest during the "immediate critical period."

It was inevitable that there would be unemployment and underemployment in several sectors of the economy to a greater or lesser degree. Mr. Wrathall said, however, that he did not think that this situation would persist beyond the second half of 1975.

The Minister's statement is the bluntest warning yet to Rhodesia about the difficult economic situation it faces in 1975-76.

The Finance Minister's remarks come just as businessmen are expected to hear their third-quarter currency allocations for 1975. After the drastic cutbacks in the first half of the year, only moderate further reductions are being anticipated.

Although Rhodesian businessmen are expected to hear their third-quarter currency allocations for 1975. After the drastic cutbacks in the first half of the year, only moderate further reductions are being anticipated.

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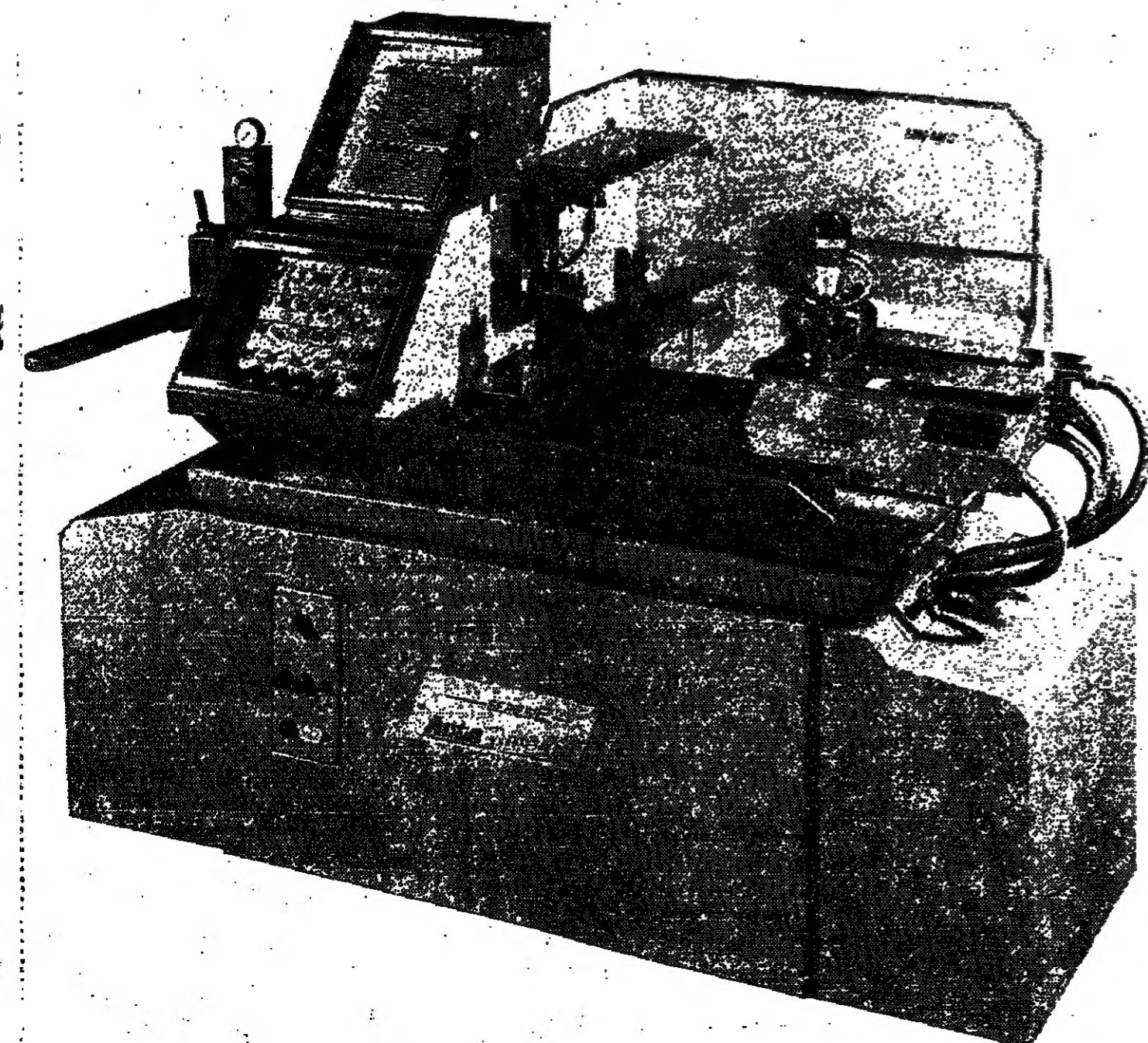
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£15,000 for administrator

BY MICHAEL DIXON

I AM TOLD that a salary of around 90,000 guilders a year in Rotterdam is the equivalent (at the time of writing, anyway) of roughly £15,000 here. And that is what is being offered for the person needed to take over the secretary-generalship of the CIB, the International Building Research Council, from Wolter Berens de Haan who is retiring because of poor health.

The CIB was founded 22 years ago to develop international co-operation of various types in the fields of building, housing and planning. It has a total membership of about 200 organisations, of which 50 are full members. These cover all the major government research bodies concerned with building, and some industrial ones, from more than 50 countries.

Although the council has only four full-time central staff, the secretary-general's responsibilities include a lot of servicing work and so administrative ability is probably the first essential. But another important task is fostering links with international organisations including the United Nations and its agencies, the International Standards Organisation, and professional bodies which require developed skill in diplomacy.

Candidates with both of these capabilities do not necessarily have to have experience in construction or even scientific research, and could come from either industry or public services. Nor do they need to speak Dutch. They should apply to the CIB president, James Dick, who is also director of the Building Research Establishment, The address: for inquiries is the Building Research Station, Garston, near Watford WD2 7JR Tel. Garston (Herts.) 74040.

IF YOU LIKE the Gower Peninsula near Swansea (which I don't) and you are qualified in civil, mechanical, electrical or mining engineering, then you might like to consider a job being offered in the area with the British company of the international Thyssen group.

It is for a chief engineer, who will report to the deputy managing director of the company. The work ranges widely: investigation of technical, costing, and feasibility studies associated with design and building projects; new developments in construction techniques, shaft and tunnel lining materials; ground strength and potential water flows; ground treatment techniques; drilling, grouting, and new applications for machine excavation.

As well as formal qualifications, candidates need success at senior technical level, and ability to take in technical information published in German and French, plus, of course, English.

The salary quoted is £8,000-£10,000. Fringe benefits include a car.

Applications to Wyn Jones of the Professional and Executive Recruitment office at Grove House, Grove Place, Swansea SA1 5DH—tel. 43481.

NOW FOR BRIEF details of a couple being handled, from PER's headquarters at 45 Grosvenor Place, London SW1V 7SB—tel. 01-235 7030. Apply to the consultant named.

Mace Hakim International (M.E.) wants a sales manager with experience in the Middle East to take responsibility for increasing the company's market share in prefabricated building systems. The tasks include making short visits abroad to negotiate with officials in both private and public sectors. Experienced sales managers will have an advantage if they have worked in the architectural or civil engineering field. Age range is 28-40. Basic salary is £6,000, plus bonuses and perks including a car. Martin Chapple, extension 216.

Someone with an engineering background is wanted as secretary for the Institute of General Technicians Engineers in south-west London. Since an amalgamation is in the offing, the best candidates would be 30 to 55

year-olds seeking early retirement. Salary around £4,500. Dave Mason Johns, ext. 204.

I FIND that the lists of job openings being circulated fortnightly to this year's aspiring graduates contain a number of suitable for young non-graduate who, having no automatic access to the lists, might well not hear of the opportunities. Here, exclusively, are some of them.

Administrative / actuarial trainees wanted by personnel manager of Australian Mutual Provident Society (AMP House, Dingley Road, Croydon CR9 2AP).

Executive wanted by the director, British Plastics Federation (47 Piccadilly, London, W1V 0DN).

Salesmen wanted all over Britain by Brookhouse Insurance Brokers (Spencer House, Digbeth, Birmingham 5). Evening work involved.

Trainee salespersons and departmental managers wanted by trainee-recruitment officer of specialised automotive distributors Brown Brothers (Great Eastern House, Edinburgh Way, Harlow, Essex).

Executive trainees mobile throughout U.K. wanted by J. J. Grant of the management development department of C. and A. Modes (North Row, London W1A 2AX).

A £125m. research budget is helping wool retain its competitive against synthetics. David Fishlock reports

Why wool wants to lose its wrinkles

A NEW VERSION of the old soldier's trick of rubbing soap inside the seams of his uniform to make the creases sharper is being tried out by the Ministry of Defence. The seams of guards' trousers in thick blue melton, a felted wool fabric, have been treated with resin by a technique developed by the International Wool Secretariat. The idea is to spread just enough "glue" to set a permanent crease without either sticking the seam together or letting it show on the outside, as soap is apt to do.

It is one of the latest innovations to come from the Technology Centre of the IWS laboratories that nestle under the edge of Ilkley Moor in Yorkshire. It is one of the techniques which leads these laboratories to claim that nowadays a valet service for a woolen suit need mean nothing more than bundling it into a washing machine and hanging it up to dry. The obstacle, the scientists admit, is that few owners of woolen suits are yet prepared to believe them.

Dr. John McPhee, research director of wool's Technology Centre since it was opened in 1968, says that ever since he first embarked on wool research in Australia after the second World War people have been giving the wool industry "just another 15 years". This estimated lifespan has never lessened. One of the main reasons, he believes, is the effort of the IWS and its research programme to see that wool retains its competitive edge against synthetics.

metals like zinc, for instance in the case of tinplate, by constantly improving the corrosion resistance of the thin tin coating on steel (which, ironically, reduces the amount of tin needed). Part of it explores entirely new outlets for tin. This has produced such innovations as aircraft fabric, and pets. An IWS chemist, trained in higher flame resistance to contain woolens to chrome plating of titanium, and a continuum which, when pressed, releases the burning wool, releasing vapours that can "smoke out" a flame.

The flameproofing process proved not only highly adaptable to a great variety of processing conditions but essentially inexpensive. The scientists say it adds only 2-4 per cent to the cost of an average carpet, dyed with conventional dyes. At least 20m. lbs. of wool has been flameproofed by the process they launched in 1972.

One of the early aims of the new Technology Centre was to buy an expensive U.S. study of the future of textiles, it forecast that within ten years, there would be no more pure woolen textiles. The future lay with new making techniques and new materials. It was a high price, says Dr. McPhee, to resist such a forecast and to redirect his research effort.

Wool won the battle, and the Technology Centre's research budget donated by the wool industry has grown from about £200,000 in the 1960s to £125m. today.

Technically, the research programme has had two remarkable successes. One is Superwash, a process to confound those who say that "wool is not washable": it allows wools to be washed in any washing machine. The other is a flameproofing process that has kept wool competitive in "markets—notably for carpets—in which fire tests were becoming stringent.

Even so, the secretariat accepted from the start that no matter how successful wool research, the textile world would never turn with to its door. The Technology Centre had to play a vigorous part in marketing the results of its research. It had to be willing and able to demonstrate to wool users worldwide that its ideas could be applied to their particular products and processes.

Superwash started as a laboratory discovery by Dr. McPhee in the early 1960s. He found that minuscule "fish scales" covering every wool fibre become emulsified during washing, so that the fibres are gradually entangled, more and more tightly. Since the "fish scales" contribute vitally to wool's properties there can be no question of scraping them off.

The answer was to coat the fibres with just enough resin to prevent them emulsifying, but not so much that it would interfere with the aesthetics of the wool fibre, turning them into a "synthetic". The task of the Technology Centre was to transform a laboratory idea into an industrial process, applicable to continuous or batch operations under a great diversity of industrial conditions.

Success with Superwash came in 1970, with a batch non-shrink process that worked well for Bremer Wolf-Kamaterl in West Germany, Europe's biggest wool processor. It agreed to supply 1.5 per cent of weight of a resin uniformly over the wool fibres. This year it is estimated that about 25m. woolen garments will be made worldwide from wool so treated.

France, Textures des Filles, for which the Technology Centre helped put in the first continuous plant, has recently asked its aid in installing a second plant.

The flameproofing story is almost entirely associated with the Ilkley laboratories. Wool, can be washed and dried with claims Dr. McPhee, is naturally outshining or regaining flame-resistant but new U.S. fire tests threatened to exclude wool with clothes that need virtually no cleaning.

Dr. John McPhee, research director of wool's Technology Centre, says: "Our aim is to be able to recommend the best current technology to industry."

as an electroplated alloy of tin and nickel, lustrous and highly resistant to tarnish, which can replace gold plate in electronic circuits; and organo-thio compounds as non-toxic fungicides for plants or as paints. With the latter it has found a common interest with the wool producers, in producing fungicides for wool.

The Malaysian Rubber Producers Research Association is also funded by a "case" levied on rubber growers by the Malaysian Government. It differs from tin and wool in that a single nation funds all the funds—some £900,000 last year—although international co-operation among rubber producing countries has been tentatively discussed. It also has the distinction of being the only research centre in rubber-consuming country, supported by rubber producers.

Again the research objectives are to maintain a competitive edge for the natural product by exploiting properties which, in the scientists' claim, have not yet been wholly matched in synthetic rubbers. The scientists point to its strength and resilience, its wear resistance, and the way that when repeatedly flexed it does not overheat.

Wool, like natural rubber, has attributes which the scientist has not yet been able to imitate (though ICI once made a bold but abortive bid to call a "synthetic wool" called Ardlon). But it also has faults: tests threatened to exclude wool with clothes that need virtually no cleaning.

Synthetics

The big unsolved problem in wool performance is to do a wrinkle resistance in suits and discoloration by light of whites and colours. Neither, however, become a target for the Technology Centre until some research leads emerge, perhaps from the Government laboratories in one of the wool-growing nations, or from the £250,000 spent by Dr. McPhee on contracts with university research workers.

The big question mark is performance which synthetics may be able to offer the textile manufacturer another decade or so. On processing side there is the possibility of gas-phase processes of synthetics, in which the fabric would never need to be wet, but would pass successively through a number of vapour stages for dyeing, finishing, etc. A still greater challenge to the wool would come from "synthetics" that resist soiling. The dye in being made by the synthetic process to eliminate "soiling" and to crackle and doffed, as well as to adhere to the fibres. Even the Technology Centre's "superwash" process, which is almost entirely associated with the Ilkley laboratories. Wool, can be washed and dried with claims Dr. McPhee, is naturally outshining or regaining flame-resistant but new U.S. fire tests threatened to exclude wool with clothes that need virtually no cleaning.

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PUBLIC NOTICES

HARBOURS ACT 1964
THE PORT OF LONDON AUTHORITY (CONSTITUTION) REVISION ORDER 1975

Notice is hereby given that the above Order was made by the Secretary at Sea on 2nd June 1975.

The Order, being subject to special parliamentary procedure, will become operative as provided by the Statutory Orders (Special Procedure) Act 1963 and 1968.

Copies of the Order have been deposited at the Department of the Environment, 5 Marsham Street, (Room S17/21), London SW6P 3SA, and at the Port of London Authority, World Trade Centre, London E1 and may be seen there at all reasonable hours.

Dated the 10th June, 1975.

J. C. J. Jackson,
Secretary,
Port of London Authority,
World Trade Centre,
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COMPANY NOTICES

GM BEARER DEPOSITARY RECEIPTS GENERAL MOTORS CORPORATION

Further to the DIVIDEND DECLARATION of 27th May, 1975, NOTICE is now given that the following distribution will become payable to AUTHORIZED DEPOSITARIES on and after the 16th June, 1975, against presentation to the Depositary (as below) of Claim Forms listing Bearer Depositary Receipts.

GROSS DISTRIBUTION PER UNIT 3.00 CENTS
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CONVERTED AT £2.3085 = Barclays Bank Limited, Securities Services Department, 34 Lombard Street, EC3P 3AT. 16th June, 1975.

HUNGARIAN LONG TERM NON-STATE FOREIGN GOVERNMENT STERLING

N. M. ROTHSCHILD & SONS LIMITED announce that the Government of Hungary has invited in view of accounts in London of the 1975 Income Tax at 50% in the Central Government of Banking Companies. Budapest, may now be presented to their instrument due on 1st July 1975 and for presentation will be received on any day up to 10th June 1975. The instrument must be accompanied by a copy of the appropriate period for presentation. Listing forms are available on application.

Bonds must be handed in personally and cannot be accepted through the post. Accepting holders of the Registered Securities referred to in the above may now forward their remittance certificates to the Registrar concerned for payment of this interest.

New York, N.Y. 10017
St. Louis, Mo. 63102
16th June 1975.

THE CHILIAN NORTHERN RAILWAY COMPANY LTD.

S. C. FIRST MORTGAGE DEBENTURES (secured by the railway) are offered for sale. The debentures, amounting to £1,000,000, will be sold on the 21st and 22nd June 1975. The debentures will be sold on the 21st and 22nd June 1975. The debentures will be sold on the 21st and 22nd June 1975. The debentures will be sold on the 21st and 22nd June 1975.

Textile trading stagnant

Financial Times Reporter

TEXTILE TRADING has been stagnant in the first four months of this year according to figures published this week-end by the Textile Distributors Association for wholesale trading.

The most buoyant sector over the period has been women's outerwear, which showed an increase of 20 per cent over the first four months of 1974 in sales by value and a 32 per cent increase in April compared with the same month last year. A 10 per cent increase also took place in sales by value of floorcoverings.

In several other sectors, including men's and boys' shirts, underwear, haberdashery, women's knitted outerwear, blouses, and skirts, and piece goods, relatively small increases over the January-April period in 1974 were recorded. Significant increases in real sales when the effects of inflation are taken into account.

In five of the 13 sectors defined by the TDA—women's hosiery, men's hosiery, gloves, hosiery, textiles and shoes—a decline took place over sales in the same four months last year.

London tea sales

At the tea sales held in London last week 4,391 packages sold realising a gross total of £17.70 per 100, compared with £16.20 in the previous year and against £16.10 a year ago. Price tea was highest at 16s.

Wolfram

Wolfram concentrate sales during 1974 amounted to 3032 tonnes compared with 1409 tonnes the previous year. Betting in mind production of 1977 tonnes, it will be seen that it was possible to sell the whole of the stockpile accumulated in previous years when wolfram prices were low, as well as the major part of the year's production. This had the effect of reducing stocks to a more normal level. The market for wolfram demonstrated its volatility by moving from £22 per metric ton unit in January to a peak of £50 in September before returning to £38 in December. Sales also higher than last year: 62 tonnes of tin concentrates were sold compared with 42 in 1973, and 1028 tonnes of copper concentrates compared with 466 the previous year.

Beralt Tin and Wolfram, Limited
EXTRACTS FROM THE STATEMENT BY THE CHAIRMAN, MR. L. G. STOPFORD SACKVILLE.

On 25 April 1974 the Armed Forces Movement took the first steps towards establishing a new administrative system in Portugal and a new social and economic programme was prepared with the object of advancing the interests of the Portuguese people and promoting progress within the country. Your company's subsidiary which undertakes the wolfram mining operations at Panasqueira has endeavoured to participate in and make its contribution to this new programme.

The new government has declared that it intends to participate to a greater extent in commerce and industry including mining in Portugal. At the time of writing no specific proposals have been made concerning your company but shareholders will be kept fully informed of any developments.

Production during the year amounted to 1827 tonnes of wolfram concentrates, compared with 1860 tonnes in 1973, the lower output being attributable mainly to the unsettled labour situation which resulted in the treatment of a lesser tonnage of ore. Tin concentrate production, however, increased from 40 tonnes in 1973 to 70 in 1974 and copper concentrates increased from 682 to 943 tonnes. In May 1974 there was a strike at the mine which lasted one week. Although a negotiated settlement was reached, the unsettled situation led to claims for further increases in remuneration being presented continually throughout the year, resulting in an increase in total labour costs of over eighty per cent.

Wolfram concentrate sales during 1974 amounted to 3032 tonnes compared with 1409 tonnes the previous year. Betting in mind production of 1977 tonnes, it will be seen that it was possible to sell the whole of the stockpile accumulated in previous years when wolfram prices were low, as well as the major part of the year's production. This had the effect of reducing stocks to a more normal level. The market for wolfram demonstrated its volatility by moving from £22 per metric ton unit in January to a peak of £50 in September before returning to £38 in December. Sales also higher than last year: 62 tonnes of tin concentrates were sold compared with 42 in 1973, and 1028 tonnes of copper concentrates compared with 466 the previous year.

World-wide inflation continued throughout 1974 and cost continuing to rise in Portugal. Every effort has been made to contain cost increases at the mine but materials, services and wages have all risen substantially. Against this background, the maintenance of production, substantially increased sales and higher wolfram prices combined to produce exceptional financial results. Consolidated profit before tax and extraordinary items amounted to £3,068,618. Profit after tax, minority interests and extraordinary items amounted to £1,888,238 and after deducting £139,784 in respect of a legal reserve established by the operating subsidiary the profit for the year amounted to £1,748,454. This latter figure compares with a loss of £7,205 last year, which has been adjusted to reflect a change in the company's method of accounting for alligors: claims.

Shareholders will have seen that it has not been possible to declare a dividend at the present time. Your company holds 20.55% of the equity of its Portuguese subsidiary company which operates the mine, and the dividend your company can distribute depends upon the dividend it receives from its subsidiary. In view of the level of profits earned in 1974 and the fact that shareholders not only subscribed £2.2 million in 1973 but also received no dividends since the distribution in respect of profits earned in 1970, the subsidiary after taking into account its economic and social responsibilities has declared a dividend in Portuguese currency equivalent to £1.5 million. Application has been made to the Portuguese authorities for the remittance to the United Kingdom of your company's share of this dividend which, being untruncated income, will be subject to United Kingdom corporation tax at less than double taxation relief. Consideration has not yet been given to this matter and so it is not possible for your company to consider the declaration of a dividend; however, the transfer of our full entitlement at the current sterling exchange rate would cover the distribution of approximately 45p per share.

Looking ahead to 1975, the Portuguese government has expressed a wish to increase employment opportunities in Portugal and therefore the feasibility of further processing the wolfram concentrates produced at Panasqueira is being re-examined. It is, however, anticipated that wolfram production will be slightly lower than in 1974 because of continuing difficulties in recruiting and retaining adequate workforce. The tungsten committee of the United Nations Conference on Trade and Development (UNCTAD), has been studying means of stabilising the notoriously volatile tungsten price at equitable levels to try to protect producers and consumers from the inevitable fluctuations caused by widespread fluctuations in demand. A Primary Tungsten Association has recently been formed to assist UNCTAD and to further the interests of the tungsten industry.

Copies of the Chairman's statement and the annual report and accounts may be obtained from the registered office of the company, 40 Holborn Viaduct, London EC1P 3DF or from the transfer office of P.O. Box 102, Charter House, Park Street, Ashford, Kent TN24 8EQ. The annual general meeting will be held at 7.15 in the Rolls Buildings, Fetter Lane, London EC4A 1HX on Tuesday, 8 July 1975 at 12 noon.

EDUCATIONAL

Read for the Stock Exchange exams AT HOME

These examinations are no longer restricted to students of member firms of the Stock Exchange. Subjects are Stock Exchange Practice, Introduction of Company Records and Accounts, The Techniques of Investment.

Write for details to The Principal, Mr. Mendes, BSC, Econ. FCA, Department 21067, Metropolitan College, Algecriston Court, Reading RG2 9JW. Also at Metropolitan College, Aston, Birmingham B4 7ET. Tel. 01-623 2721.

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TRAFFALGAR FUND S.A.

At an Extraordinary General Meeting held 25th January 1975, the following resolution was passed: "That the name of the fund be changed from 'The Trafalgar Fund' to 'The Trafalgar Fund S.A.'"

Shareholders should present their shares to the Registrar, The Trafalgar Fund S.A., 10th June 1975.

BASF Aktiengesellschaft

Notification of Dividend

October and November, and a further \$4.6m. in retirement pay for the 900 volunteers to leave the company's employment. Its borrowings reached a level of \$33m., and the two creditors admitted how close a shave it was. "We were on the two minds to the very last minute," commented Mr. Shin- saku Fujii, vice-president of

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113 **Humiliation**

the Taiyo Kobe Bank. Not only was the company doing badly in the camera market but it had also been noted for its internal rivalries and for several scandals, including a high-level embezzlement of one point a year ago. Yashica's founder, the former chairman, Shizumasa Ushiyama, actually appealed to the Stock Exchange to intervene, accusing the current executives of window-dressing their reports.

In the end it was probably the Government, through the Ministry of International Trade and Industry, which swayed the decision, apparently because of Yashica's tie-up with Carl Zeiss of West Germany. The Government did not want the Japanese to suffer the international repercussions of a bankruptcy in which foreign partners would inevitably be involved.

recession they were owed only about one-fifth of the total, so that over the past decade the banks have increased their importance in terms of lending funds to industry and commerce.

But it found itself at the end of 1973 having borrowed \$120m., and the Sanwa Bank was called in. In this case the land was developable, and besides that Okuraya was the largest real estate company under the Sanwa Bank aegis, with mutual links going back for at least five years. In these circumstances the bank sent in its own adviser to replace the founder-president of Okuraya to guide it back to recovery.

But the other creditors are also important. These are very often the trading houses or *shaohs*—Mitsubishi, Mizui, Sumitomo, C. Itoh and the rest. Last year the ratio of bad debts in the *shaohs'* lending usually ranged between 0.02 per cent. and 0.07 per cent. Only Toyo Menka departed from this range, with the astonishingly high ratio of 0.5 per cent., or ten times bigger than the others. This was because of the single bankruptcy of Sakamoto Spinning with liabilities of \$32m.

A similar selectivity has applied in the textile industry where the Tokai Bank has had the deciding voice, at least in the Nagoya region. The Tokai Bank has a "Textile Company Diagnosis Team" which had been very active in 1970 during the textile recession, when the bank's selected lending prompted some key mergers. Now the same team has been active again. Its former head, Teruji Ito, left the bank to become president of Aichi Spinning and successfully reconstructed it some five years ago. Now he has been made manag-

The *shasha* have become more cautious of late, except perhaps for the example of Toyo Menka and Sakamoto Spinning. Ten years ago Sanyo Special Steel went bankrupt owing \$47m. to no fewer than 10 trading houses. This collective blow led to a reorganization among the *shasha*, and most have stiffened up their precautionary procedures in order to avoid such disasters.

These are the companies which have disappeared. What of the ones which hover on the

At the very last minute the bank and Nissho-Iwai changed their minds, sending a new president to take over Yashica's operations, and pumping in emergency funds. Yashica had to face bills of \$3.7m. during

Recovery

Yashica thus survived, promising to "stop depending solely on cameras" and instead to diversify into other lines of optical and electronic goods, aiming to complete its business recovery two years from now.

Yashica thus survived promising to "stop depending solely on cameras" and instead to diversify into other lines of optical and electronic goods, aiming to complete its business recovery two years from now.

The Japanese bankruptcy scene must appear confusing to any outsider. But one foreigner banker has worked out a formula by which to judge whether a firm in trouble is heading for the rocks or not.

Mr. William P. Bonds, of the Mitsubishi Bank of California, declares that if one of the leading "city" banks has at least 5 per cent. of a company's ownership and is responsible for at least 20 per cent. of the total loans outstanding, then that company will not go bankrupt. Only one case during the past 10 years among the major bankruptcies disproves his formula, namely, that of Nagoya Seito in 1971.

The tide has turned for the moment, and the number of bankruptcies in Japan is 'now likely to return to normal. But there are more to come, and British firms having business connections with any Japanese company that appears to be getting into trouble might do well to read Mr. Bonds' study and apply his formula.

The Ordinary General Meeting on 12th June, 1975, has resolved to distribute a dividend of DM 8.50 for each share of DM 50 nominal value for the financial year 1974.

The dividend will be paid from 13th June, 1975, onwards, after deduction of 25% capital yield tax, against submittal of dividend coupon No. 30 at one of the paying agents listed in the Federal Journal No. 106 dated 13th June, 1975.

In accordance with the English-German Double Taxation Agreement of 26th November, 1984, as amended in the audit report of 23rd March, 1970, the German capital yield tax is reduced from 25% to 15% for shareholders resident in Great Britain. To claim this, shareholders must submit an application for reimbursement within 3 years from the date of the dividend payment. This application is to be addressed to the Bundesamt fuer Finanzen, Koblenzer Strasse 63-65, 53 Bonn/Bad Godesberg.

In Great Britain payment, which is free of charge, will take place through the following banks:—

Kleinwort, Benson Limited, London
S. G. Warburg & Co. Ltd., London

The dividend payment in Great Britain is made in Pounds Sterling converted from Deutsch Marks at the rate prevailing on the day of submittal of the dividend coupon.

6700 Ludwigshafen, 13th June, 1975

BASF Aktiengesellschaft
The Board of Directors

**CINEMAS—(Cont.)**

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Show 12.05 (Inc. Sun.) YOUNG
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7.15 8.05 7.25 8.45 9.05

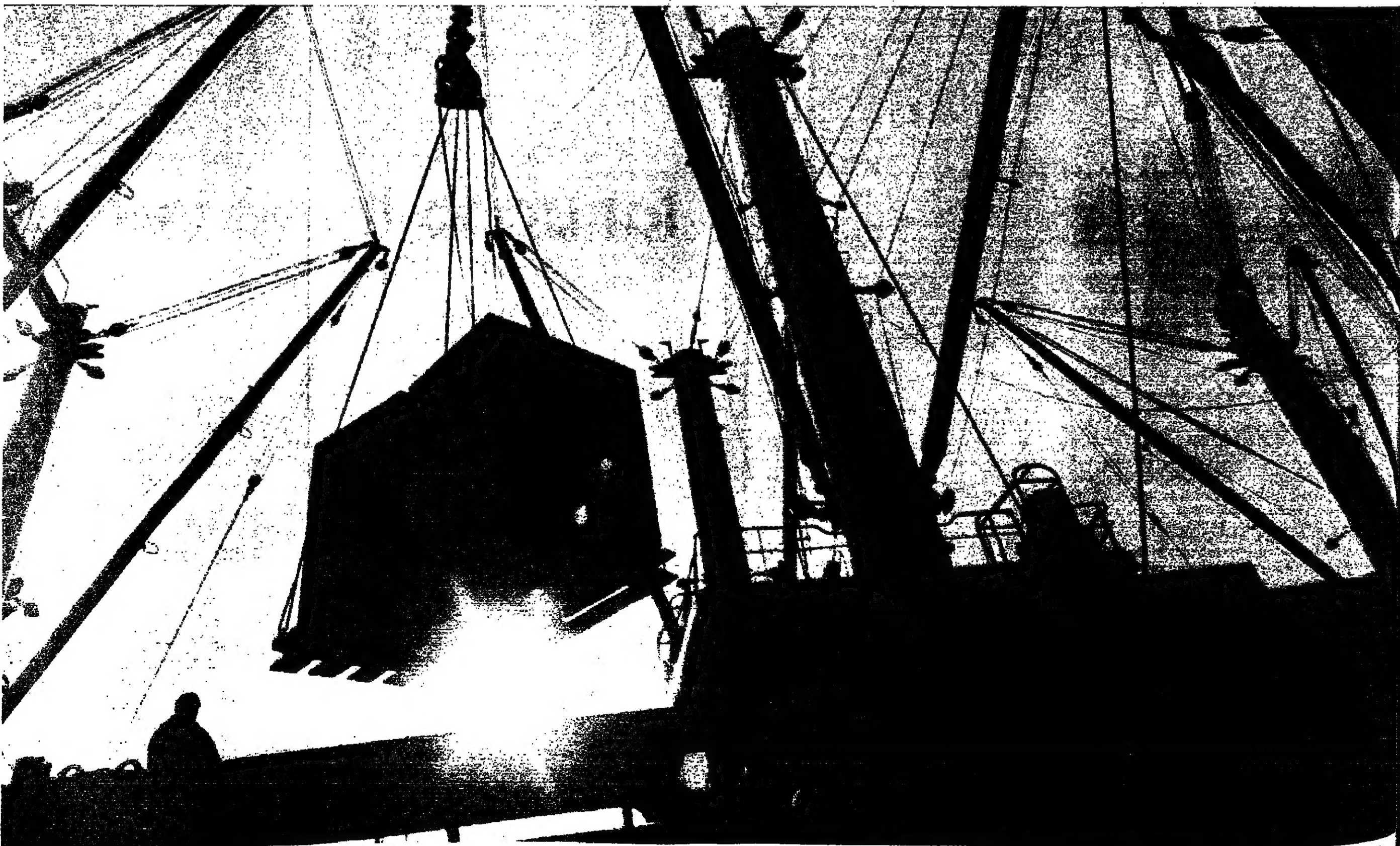
SCENE 3, Linc. Sq. (Wardour St.) 4.15
4470. THE TOWERING INFERNO
Sep. Perfs. Div. (inc. Sun.) 2.00. 12

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The Executive's World: The Office

EDITED BY JAMES ENSOR

Lethargy in energy saving

BY JOHN TRAFFORD

IT IS NOW twenty months since the energy crisis hit the Western World yet there is still little sign of the British Government taking effective action to cut down the nation's fuel consumption, part of which goes to heating, ventilating and lighting offices.

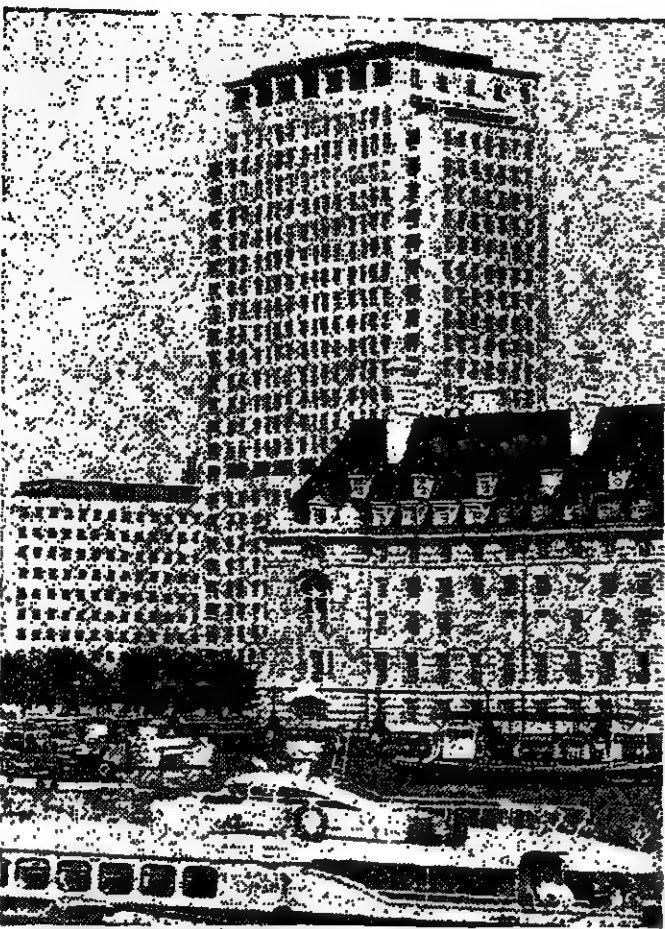
Britain is not just slow to react. It also starts its energy-saving campaign well behind the more advanced countries of Western Europe. At present the U.K. consumes nearly half the energy of the six original EEC countries whose population is 3½ times greater—a shocking performance born of years of cheap energy supplies and a hesitation to alter the building designs and building methods of the past.

The manager, faced with trying to hold down the rise in office overheads, can be excused for thinking that he has seen precious little reason to cut down his energy consumption other than the steep rise in energy prices themselves.

Most of the progress to date has been by individual companies which have not waited for a lead from Whitehall but have invested senior executive time in their own cost-cutting programmes. The best published to date have been the efforts of Marks and Spencer. The company cut its energy consumption by 15 per cent. In 1974, a saving of £500,000. It started an in-company campaign with "Switch It Off" stickers and other means to make employees alive to the importance of saving energy; it re-examined heating and lighting levels in its stores; and it set up an Energy Conservation Team in every store and at head office with the responsibility of maintaining, and if possible increasing, the initial savings.

Other companies, among them Shell at Shell Centre in London, have made inroads into their office energy consumption. Some believe that it is best for each company to work out its own solution to the challenge of energy conservation. However attractive such sentiments may appear, they are clearly not shared by the Government or many other people whose job is directly affected by inefficient energy use.

So far, apart from a £1m. publicity campaign on energy saving launched in January and another which began just eight days ago, the Government has only taken two measures which could have a direct bearing on energy conservation—apart from the policy of allowing energy prices to rise.



Shell has made inroads into energy consumption at Shell Centre

One was the requirement to restrict office temperatures to a maximum temperature of 20 deg. C (68 deg. F), the other a modest £3m. low interest loan scheme to help companies with energy saving plans but insufficient resources to implement them.

The measures were announced by Mr. Varley, the then Secretary for Energy, last December as part of his £100m. a year energy savings package but few people believe them to be anything like enough. Various other activities are under way which may, or may not, yield results. The Think Tank produced a report on energy saving last July. An Advisory Council on Energy Conservation was announced in July and set up under the chairmanship of an academic, Professor Sir William Hawthorne, in October to advise Mr. Varley. Then, early this year, NEDO published a study on where people's power supplies come from and where they go. It concluded that business was capable of substantial savings in energy for a relatively small outlay.

Finally an Energy Resources Subcommittee of the House of Commons Select Committee on Science and Technology was set

up under the chairmanship of Mr. Arthur Palmer (Labour, Bristol North East) to examine the use and conservation of energy.

With so much study and so little Government action to date, the professional involved in office design and office operations has some cause for feeling rather frustrated. That is certainly the feeling of Mr. Donald Jones, partner in property agents Weatherall Green and Smith and chairman of the Building Surveyors' Divisional Council of the Royal Institution of Chartered Surveyors. He believes that regulation is probably the best way to get energy conservation in new buildings but is worried lest the Government thinks that this will make much of a dent on the nation's energy consumption.

For new buildings, tougher regulations are an obvious "must" because otherwise the developer will continue his traditional practice of skimping on energy-saving devices—more efficient lighting, re-use of warm air, double glazing, better wall and roof insulation—when building speculative offices and factories. "The developer builds to the minimum acceptable standards," says Mr. Jones, "because he is not the one who

pays the electricity bill. Furthermore, he knows he cannot recover the cost of an additional energy-saving outlay with a sufficient increase in rent." Here harsher regulations could have a useful impact but the same could not be said of existing buildings. Mr. Jones points out that there are just not the district surveyors and building inspectors around to make a thorough job of enforcement.

For existing buildings he would like to see the Government offering a series of financial carrots aimed at helping the company which invests in energy-saving equipment. His proposals include grants, tax allowances, subsidies on insulation materials, and an adjustment to the rating system so that energy-saving improvements do not increase the rateable value of the premises.

The first three suggestions could be applied either to developers or to occupiers, depending on who did the work. The second and fourth are perhaps particularly apt. Mr. Jones points out that a company can charge the whole of its energy bill against tax (as part of its regular running expenses) but has to treat the installation of insulation as a capital item, to be depreciated over a period of years. With local government expenditure nearly out of control, anything which shielded the office employer from higher rateable values would be very well received.

His fear, like that of many others anxious to cut the nation's fuel bill, is that suggestions of this kind will take so long to pass through the Whitehall and Westminster machinery that precious years will be wasted. This is not to say that Mr. Jones expects all the initiative to come from the government. "Architects have a part to play, designing buildings with no more than the necessary area of glass so that heat losses and heat gains are not excessive. And large savings can be made by a more sophisticated control system so that unnecessary lighting, heating or ventilation is switched off."

In his view many an office manager lives in a world of false economies where every effort is made to cut capital spending to the bone even if it results in a large increase in annual running costs. "The Government can play a big part in changing these attitudes but in the end the battle will be won or lost in the boardroom or the manager's office."

OFFICE IDEAS

JOB ENRICHMENT IN A CIVIL SERVICE SETTING
L. R. Jones + S. J. Muesio in Public Personnel Management (USA), Jan./Feb. 75: p. 49 (84 pages, tables)

Describes the application of an experimental job enrichment programme to clerical workers in the selection division of the City of Minneapolis's personnel department, and reports increased job satisfaction and improved performance, but no significant change in absenteeism.

CATERING EQUIPMENT
A. Collins in RIBA Journal (UK), 75: 41 (61 pages, illus., table)

A two-part article, the first describing equipment for the reception, storage, preparation and serving of food, and for the cleaning of dishes and utensils, the second looking at selection criteria.

THE SOUTH WESTERN ELECTRICITY BOARD OFFICES
J. Worthington in The Architects' Journal (UK), 12 Mar. 75: p. 555 (2 pages, illus., charts, diag., tables)

Well-written and carefully researched, this is an assessment of one of the U.K.'s pioneer office buildings, now occupied for 3½ years. There's much that's out of the ordinary about this building: it was conceived when the chairman came back from the U.S. where he had seen the principle of heat recovery in action ("Integrated environmental design" started here). Continental office landscaping was adopted but with a difference—no standards, no compulsion, leave it to the staff. How it worked out, what happened (including sabotage, though the world isn't used), satisfaction and grumbles now, even the fact that management now feel they themselves should have opted for the open floors.

BURULANDSCAPE REVISED
P. Duffy + C. Cave in The Architects' Journal (UK), 26 Mar. 75: p. 566 (10 pages, illus., diag., table)

An appraisal of the impact the landscaping concept has had on attitudes to office environment. In retrospect, sees the pioneers' emphasis on the communications aspect as an oversimplification, and is (now) unhappy with the "the-bigger-the-better" approach; seems to share the fear that large spaces may become redundant when automation scales

THREE OLDER OFFICE BUILDINGS
C. Cave in The Architects' Journal (UK), 19 Mar. 75: p. 627 (6 pages, illus., diag.)

An assessment of three older office buildings: the Lever Brothers building, Port Sunlight (1895); the Norwich Union's Surrey House (1906), and Imperial Chemical House (1929)—the common denominator being continuous and continuing effective use of office space, due (in the author's opinion) to the initial design of the shell which permits a variety of space utilisation approaches.

OFFICE LANDSCAPING: TEN Qs AND AS
R. Remick in Büro + EDV (Fed. Rep. of Germany), Jubiläumsschrift 74: p. 16 (31 pages, in German, English version available)

The author (who claims to have been involved, over 15 years, in more than 60 office planning exercises) answers questions put to him, such as: "Staff told to move into an office landscape are sceptical: does that attitude change with acclimatisation?" "Who should continue to have a claim to a separate office?" and "Is landscaping dearer or cheaper than conventional offices?"

ARE JOB DESCRIPTIONS REALLY NECESSARY?
D. E. Britton in The Personnel Administrator (USA), Jan. 75: p. 47 (24 pages)

Argues that job descriptions are neither useful nor necessary in conducting job evaluation, performance evaluation, organisation analysis and control, or recruitment—in fact, they are of no real value to anyone. You may have a sneaking suspicion that he might be right.

A PERSONNEL EVALUATION TECHNIQUE
J. R. Seakins in The Personnel Administrator (USA), Jan. 75: p. 50 (3 pages, table)

Describes a programme aimed at identifying and taking action on people at the top and bottom ends of the performance spectrum, and cites improved performances achieved by its use in Honeywell Information Services.

These summaries are condensed from the abstracting journals published by Anbar Management Services. Readers wishing to consult original texts should write to P.O. Box 23, Wembley HA9 8DJ (Telex 935779), or to the individual magazines.

OFFICE PRODUCTS

Hoechst tackles Xerox and IBM

BY ROY LEVINE

"IF THIS company can develop all three of its products successfully within the next five years, we would consider it to represent a model of what the ideal office equipment company of the late 1970s should look like."

The three products are a plain paper copier, an editing, typewriter and a facsimile transmission device. The company is Savin Business Machines Corporation of the U.S. and the comment was made by a New York stockbroker.

On this side of the Atlantic Kalle Infotec, a mirror operation of Savin, has been set up by the German giant, Hoechst. It is a wholly-owned subsidiary with operating headquarters in Wiesbaden and is essentially a marketing company.

This deliberate strategy, involving trading agreements with Savin in the U.S. and Ricoh in Japan, gives a small company the opportunity of making an enormous return on capital without becoming involved in the high costs of research and development and tooling for manufacture.

The danger of that approach in the long term is that the trading agreements are withdrawn or changed, leaving the company with an expensive sales team with no products to sell. Precautions also need to be taken that the R and D of the manufacturing firms are adequate to cope with the pace of obsolescence in each product area.

Hoechst has gone into the venture because it recognised the potential of the office equipment market and had the technology to compete with Xerox, the giant that dominates the world markets in one sector.

The three products that Savin and Hoechst have settled on are not related. But on a superficial analysis it is easy to see why it chose them. The other main growth sectors in the office equipment market can be eliminated for varying reasons—the dictating equipment market is too heavily penetrated; calculators have become too competitive; and computers require too much capital.

On the other hand the editing typewriter and facsimile transmission markets in Europe are still embryonic.

The plain paper copier market offers opportunities to Hoechst because of its expertise in the photoconductor field. The key to Hoechst technology is that it uses an organic photoconductive belt rather than an inorganic photoconductive drum as in Xerox equipment.



Mr. Ken Barge

This technology is the foundation for the Kalle Infotec 1000 which is made in Japan by Ricoh and marketed in the U.S. by Savin.

The trading agreement between the three corporations gives Kalle Infotec the exclusive right to market other office products made by Ricoh and Savin or its associates in the U.S. It benefits Ricoh by enlarging its production volume and allows Savin and Kalle Infotec to concentrate on marketing.

The research and development of the typewriter—priced at half IBM's before the introduction of the IBM Memory Typewriter—was done by Arthur D. Little under an agreement which gave Savin exclusive world-wide rights to manufacture, sell and sub-license in exchange for royalty payments.

Savin has contracted the manufacture of the machine to Hazeltine Corporation, which builds the machine around the IBM Selectric Typewriter. The main feature of the system is its buffer memory that allows the typist to edit the copy before it is recorded in the magnetic tape cassette. In Britain it is called the Kalle Infotec 7000.

Savin and Columbia Broadcasting System together own Rapifax which has developed a facsimile transmission machine, built by Ricoh, which can transmit a message in under one minute, thus opening a new market sector for high volume transmission. In the U.K., this is called the Kalle Infotec 6000.

Having one product in each of three markets leaves the company in a vulnerable position. To protect its position, there are plans to extend the product lines in editing typewriters and copiers.

Hoechst is continuing its R and D efforts and could bring to the market its own copier made at its new factory at Trier.

For the moment, though, efforts are being concentrated on establishing a market in five EEC countries—Germany, France, Holland, Italy and the U.K.

U.K. growth

Over the past two years Kalle Infotec has opened six branches in the U.K., employed some 500 people, mainly sales staff, and conducted an aggressive advertising campaign including television promotion.

"They have saturated the field with salesmen yet the markets are not yet ready for the hard sell—there is still an educational role to play before gaining grass roots acceptability," comments a rival.

Kalle Infotec admits it is in a hurry. "Mr. Kenneth Barge, managing director, says, 'We need to reach a certain volume of sales to recover the outlay before there is any question of obsolescence. Also, because our products are installed mainly on a rental basis, we need a

base quickly to get into the black."

Mr. Barge is reluctant to state what resources Hoechst has put behind the effort. Equity capital is just under £2m. and there is a substantial but undisclosed amount of loans. The total investment in the U.K. could grow to £30m. by the end of 1977.

That seems a lot of money to support what the company hopes will be its gross income at the same date. Even so, the real pay-off could come in the ensuing years.

The management has some ambitious targets: a quarter of the total automatic typewriter market by 1977, a third of the facsimile market and one-tenth of the copier market.

It is obviously too early to judge the success of the company's marketing efforts and there are no objective figures to show its penetration.

Mr. Barge claims to have established an installed base in copiers of well over 1,000 machines in two years and to be second in new installations to Rank Xerox in a field of over 20. He is even holder in his claims for the Kalle Infotec 7000 Text Editor which has been on the market for just under a year. "We are installing more units per month than anyone else," including, of course, the ubiquitous IBM, reckoned to have over 80 per cent. of the U.K. automatic typewriter market.

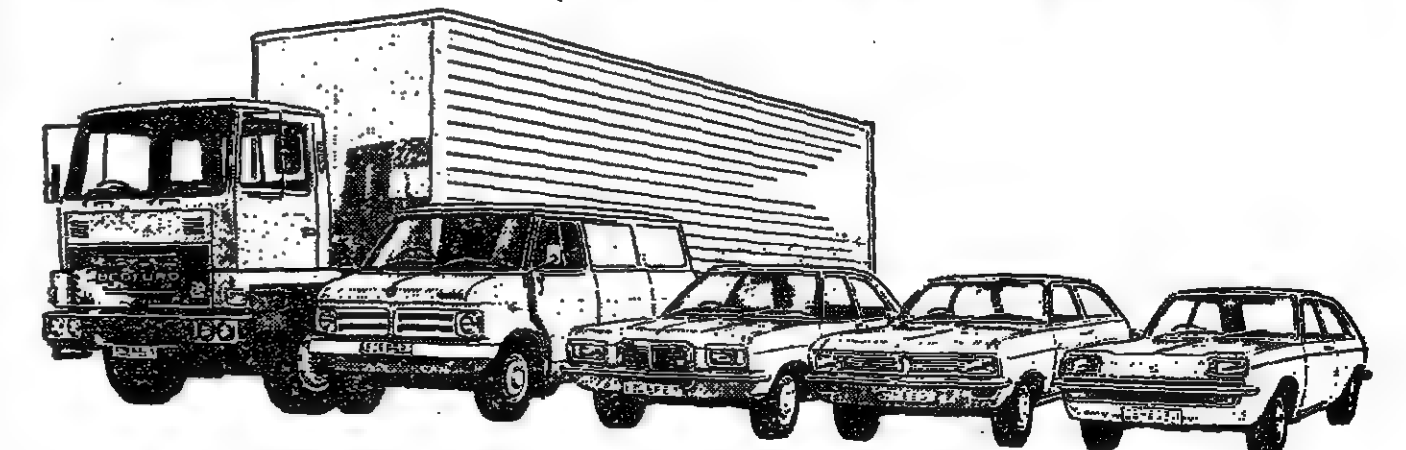
In facsimile transmission there is no modesty at all. Mr. Barge claims that since bringing the fast transmitter to the market last August over 100 machines have been installed and the rate of new installations is the fastest in the country.

The faster Infotec 6000 can give economies even though its rental prices starting at £85 per month are more than twice the average for competitive products. But in this Eldorado, Kalle Infotec could face resistance now that many of the six-minute facsimile machines are compatible between brand names.

Overall, unless Hoechst is prepared to throw unlimited resources into the market, it seems that Kalle Infotec's chances of becoming the "Third Force" in the office equipment market, after IBM and Xerox, are slim.

"Because of the sheer size of the technology and capital required, only the big companies will stay the race—in five years' time perhaps there will be only three or four companies left," says Mr. Barge. Will Kalle Infotec be one of them?

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The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOUTERS

MACHINE TOOLS

EMI bid for a world market share

EMI-MEC, the machine tool subsidiary of the EMI group, is bidding for a large slice of the multi-million pound world market for large capacity camless automatic lathes with a completely new 50 mm. (2 inch) bar capacity machine. Auto Sprint Series S, contains facilities not previously available on a single spindle machine, together with an improved version of the company's plug-board system. Series S has a low-profile format offering robustness, rigidity and all-round accessibility. Among its facilities are several original features—some patented—which contribute to an extremely versatile design. It incorporates a self-compensating collet mechanism allowing a 0.75 mm. (0.030 inch) variation in the size of bar stock without adjustment, completely automatic random-selection of turret position and independently operating cross slides with longitudinal traversing on the front slide. Copying is also possible using an optional copying unit in conjunction with the front slide traverse facility. Other

features include two independent vertical slides; a 7½ hp three-speed motor driving through a gearbox with pick-off gears giving 24 spindle speeds in four ranges from 50 rpm to 2,560 rpm of which any one range of six speeds can be used in a given program.

Modular construction simplifies manufacture and maintenance. The machine also has a simplified technique of programming which is immediately interchangeable with existing EMI-MEC programming systems.

This is its first move into the large capacity auto lathe market with a machine completely to the company's own specification by EMI-MEC which now has more than 10,000 systems of plug-board sequential control in the field.

Because of the number of machines already in existence and problem of retraining operators, this machine retains the standard plugboard control system but allows for the latest programming technique to be used. Certain logic functions like feed bar to stop and copying

have been built into the program and can be selected by the use of a single diode pin. All the separate major functions of the machine have been placed on individual printed circuit boards. The individual slides have an automatic retract facility further to simplify setting and programming.

A self-compensating collet allows for variation in bar size of up to 0.030 inch (0.75 mm) once the collet has been primarily adjusted. It provides significant operating economy by eliminating the need for frequent adjustment and allows the setter to operate with much wider tolerances in bar size.

Six stations

Any one of the six stations of the turret can be directly selected at random, avoiding indexing the turret sequentially to the required position. This auto-selecting capability, which allows substantial time-saving and great flexibility in tool setting, is a considerable advance over conventional skip indexing, and also is of particular benefit when copying. In addition, the auto-selecting turret enables movement of the turret to be interlocked with the turret station selector so that the turret will not proceed until the correct station has been located. Each turret station has its own feed control needle valve which is automatically selected. The usual

EMI-MEC features such as woodpecker feed are also included.

In place of waterproof switches, which experience has shown to be "unreliable" to troubles, all the rapid check settings on the machine are actuated by electronic sensors which have no contact between the moving dolly and the "switch". This also enables the settings to be made manually by sliding rack trips, obviating the use of keys or spanners and further reducing machine set-up time.

Slides for this machine require high pressures, particularly since the complications of a mechanical drive to the turret have been abandoned. Operation with air pressures alone would require very large power units and very great air consumption. To overcome this the developers designed a new system to give high economy of air and still maintain the necessary high thrust to the slides. It is achieved by advancing the slide to its rapid check position with a small air cylinder at which point the pneumatic/hydraulic intensifier takes over and supplies a high pressure for the working stroke. This avoids the necessity for the sophisticated circuitry which would otherwise be required in hydraulic machines. Typical air consumption for a theoretical program using all slides on an average workpiece would be 51 cu. ft. per minute giving a theoretical thrust of 1,700 lbs for the cross slides and 3,000 lbs for the turret.

EMI 135 Blyth Road, Hayes, Middx. (01-873 3998).

OFFICE EQUIPMENT

Binds books easily in the office

According to Business Aids, 3 Whitby Avenue, London NW10 7SQ (01-865 9821) it takes about 11 seconds to "produce a professionally bound book" using the Bindmaster.

The machine will take any thickness of papers and generally bind them in a wrap-around cover, in permanent book form to professional standards. Alternatively the pages can be edge-bound only. "The books open flat, and stay open flat says the

company. No accessories are needed such as drills, punches, plastic strips or metal tags. Binding length is up to 17½ inches (covering A4, foolscap, and computer print-out sizes). The machine should be suitable for sales reports, manuals, catalogues, records, bulletins and legal papers.

An adhesive thickness control and numerical counter enables the user to adjust the glue to match the spine of the papers being bound. Glue coating is automatic, and there is a thermally controlled heating system that quickly brings the adhesive to the correct operating temperature and then switches on the cooling drum.

Interlocking prevents use of the machine before the correct temperature has been reached.

PROCESSING

Cleans up cutting oil with ozone

OILS AND their emulsions used for lubricating and cutting are prone to become contaminated with micro-organisms. After a time, particularly in warm weather, the fluids can begin to ferment producing a disturbing, penetrating smell and causing health problems including skin and eye complaints.

Recently made available in the U.K. from the Swiss firm Ozone Blatter and Co. is a cleaning technique in which air containing ozone derived from an

ozoniser is directly injected into the emulsion. About 10 grammes/200 litres of fluid/day has been found sufficient to prevent decomposition. It is also possible to regenerate cutting oils that are already heavily contaminated.

According to the company a "spectacular" increase in the life of emulsions can be obtained, saving up to seven fluid changes that would otherwise have to be carried out.

A typical installation would consist of filtration to remove metallic particles in suspension, ozone generator using high and low frequency electrodes and compressed air/ozone mixing and injection. More from the U.K. agents Simonius Vischer and Co., 98 London Wool Exchange, London E1 6EP (01-247 1691).

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N.C. Flexwriters for Punching N.C. Programme Tapes—Reliable 2 year Guarantee—Save up to 50%	Prices from £895— £1,350	Dudley (0384) 57453
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Wire Drawing Plant, Levelling, Slitting and Coil Processing Equipment.	P.O.A.	021-556 0904
Dunford and Elliott Rotary Louvre Dryer 47" dia. X 14'.	£1,500	01-253 6000
Wiedemann Turbopunch Press. 5.125 GEC Century Control Unit 15 tons capacity 1971 Ravensburg Face Plate Lathe Model P20-B23	£14,000 +VAT	01-606 7051 Ext. 8
Herbert De Vlieg Spiramic—Jigmill, Boring, Drilling and Milling m/c. Series 43H/48 with Datatrol Mark III Numeric Control System, 1967. Immaculate condition.	P.O.A.	061-339 3221
Clearing Type F/2700/148, Single Action, Two Point Suspension 700 Tons Power Press.	£20,000 +VAT	01-228 6555
Clearing Type F/4700/168, Single Action, Four Point Suspension 700 Tons Power Presses.	£65,000 +VAT	01-228 6555
Liebherr Tower Crane 190C/SH IRO 932, 171'. Height 52.5m. Free standing. Radius 50m. Capacity 3½ tons at max. radius. 10 tons at 17m.	£30,000 +VAT	051-525 4141
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Putzknecht Type S48 Plastering Machine, Slightly used.	£750	0384 69113
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Gildemeister 6 sp Par Auto Cap. 32mm. Model AS32 1965.	£26,000 +VAT	0234 740542
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SAFETY

Cable can give fire alarm

HEAT SENSITIVE cable used by the company for protective devices in its electric blankets for years has been adapted, by Monogram Electric for use in a fire alarm system called Alarm-line.

Main advantages of the system is that it is simple to install, consisting of no more than a length of 3 mm diameter coaxial cable and that it offers continuous "linear" detection along the cable length, there being no point detectors.

The idea of using Monogram's product in this way seems to have originated at the CEB's research laboratories at Leatherhead, and the company has now formed a fire detection division to market complete systems.

Detection consists of monitoring increases of leakage current in the cable, which has outer and inner conductors separated by a dielectric that reduces resistance with increasing temperature. Currents flowing are in the hundreds of microamps region, so that the system itself is a good intrinsic safety.

Response time meets the requirements of BS 3116 for class 2 specification.

The system control unit can accommodate up to ten detector

cables each of 100 metres in length. Threshold detectors detect the line current changes and activate appropriate relays, and delay can be provided between detection and automatic extinguishing activation, some 60 to 80 seconds, to allow for building evacuation.

When the heat source is removed, the system re-sets after about one minute. Full test facilities are built in. The company is at Blyth, Southampton SO4 6YE (0703 843471).

Less risk of a mix-up

IN A MOVE that it received other than approval, Lever Industrial is introducing a colour coding system for its Titan detergents used in the food industry.

One of the main reasons for this move is that many detergents are white powders or colourless liquids and since many foodstuffs are similar in colour and form there is a risk of contamination.

Again, apart from possible confusion between foodstuffs and detergents, it is also necessary to distinguish between detergents which are alkaline, acidic, and so have to be handled carefully, and those which are neutral or slightly alkaline or acidic.

The colours chosen are red for those products which must be used with caution, green for those which are safe for hand use and blue for products which contain a bactericidal agent.

Lever said last week that it reckoned it was the first company in Europe to produce a fully integrated colour coding scheme for detergents used in the food industry and it would like to see it applied nationally. It would be a national scheme, it said, and would pass on the information. It would not, however, be prepared to name the pigments used.

The company's links with the food industry through its associated companies like Birds Eye, Walls and Batchelors gave impetus to the research effort which started 2½ years ago.

Buyers of Lever's food industry detergents will be pleased to know that there will be no price increase as a result of the new colour coding system.

The colours chosen are red for those products which must be used with caution, green for those which are safe for hand use and blue for products which contain a bactericidal agent.

DATA PROCESSING

Powerful data entry system

A MORE versatile and larger capacity version of the Key-Edit 30 key-to-disc data entry system has been announced by ICL.

Response time meets the requirements of BS 3116 for class 2 specification.

The system control unit can accommodate up to ten detector

ters and the ability to handle up to 16 key stations of a new design.

ICL states that the new key station has a better mean time between failures than its predecessor. Up to 24 of them may be connected in a switched back-up mode, and hard wiring to 1280 metres is possible.

The peripheral options include up to four magnetic tape drives, fast line printers, a matrix printer and fast data communications to other 8000 series processors and to ICL and IBM mainframe computers.

Software employed is extremely powerful and according to the company brings real time

putting power and data processing ability to the data entry field. Input programs handle virtually unlimited numbers of record formats types. Data being entered is processed using Input Editor language: check digit routines, arithmetic facilities, operator prompting routines and the ability to handle user-written routines, are featured.

Facilities offered by the output language include: a hard copy register and improved data manipulation. Arithmetic functions, multi-file handling, sub-routines, new data communications facilities and a fast sort-merge routine are provided.

Tyre plant production computer

ONE OF Europe's largest tyre factories, Fort Dunlop, has installed a General Automation SPC-16 machine aimed mainly at avoiding costly downtime on the many production machines and processes involved. In addition, Dunlop expects to achieve improvements in stock control, product quality and management information.

The machine, which includes a 24K SPC-16/48 central processor, five megabyte disc store, magnetic tape and paper tape peripherals, receives data from some 72 production machine status terminals located throughout the plant.

Statistical and alarm information is provided for the appropriate foreman and supervisory staff via teletypewriters and visual display units. The system also controls a radio paging device which "beeps" to warn

supervisors of alarm messages sent from work stations.

Operators use the machine status terminals to alert their foremen of impending shortages of raw materials or components, or when a machine malfunction is restricting their normal production rate. They also use

Control includes stopping operation of selected devices for predetermined periods and shutdown time can be automatically varied if the machine target is exceeded.

Even if the rate of consumption does not exceed the maximum, the dynamically adjusted target to minimise overall consumption may also be achieved through start-up and shutdown at specified times of all equipment which consumes electricity.

The program is written in APG/2 and is available at a monthly licence charge of £90.00. Charges are waived after 24 months.

Electrical consumption on each meter is continually monitored by the system which responds by controlling action when the rate of consumption exceeds a targeted rate related to peak demand. This target can be changed automatically on the basis of usage trends over a day or combinations of such factors.

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PRODUCTS

Small vane compressor

A COMPACT, reliable, efficient and quiet running source of compressed air that will fit into a book of a car has been launched by Hydronaut.

The company claims the unit breaks new ground by integrating the electric drive motor (1 kW single phase) with the compressor end-on a common drive shaft. As a result the machine measures only 550 mm long and weighs 55.5 kg. It can deliver 142 litres/min. (5 cfm) of clean air at 7 bar (100 psi).

The air is cooled while being compressed by injection of oil using the pressure of delivery air for oil circulation. The cooled, sealed, oil internal clearance and gives good lubrication with volumetric efficiency up to 90 per cent.

Designated 6 PUM, the compressor has a ceramic liner which results in oil carryover no more than 12 parts per million by weight. No air receiver is needed, and the unit can operate from any 13 A ring main power point. More from Hydronaut Compressor Company, Chelmsford, Essex (0206 28522).

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POWER

Sorts one cable from another

ONE OF a number of twisted cables running side by side can be distinguished from the others at any point along its length using the T31/L cable selector.

Operation involves feeding the cable in question at one end with a current pulse and examining each cable at the desired location with an independent, portable battery-operated detector.

A mains-operated pulse generator provides either two or six second pulses every three and seven seconds respectively depending on the application. The pulse voltage is 26 volts and the current is adjustable to 25 amps. The unit weighs 7½ lb.

The detector uses an inductive probe and shows a meter reading only if the right cable is tested. Neighbouring cables are probed with an independent signal of opposite polarity is induced. The system is made by HDW Kiel, West Germany.

PRODUCTS

Small vane compressor

A COMPACT, reliable, efficient and quiet running source of compressed air that will fit into a book of a car has been launched by Hydronaut.

The company claims the unit breaks new ground by integrating the electric drive motor (1 kW single phase) with the compressor end-on a common drive shaft. As a result the machine measures only 550 mm long and weighs 55.5 kg. It can deliver 142 litres/min. (5 cfm) of clean air at 7 bar (100 psi).

The air is cooled while being compressed by injection of oil using the pressure of delivery air for oil circulation. The cooled, sealed, oil internal clearance and gives good lubrication with volumetric efficiency up to 90 per cent.

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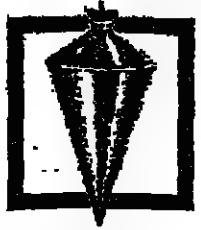
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Building and Civil Engineering

John Laing looks ahead

MUCH GREATER involvement in overseas activities by John Laing can be expected following today's announcement that the Group has set up a new subsidiary company to be known as John Laing International.

As just announced in its annual report the Group's turnover in 1974 was £246m, and the overseas share of this was 16 per cent. This year, overseas turnover is expected to be well over 20 per cent of the total for 1975.

With prospects not so bright at home, but glittering opportunities manifest overseas, especially in the Middle East, Laing is pinning great hopes on the new company which will have the Group's chief executive, Mr. C. F. Parsons as chairman, with Mr. J. W. Charnley as deputy chairman and Mr. J. M. Watt as managing director.

John Laing International makes its debut with some big jobs in hand and much bigger ones looming up.

Laing is already very much occupied in Spain and can now be included among the largest in the construction business in that country. One of its latest ventures there is its involvement in the toll motorway concession in which it is a partner.

Now it is about to start work on a substantial part of the contract for the road which will run for 180 km. from Malaga, near Bilbao to Burgos. Laing's Spanish company now has a Spanish president and there are also Spaniards on the Board.

Mr. Parsons told me that Laing was looking at the prospects for a plant hire operation in Europe. Through John Laing Construction the Group was also ready to consider joint ventures in other appropriate fields both in Europe and elsewhere.

Opportunities are also being sought in Nigeria and in some areas of South America but the real excitement is still in the Middle East where, for example, in Iran, Laing and George Wimpey are in a joint company with the Crown Agents known as Millbank Technical Services and Ordnance and concerned with the design and feasibility studies for an industrial complex at Esfahan.

It is believed the value of the construction work for Laing and Wimpey, which will follow, is around the £400m. mark.

Less successful has been progress on what must be the world's largest housing scheme—100,000 houses for Saudi Arabia which was extensively advertised in the British Press. Laing, no doubt like other big contractors, did a tremendous amount of research and work on a presentation.

However, hope has not been abandoned—patience is a very necessary requirement when dealing with Middle East affairs.

Both Mr. Parsons and Mr. Charnley are agreed that "everything in the Middle East is getting bigger and bigger." Perhaps the biggest of them all is the plan for a complete railway system in Iran running for about 1,000 kilometres from Tehran

to Tabriz. Everything will be needed from the track to rolling stock and stations.

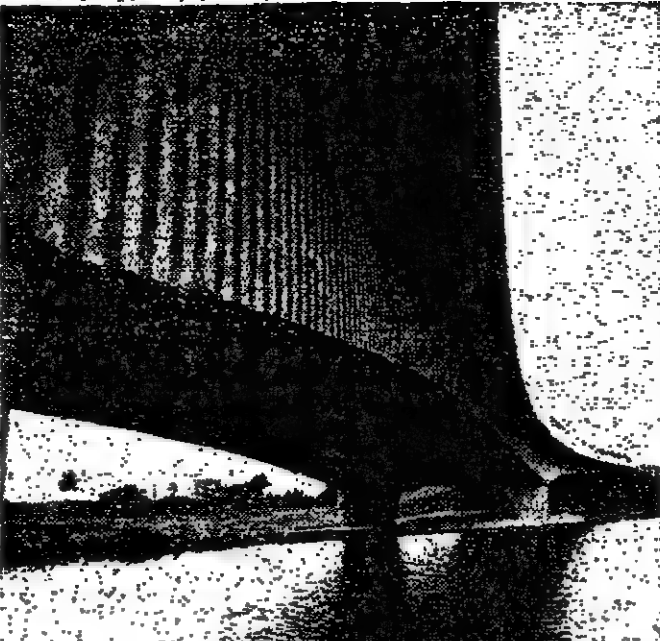
Little has been said about this £1,000m. project which could involve many British companies. The General Electric Company, for instance, is believed to be very interested as it will be an electric system. GEC, which in the past has been very much involved in railway work is, however, very coy about this and is not willing to comment.

With such vast undertakings on the horizon, joint ventures are the obvious methods of "getting in" and as has already been indicated Laing is not averse to listening to any such proposals. Indeed, Laing and George Wimpey, which has been working in Saudi Arabia in a joint venture with Haji Abdullah Alireza for some years, have now set up a Saudi company.

Thus confidence is established. Mr. Charnley told me: "We prefer to adopt a policy of looking carefully at a country and then stay there permanently, rather than just have a foot in it."

It was found also that foreign governments liked to feel that the British Government supported U.K. companies—they looked for a "fall back" position and liked to know the U.K. Government would see that the work was carried out. This is a message both Government and industry in this country should read.

ARTHUR BENNETT



This bridge over the River Great Ouse has been commended under the Concrete Society Awards scheme. It was built by Holland, Hannen & Cabrits and is one of two bridges which were included in a £1m. road contract for the Borough of Bedford. The judging panel considered that this bridge merited a commendation, not only due to the successful use of concrete in blending with the landscape, but also in its fitted finish and alignment.

Tarmac to build £3m. factory

TARMAC Construction has been awarded two contracts with a combined value of almost £3m. with an in-situ concrete mezzanine floor giving a gross floor area of 9,000 square metres. Two of the perimeter walls will be of temporary construction to provide for future expansion.

The 66-week building contract, worth nearly £1.4m., will involve the construction of a steel-framed single-storey building with an in-situ concrete mezzanine floor giving a gross floor area of 9,000 square metres. Two of the perimeter walls will be of temporary construction to provide for future expansion.

The company's industrial division has won the contract to build the factory and office complex at Bellsfield, Lancashire, while its mechanical and electrical services group has been awarded a £1.5m. contract to design, procure and erect the plant and services for the factory.

The other contract, worth £500,880, is for 77 houses and flats at Westwood Road, Salisbury, Wiltshire, for Salisbury District Council. This job is due to be completed in November 1976.

Two CONTRACTS, totalling over £1m., have been won by Mears Construction.

In Haverfordwest, the company is to erect five residential blocks for hospital staff for the Welsh Health and Technical Services Organisation at a cost of £573,867. The work is scheduled for completion in September next year.

The other contract, worth £500,880, is for 77 houses and flats at Westwood Road, Salisbury, Wiltshire, for Salisbury District Council. This job is due to be completed in November 1976.

Effects of rain on masonry

RESEARCH to determine the resistance of various types of brick masonry to rain penetration is to be sponsored by the Mortar Producers Association.

The research programme will be carried out by the department of construction technology at Birmingham Polytechnic and several test walls will be built from Fletton and calcium silicate bricks, using cement, lime and sand, aerated cement and sand and masonry cement and sand mortars.

The walls will be placed in a test chamber and subjected to simulated heavy rain. Continuous measurements will be made of the amount of water penetrating into the walls during the tests.

Performance of the walls will be compared with that of two "control" walls bonded with waterproof epoxy mortar.

Water penetration in brickwork usually occurs at the interface between the bricks and the mortar courses, rather than through the bricks themselves or the mortar itself. The research programme will determine which mortars form the most watertight interfaces.

It is expected that the tests will be completed by the end of the year and a report published shortly afterwards.

Lining the sewers of Singapore

McCONNELL DOWELL South East Asia PTE of Singapore has placed an order with Charcon Composites of Middleton-by-Wirksworth, Derbyshire, for glass reinforced cement sewer linings for the Bukit Timah Sewer Contract 3, Singapore.

McConnell Dowell is the general contractor for this project which involves the construction of a sewer 2 metres in diameter and some 1,000 metres in length.

This is the first major order for Charcon Composites' new Wirksworth factory since it was completed last month. The company declined to disclose the value of the order.

Charcon Composites is a member of Charcon, the construction industry subsidiary of the Charterhouse Group.

Fitting out a big Co-op store

A CONTRACT, worth £1m., has been awarded to Sir Robert McAlpine and Sons by the London Co-operative Society for finishing and fitting out work in a commercial development currently under construction for St. Martins Property Corporation in King Street, Hammer-smith, London.

Strengthens and keeps water out

CONCRETE AND mortar can be waterproofed and their tensile strength increased by up to 50 per cent, using a two-part water-based epoxy resin just put on the market by Unbond, Tuscan Way, Camberley, Surrey (GU24 6JH).

The resin is claimed to be particularly suitable for patching and re-surfacing damaged or damp concrete floors. A 3mm to 6mm screed containing 1 kg of resin for every 3 kg of sand and 1 kg of Portland cement is claimed to be completely impervious to rising damp, to spillages of water and to most aqueous chemicals.

The screed will also withstand heavy traffic. Prepared with a minimum amount of water it will develop a compressive strength of 35 N/sq. mm, a flexural strength of 12.8 N/sq. mm, and a tensile strength of 5.8 N/sq. mm.

Tunnelling machine licence

THE NATIONAL Research Development Corporation has granted a licence to Elgord Mayo Corporation of New York and Lancaster, Pa., for the manufacture of bentonite tunnelling machines, covering the markets in North and South America.

NRDC has already licensed Edmund Nuttall and Robert L. Priestly in the U.K. to cover the markets in Western Europe, Turkey, Israel and New Zealand.

The bentonite tunnelling machine, invented by Mott, Hay and Anderson, is a shield designed to excavate mechanically through difficult granular materials, particularly sands, silts and gravels. The face is supported by bentonite slurry, under pressure, in a chamber at the front of the shield within which cutters rotate, excavating the ground.

First use of this British invention took place on a trial section for the London Underground Fleet Line at New Cross, South East London, in 1971/72, the work being financed by NRDC and the London Transport Executive.

Edmund Nuttall is currently using a similar machine to drive a 9 foot 5 inches outside diameter (2.87 metre) sewer tunnel in the North West of England for the Warrington New Town Development Corporation under a contract worth over £1m.

Housing in Darlington

HOMES FOR nearly 1,000 people are to be built at Red Hall, Darlington by George Wimpey under a £2.3m. contract awarded by Darlington Borough Council.

A total of 220 dwellings will be constructed in Wimpey's No-Fines concrete technique and will include bungalows, flats and three storey blocks.

The contract, on which work has now commenced, includes the roads and sewers and is due for completion in February 1977.

Oil platform floated out

THE FIRST stage of the £35m. platform is positioned at its drilling location in the Dunlin field north east of the Shetland Islands.

During the next 12 months, the caisson will be completed by slip forming to a height of 32 metres and roofed. This second phase of work will also include the construction of four slip-formed concrete towers which will take the total height of the structure to 144 metres.

It will then be towed to a deep water site where the third stage of construction will take it to its full height of 237 metres. This will involve the addition of steel columns, deck and modules ready for the platform to be taken to its final position in the North Sea.

The Andoe consortium includes Balfour Beatty, Bos Kallis Westminter Group NV, Hollandse Beton Groep NV, Koninklijke Adriass Valker Groep BV, Leonard Fairclough NV, Stevin Groep, and Tarmac Construction.

Since May last year, massive concrete pours have taken place on the site—part of the Europort area of reclaimed land—to form 81 cells which make up the caisson and will provide storage for 1m. barrels of oil when the

platform is positioned at its drilling location in the Dunlin field north east of the Shetland Islands.

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Mining and railways contracts

THE Cementation Company (Australia) has been awarded a contract worth \$4.31m. for the construction of a 1,500 metre long drift at a new coal mine at Tahmoor, NSW. The drift will be 4.2 metres wide and 4.2 metres high.

The work is being carried out for Clinton's Transport, a subsidiary of Clutha Development. Work will start in August and take about two years to complete.

Cementation (Africa) Contracts (Pty.) Ltd. has won the contract to erect station buildings, platforms, signal cabins and other premises on the new Vryheid-Richard's Bay railway. There will be 21 stations and halts along the 160 km. line which is expected to open next April.

The contract is one of four awarded to Cementation by South African Railways totalling R31m. The others are for two goods depots and installation of a stormwater drainage system at one of the goods depots.

Freight carried on the new line will include 3.8m. tons of coal annually from the Transvaal coalfields.

Watches for movement in concrete

A NON-CONTACT device for measuring deformation in concrete beams and slabs, developed by Diffracto of Ontario might find application in the strain monitoring of structures using high alumina and other quick drying cements.

One part of the system is mounted on the member to be measured. It consists of two straight bars in the same straight line each fixed at one end, parallel to the surface of the concrete and just clear of it, so that the other ends are spaced apart by a small, prescribed amount. The ends are rag-bolted or similarly secured. The gauge itself is under no strain.

Changes in the gap due to strain are measured by the second part of the unit—a laser beam. This is projected through the gap to produce a diffraction pattern on a vertical surface on the other side. Although the gap changes are small, they produce large variations in the diffraction pattern, interpreted to give gap change data.

In one version the pattern is recorded on film and in another the camera is replaced by a photocell which can give an immediate on-site result. More from the distributors, Survey and General Instrument Co, Fircroft Way, Edenbridge, Kent (KT7 5TJ) 4111.

Extensions by Wiltshier

REFURBISHING and extension of offices in Eastcheap, London, for Commercial Union is to be carried out by Wiltshier Construction at a cost of £215,925.

The company is also to extend the telephone exchange at Kingston-upon-Thames, Surrey, for the Property Services Agency. This contract is worth £266,285.

Wiltshier has nearly completed a £1.3m. computer centre at Whyteleafe, Surrey, for Commercial Union.



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MONDAY, JUNE 16, 1975

Sterling and money rates

THE May trade figures have slightly reduced the pressures for an emergency anti-inflationary package. But the breathing space may not be a long one. The improvement in the trade position largely reflects the domestic recession, which has been severe than most economic forecasters, including the official ones, predicted. Nothing has yet happened to indicate that the deficit would not re-emerge if output began to grow at a normal rate, or even if de-stocking came to an end. Moreover, the export improvement depends too much on the temporary favourable effect of higher export prices. The volume of overseas sales has actually been falling.

Rail strike

The overwhelming influence on sterling is still the internal rate of inflation, and international beliefs about the Government's ability to bring it under control. The 12-monthly British inflation rate is now 25 per cent. The widespread scepticism about the Chancellor's claim that it will be reduced in the autumn may be exaggerated, as the sceptics do not allow enough for the influence of the recession and the temporary post-Budget elements in the recent rise in retail prices. But the political and psychological intangibles, which so often throw out the economic arithmetic, remain. A great deal depends on the handling of the rail dispute.

Unless the British rate of inflation can fall to somewhere near the international average—which is around 10 per cent—and still dropping—sterling will continue to be subject to bouts of weakness and tend to fall against the major trading currencies of the world.

The wrong way to react to any further pressure on sterling would be to dip heavily into the reserves to support the pound. Even the modest support given in the middle of May cost a tenth of the reserves. Nor is there an easy solution through further overseas borrowing. U.K. public authorities have already borrowed more than enough on the strength of expected oil revenues. The petrodollar surplus is fast

diminishing and the oil producers are now much more careful where they put their funds. The central bank swaps are designed to be repaid within months. The IMF, EEC and OECD facilities have political strings of various kinds; and in any case it would not be a good idea to exhaust all borrowing opportunities this summer.

Undesirable

It is natural, therefore, to ask if interest rate policy is pulling its full weight. An overseas holder will, other things being equal, keep his funds in London if the interest rate advantage he obtains is at least as great as the expected depreciation of sterling. Holders of three month sterling deposits who cover their holdings forward against Euro-dollar deposits now face an adverse interest differential of about 1 per cent. But rectifying this is not as easy as it looks, both because a large mass of sterling balances are not covered forward and because a rise in interest rates could provoke an offsetting widening of the forward discount on sterling.

On uncovered funds there is a differential in favour of London of 4-5 per cent, well below the gap between the rates of inflation. An artificial boost to U.K. interest rates to attract "hot money" would be undesirable in itself and probably would not work.

The real question is whether domestic monetary policy is on the right lines. The present heavily negative real interest rates of minus 15 per cent, even for non-taxpayers, are in part explained by the lack of business demand for credit. But it also owes something to the highly liquid position of the banks; the money supply figures understate the true degree of financial ease. One can argue about whether the credit base should be tightened now, or whether the authorities should wait for signs of renewed demand for credit. But on balance they are probably putting too much weight on the hope that negative real interest rates will prop up industrial investment, and paying insufficient attention to the longer term dangers of excessive monetary growth.

A new approach to steel pricing

FOR a nationalised industry to cut prices in order to wrest business away from its competitors is a rare enough event to call for some celebration, even if part of the reason is the severity of the present recession. But the British Steel Corporation's decision to reduce some prices by 8-13 per cent on a group of widely used products (while increasing other prices "where the market will stand") is especially welcome, for two reasons.

First, it represents a determined effort to win back some of the ground lost to imports during 1974, when the BSC's production performance fell far below market requirements, largely because of strikes and technical difficulties. Foreign steel poured in to fill the gap and the consequent trade deficit in steel (where the U.K. has traditionally been a large net exporter) played a significant part in the worsening balance of payments.

Contracts

Many of the contracts with Continental and Japanese mills which users made during 1974 are due to expire during the next six months. The BSC's offer is designed to win back these customers and to provide some badly needed additional business for its own plants, many of which—especially on the strip mills side—are operating at 50 per cent of capacity or worse. How the foreign suppliers will react remains to be seen; they, too, are desperately short of orders in what is widely regarded as the worst steel recession since the war. But at least the Corporation is showing that it is prepared to fight in the market place and not to be bound by the rigid pricing policies which have characterised the industry in the past.

This new-found flexibility is the second reason for welcoming the BSC's announcement. For it implies that the Govern-

ment (whose approval for major pricing decisions is in practice still required, despite the freedom which the BSC theoretically enjoys under the EEC rules) has at last accepted the severity of the present recession. But the British Steel Corporation's decision to reduce some prices by 8-13 per cent on a group of widely used products (while increasing other prices "where the market will stand") is especially welcome, for two reasons.

It is now generally accepted that the intervention by past Governments, both Labour and Conservative, to hold down the BSC's prices during periods of buoyant demand has had profoundly damaging effects both on the Corporation itself and on the Government's own finances. Between 1968 and 1973 the cost to the BSC of successive Government interventions on pricing was of the order of £150m. to £200m.

Clearly the level of steel prices is too sensitive a subject, both politically and because of its impact on the economy as a whole, for the Government to abandon all responsibility. But what it can do is to agree with the Corporation a broad pricing strategy, related to clear and realistic financial objectives, and let the management handle the tactics without day-to-day interference.

Relationship

If today's announcement indicates that the Government is moving in this direction, it is not before time. Two years ago the Select Committee on Nationalised Industries drew attention to the ministerial interference in the BSC's commercial operations. "The benefit to the national interest of these interferences is dubious," the Committee said; "the damage to the Corporation is patent." One of the first tasks for the new Secretary for Industry, Mr. Eric Varley, is to re-establish a relationship between his Department and the BSC which puts the commercial responsibility where it belongs.

EEC membership means more overseas chemical company spending in the U.K., reports Ray Dafter

A chemical reaction to the referendum result

THE chemical industry will be watching with more interest than most how Messrs. Benn and Varley settle down in their new jobs. On the face of it the Cabinet switch is fortuitous for the industry's point of view as it at least maintains an air of continuity.

As Industry Secretary, Mr. Anthony Wedgwood Benn had long realised the importance of transforming Britain's assets of North-Sea oil and gas into value-added industrial products. It is reckoned, for instance, that the value of crude oil can be increased by 10 to 20 times by the time plastics products are produced. Thanks to a persistent campaign by the chemical and plastics industry, the Department of Energy and Mr. Eric Varley has been settling a similar message in recent months.

Eastern coast

Dr. Arthur Taylor, chairman of ICI's petrochemicals division, has already spelled out the potential. Because of North Sea oil there could be an important shift of production, away from the inland areas like the traditional German sites (at the moment involved in pollution and environmental constraints) towards the eastern coast of England and Scotland. He believes that the U.K. production capacity for ethylene—one of the most important petrochemical materials—could grow from the existing 1.8m. tonnes a year to 4m. tonnes a year by 1985. This growth compares with 111 per cent in the South of France and Italy (the next most favoured growth areas), 62 per cent in West Germany and Austria and 71 per cent in Benelux and northern France.

Such a swing in the balance of European production would mean the construction of five plants in the next decade. And it would be surprising if overseas companies were not involved in at least one of the five schemes. There can be little doubt that the British vote to remain a member of the EEC has strengthened the interest of foreign companies in the U.K. For continuing EEC membership is a prerequisite for many of the U.K. investment plans being considered by overseas companies. And over the next five years or so a higher degree of foreign investment is likely to be directed to the U.K. chemical industry.

While there are obvious economic and inflationary problems frustrating immediate developments—most companies are re-evaluating or retiming projects—the chances of Britain attracting more chemicals investment has been enhanced by the referendum result.

Indeed, a straw poll of some of the major chemical groups

has shown that in the short to likely to build two new agro-medium timescale, and given a chemicals plants at King's Lynn, Norfolk, at a total cost of about £4m. The possibility of the factory, which might cost about £4m. One, for the production of a new agricultural fungicide, plant coming to the U.K. rather than to another European country, is reckoned to be "evens", although here again the opportunity would have been dashed had the referendum

POSSIBLE U.K. INVESTMENT BY OVERSEAS CHEMICAL COMPANIES

COMPANY	NATIONALITY	INVESTMENT PLANS	COMMENTS
Bayer	German	£50m.-£100m.	Evaluating site for major expansion in BAS and MB5 plastics capacity
Borg-Warner (Chemicals)	U.S.	£15m.	Extra industrial laminates capacity
EXL (Union Carbide)	U.S.	£2m. (£20m. plus)	Low density polyethylene capacity under consideration
Ciba-Geigy	Swiss	£50m.	Expansion in a number of areas: possibly in pigments, industrial chemicals, plastics, and photographic products
Continental Oil	U.S.	£50m. plus	Part share in ethylene plant with BSC and NCB; other associated projects being considered
Dow	U.S.	£7m. (£100m.)	Two new agrochemicals plants
Dutch State Mines	Dutch	£15m.	Possible new ethylene plant
Eso Chemical	U.S.	£5m. (£100m.)	Low density polyethylene plant
Hoechst	German	£50m.	Major chemicals expansion, currently pigeon-holed
Monsanto	U.S.	"Significant"	Further capacity for paints, fibres, veterinary products and office equipment; business possible expansion of drug and polymers
Montedison	Italian	?	Rubber chemicals plant at Ruisdon, North Wales, due on stream mid-1976; water treatment chemicals plant at Newport, due to be completed this year
Norsk Hydro/Scantoro	Scandinavian	£50m.	Already in advanced project stage for a nylon intermediates joint venture with Montedison at Seal Sands, near Hull, further joint venture in U.K. envisaged
Rohm and Haas	U.S.	£10m.-£14m.	Ammonia plant planned for Peterhead, Scotland
Shellstar	Dutch	£50m.	Major expansion of methyl methacrylate monomer plant at Seal Sands. Possible expansion of ion exchange resins business. Ammonia plant planned for Ince, Merseyside

Financial Times and chemical industry estimates.
N.B. The table lists some of the schemes planned by selected major companies. It is not comprehensive.

Market; after all, it has only a fraction of the market for these specialty chemicals." commented Mr. Eric Huggins, managing director of Dow's U.K. operation.

It was a similar story from Rohm and Haas, the Philadelphia-based chemicals manufacturer. The company has announced a £10m. expansion of its methyl methacrylate monomer plant in Seal Sands, Teesside, to meet the long-term increasing demand for acrylic plastics, textiles, paper and coating emulsions and other plastics products. In a sense, the expansion is a reaffirmation of the company's confidence in the U.K. After all, Teesside was Rohm and Haas's first major investment outside the U.S.

Dr. Jean Cullec, the new managing director of Rohm and Haas (U.K.), made it clear, however, that if last Thursday's vote had been negative, the company would have halted the project which is still in the office-engineering stage. In addition to this expansion issue, Rohm and Haas was considering ability to overcome its economic

As an indication, Dow is

produced a "No" vote. As it stands, Rohm and Haas (U.K.) expects to increase its proportion of exports from the current 35 per cent of total sales to nearer 50 per cent.

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Pigeon-holed expansion

Eso Chemical is another U.S.-based company which relies heavily on exports to Europe. (They account for almost half of the U.K. company's business.) The group is investing something like £5m. on "de-bottlenecking" operations—upgrading the existing capacity. More important, however, is something like £100m. worth of investment which has been managed director of Rohm and Haas (U.K.), made it clear, however, that if last Thursday's vote had been negative, the company would have halted the project which is still in the office-engineering stage. In addition to this expansion issue, Rohm and Haas was considering ability to overcome its economic

Uncertainties over the Common Market issue was cited as one of the reasons why these projects have not been taken down from the shelves. Now there are more fundamental issues. In particular, Britain's planning inquiry is expected to start this year.

Explosion in Belgium

The BXL subsidiary of the U.S.-based Union Carbide group, is currently spending £2m. on industrial laminated expansion but it might soon have been involved in a more ambitious low density polypropylene development had it not been for an explosion at Union Carbide's plant in Belgium in February. As it stands, the money which might have been available for the U.K. is being used to rebuild the damaged plant. Even so, it is possible that BXL may be asked with the LDBP expansion at Grangemouth, in a couple of years' time. This is a project which would easily run to eight figures.

U.S. companies have, in recent years, accounted for about 20 per cent of the U.K. chemical industry's capital investment and, moreover, the common language, ease of communications and historic links have always been an attraction, and clearly this attraction has been enhanced by the referendum result.

But other countries are also showing more interest in using the U.K. as a base for European expansion. Here the potential security of North Sea feedstock is seen as an incentive. Indeed, the Scandinavian group—Norsk Hydro and Scantoro—would not be considering building a 250m. ammonia plant in Scotland but for the availability of gas from the U.K. would probably have lost the plant to Norway had the consortium been able to pipe the gas from the field across the Norwegian trench. A similar ammonia plant is envisaged by the Dutch Shellstar group for the North-West coast; a planning inquiry is expected to start this year.

The Germans, too, are being enticed by North Sea oil. For instance, is considering building a "major complex" in the U.K. Its first investment of any size in this country. Several sites in the North-East and Scotland have been evaluated and there is speculation within the industry that a capital commitment of as much as £100m. might be involved. Hoechst has been a little more forthcoming; outlining a programme of some £50m. over the next five years. It is known to be anxiously waiting to see which company builds the new ethylene plant before committing itself to its desired polyethylene expansion. For instance, is spending some £10m. on the expansion of its plastics-producing complex in Grangemouth, Scotland. It represents the group's major current investment in Europe although, like so many other similar projects, it is being refined in tune with the general economy.

Nevertheless, the accompanying table shows that the U.S. companies are likely to feature strongly in future chemical expansion in Britain. Borg-Warner (Chemicals), for instance, is spending some £10m. on the expansion of its plastics-producing complex in Grangemouth, Scotland. It represents the group's major current investment in Europe although, like so many other similar projects, it is being refined in tune with the general economy.

The Swiss-based group, Ciba-Geigy, which has already spent £100m. in the U.K. plans to invest over £50m. more although, it pointed out, the worldwide economic recession made the need for extra capacity less urgent.

The squeeze on cash flow and the uncertainty of markets are likely to deter more joint ventures, where risks are shared. Here, again, the U.K. industry looks "like" benefiting. Giuseppe Ratti, a member of Montedison's Board, was in Italian group becoming more deeply involved in the U.K. industry, for instance.

Enthusiasm for joint venture

Sig. Ratti, who is in charge of the company's international affairs, pointed out that Montedison and Monsanto were already involved in a project in manufacturing nylon intermediates near Hull. It was also linked with ICI in a venture in Sicily. "The pro-Market was ahead with greater enthusiasm than ICI to produce intermediates for nylon in the U.K."

The interest of these overseas chemical companies in the U.K. industry is an encouraging feature, too seldom highlighted at a time of mounting economic problems. Naturally, they will proceed with expansion and diversification plans with extreme caution; in consequence the accompanying risks must be viewed with a good deal of reservation. Nevertheless, there is unanimous consensus among this list of manufacturers that North Sea oil, which started flowing from the U.K. sector on Wednesday, is a strong magnet. Furthermore, the pro-Market vote last week demolishes a formidable barrier to large-scale investment.

MEN AND MATTERS

Corfield of ITT's job for the foundrymen

When asked once what quality he most prized in an executive, Harold Corfield is said to have given the unflattering reply, "Availability." True or not, the story says something about ITT's idiosyncratic management style. The demands made on its executives are enormous, and this being one reason why you seldom see ITT men taking on other work, besides membership of industry bodies they are directly involved with.

But Kenneth Corfield, deputy chairman and managing director of Standard Telephones and Cables and senior officer for ITT in Britain, this week starts a job which, by definition, has nothing to do with ITT. Chairmanships of Little Neddies go to someone outside the industry concerned and Corfield takes on the new ferrous foundries Economic Development Committee.

"You could," says Corfield, anticipating cynicism, "say that it's part of the (ITT) better image programme." But Corfield would prefer us to see him as one of the businessmen who, if government gives them a chance, have a real desire to do what they can for Britain.

The ferrous foundries need any help that is going. To-day's news of BSC price rises is harsh, and as a whole, the industry suffers from poor profitability, manpower shortages, dramatic cyclical (iron casting production last year was the lowest on record) and proposed anti-pollution legislation which, when implemented, looks like burying many smaller companies.

The good news is that the Government knows the prob-

lem, having selected the ferrous foundries for assistance. They may even get the lion's share of the £50m. Mr. Healey set aside in the Budget for modernising and restructuring of certain industries, since it is now recognised that even some of the small, specialist foundries are vital for major industries.

When Corfield's team meets formally for the first time on Wednesday, he will find much of the groundwork already by an ad hoc working group from NEDO, the Department of Industry, unions and industry associations. He expects to find, he says, some important cases which need quick action, but these will mainly be quite small and clearly unchallengeable.

When the immediate aid questions are settled, the underlying troubles noted in NEDO's "Industrial Review to 1977" have to be tackled, including the health factors—Corfield thinks some foundries "have no appreciation of what type of pollution they are causing"—and the possibilities of major restructuring—"the business is well known to be too fragmented."

He should get plenty of backing from the industry, which, for the moment at least, knows the new EDC will be more effective than the old system of two somewhat moribund Department of Industry sub-committees set up at steel nationalisation time. And Corfield knows the industry, his family's business—there he never worked in it—being ironfounders, Mason and Burns, of Walsall, where an uncle is the present chairman.

FINANCIAL TIMES SURVEY

Monday June 16 1975

TUNISIA

Tunisia has enjoyed steady progress on most fronts since independence and has recently achieved some impressive economic successes. Apart from a rather eccentric foreign adventure early last year, President Bourguiba's unifying personality has done much to provide a clear lead for the country.

Fatherly hand on the helm

IF ONE had to choose one word which might describe Tunisia's most identifying characteristic then it would probably have to be "stability." There are others, of course, some of which are equally flattering and some of which are less so. But "stability" is what best captures Tunisia's quiet and individualistic march since it achieved its independence.

There are some who would argue, and do so with a well-marshalled set of arguments, that this stability is superficial and largely linked to the charisma and fate of one man, after his departure and that the stresses and conflicts which exist within Tunisian society will bubble, or possibly erupt to the surface. That man of course, is Habib Bourguiba, President and, in a very real sense for most people in Tunisia, father of the nation.

Whether the sceptics are right remains to be seen, of course, though the arguments they put forward are not entirely unreasonable and these are examined in more detail in a further article. What is certainly true is that President Bourguiba, whose age and health no longer

permit him to run the country's affairs at an administrative level (though he retains control of overall policy-making), remains an all-pervading and, in a sense, almost constraining influence, rather like a respected Victorian father whose children are too much in awe of him to allow themselves an uninhibited expression of personal choice and for whom dissent is uncomfortably close to impertinence.

Bourguiba's special place in Tunisian history was enshrined at the end of last year when the National Assembly confirmed him as President for life which, his ministers insist, is an act which should be interpreted less as a political straw in the wind and more as a mark of respect for a unique individual.

In any case the idea has clearly been warmly welcomed by the vast majority of Tunisians for whom Bourguiba, whatever else he may mean to them, also symbolises the stability and continuity which has given them one of the highest standards of living in North Africa and a level of economic progress and social enlightenment quite uncharacteristic of the Arab world.

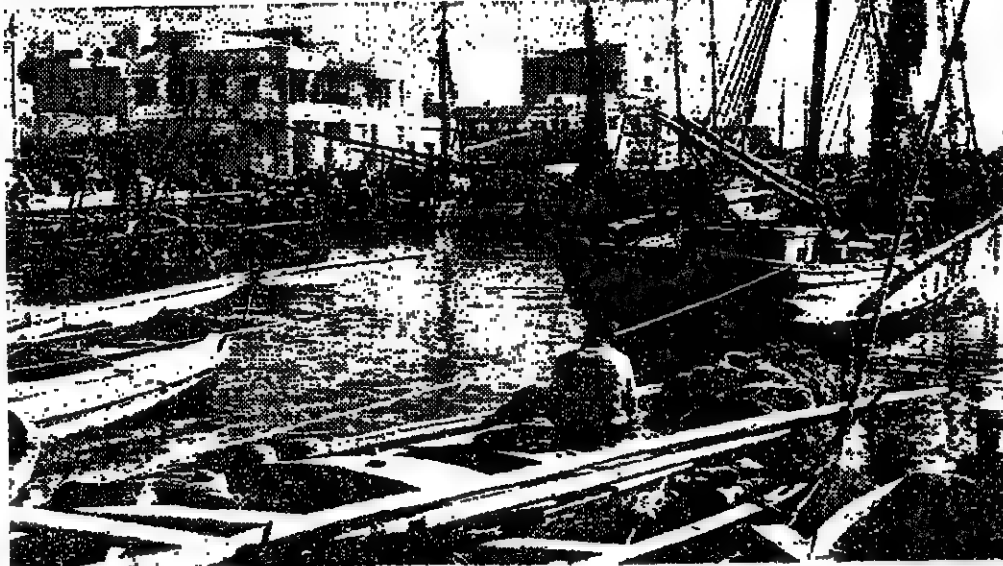
At a time when the rest of the world is suffering from the effects of a deepening recession, Tunisia's economic progress, its growth rates, its level of investment and financial stability are indeed impressive; though whether these are the results of political stability or whether they are the causes of that stability is unclear. Probably a bit of both. Certainly the present Government has astutely used the favourable economic conditions to its political advantage.

In recent months the Government has been slowly

relaxing its previously iron grip on the commanding heights of the economy allowing freedom of movement and opportunity and releasing market forces within the country to respond more naturally to the laws of supply and demand. The co-operative system which characterised economic strategy in the sixties is now no longer mandatory and, though it still has some serious problems to overcome, to some extent, acts as a restraint on the rest of the economy's ability to expand further, the predominant agricultural sector is clearly much better for this greater flexibility.

A recent report by the International Bank for Reconstruction and Development was particularly favourable in its assessment of the management of the economy and this has added to the general air of confidence which pervades the inner sanctums of the Kasbah—Tunisia's ancient and ornate seat of government.

The same firm hand and clear vision which appears to guide Tunisia's economic policies cannot be said to have been in evidence in the field of foreign affairs in the past 18 months or so, though in one area, at least, Tunisia, or more precisely Bourguiba's, policies have proved, in retrospect, to have been right if not prophetic. This is in the domain of the Arab-Israeli conflict where the Tunisian President's traditional stand, of making peace with Israel and finding a political solution to the Palestinian problem is now the conventional wisdom. If anything, Bourguiba's policies which, when they were first uttered some ten years ago,



The harbour at Sfax.

were regarded as treason by the rest of the Arab world, are now almost extremist since they hold out for a solution based upon the continued existence of Israel not within the 1967 boundaries, as Egypt and even Syria are willing to concede, but further back within the 1947 partition borders.

The past 18 months have also, however, witnessed a less fruitful excursion into foreign policy by the President in the shape of the now celebrated Djerba declaration of January 1974 which enshrined, but never fulfilled, the aim of full political, economic and military union between Tunisia and its eastern neighbour Libya.

The real story of what happened immediately prior to Djerba and the encounter between the ageing Tunisian leader and Colonel Muammar Khadafi, Libya's young and

zealous President, is still far from clear. On the face of it the project for union was the result of momentary, if ill-advised enthusiasm as well as a bid for personal advancement, if not outright power, by Mr. Mohamed el-Masmoudi, the then Tunisian Foreign Minister, now living in morose exile.

The Prime Minister, M. Hedi Nouira and other key personalities who would almost certainly have prevented things getting that far had they known what was happening, were away at the time though they quickly returned and nothing more has since been heard of the idea. The referendum, which was to have been held to ratify the creation of the new "Islamic Arab Republic," has been postponed indefinitely and the official explanation is that the declaration was misinterpreted by both sides but that union

deal which would almost certainly carry in its wake a long-term, if not quasi-permanent, Soviet presence in Libya. Such a presence, apart from fundamentally altering the balance of power in the region must, as one high Tunisian official put it, raise "serious question both about Soviet and Libyan intentions."

The whole complex web of relationships between the North African States appears to be in something of a poor condition at present with the reality, if not necessarily the vision, of Maghreb unity receding further into the distance despite an endless series of talks and negotiations. In some respects this seems to suit Tunisia's present mood of singular self-confidence and determination to pursue, at the greatest possible speed, its drive for economic viability.

One area which has deeply preoccupied the Government, and which has summoned up a minimum of co-ordination between the three Maghreb States (Tunisia, Algeria and Morocco) is the ongoing negotiations with the European Economic Community aimed at reviewing and significantly strengthening the existing association agreements for trade and economic co-operation.

The negotiations have been going for some time now and have been held up, at various stages, by two broad areas of disagreement between the Tunisian Maghreb States and some, though by no means all, of the members of the Common Market. One of the problems has been the growing reluctance of the Soviet Prime Minister's certain European countries, visit to Tripoli and Tunis that Libya was on the verge of signing a multi-billion dollar arms

BASIC STATISTICS	
AREA:	62,378 sq. miles
POPULATION:	5.5m. (est.)
GDP (1974)	D1,336bn.
GDP per capita	D252 (est.)
TRADE:	
Imports (1973):	D261.6m.
Imports from U.K. (1974):	£11.5m.
Exports (1973):	D174.5m.
Exports to U.K. (1974):	£6.2m.
CURRENCY:	
£1=0.86 Tunisian Dinars	

unemployment and slack economic activity in its own country. Another problem has been Italy's persistent opposition to certain parts of the proposed free trade agreement particularly in the agricultural field.

The negotiations received a belated, though by all appearances, none-too-serious setback when the Community announced agreement with Israel on a similar trade pact.

The Euro-Arab dialogue went off on schedule in Cairo earlier this month (despite threats to suspend it) and the negotiations between the Maghreb and the EEC are unlikely to be delayed.

Realism and tactical flexibility have been a particular characteristic of Tunisian policies over the years: they have been, and are likely to remain for the foreseeable future, essentially moderate policies based upon the interests of Tunisia rather than those of a more comforting, though less predictable and in the long run less profitable militant Arab dogma.

Alain Cass

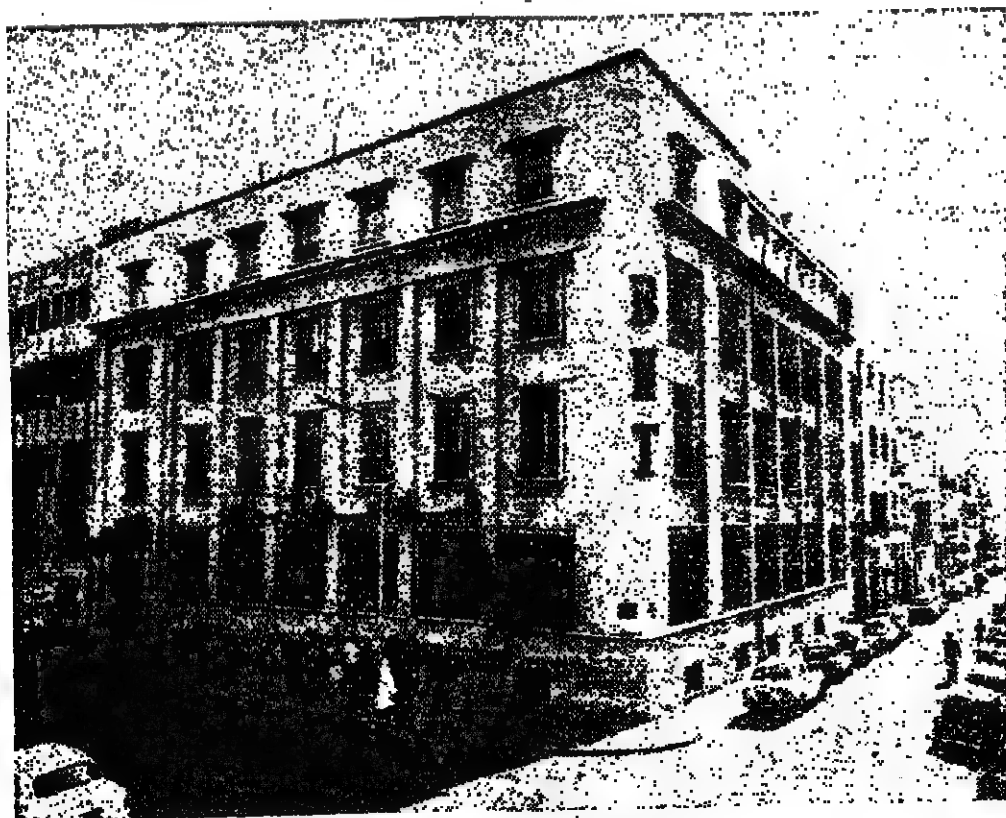
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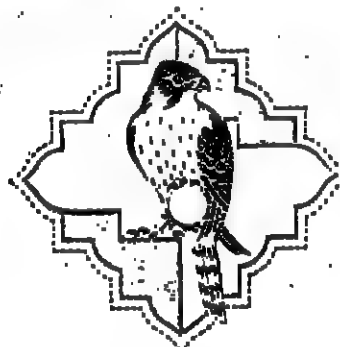


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TUNISIA II

With the economy at a turning point, the economic successes of recent years have produced rewards and challenges to be met by imaginative policies. Inflation has been combated by subsidies. The trade deficit has been reduced. Money is tightly controlled.

Economic realism

IT WOULD be surprising if an economy which has managed to register average real growth rates of around 10 per cent a year for the past four years 9 per cent in 1971 and over 16 in the current economic climate did not find itself the recipient of a variety of plaudits. Indeed, it would be hard to escape the conclusion that such plaudits may reflect, as much as any, the thing else, the inadequacies and misfortunes of a world struggling to keep its head above water in particularly bad economic weather. Judgments are, by definition, comparative and if one had to make a judgment about Tunisia's economy, it would almost inevitably have to be favourable, if not enthusiastic.

Global judgments, however, tend to do things. They almost always oversimplify what is, at best, a complex situation (and in Tunisia's case, this is particularly true) and they also tend to obscure the nature of the problems the country faces by giving a picture which lacks the subtlety of shade required for a measured appreciation of the situation.

Fortunately, Tunisia's economic managers have not allowed success to go to their heads. At short levels, one finds a hard-headed realism (not always the characteristic of booming but underdeveloped economies), which largely removes the very real risk of complacency.

The point is not made flippantly. There is a prevailing argument among the present Government's critics that M. Hedi Nour, the Prime Minister and the man unquestionably in overall control of the economy, and his Government are enjoying a particularly good set of circumstances not of their making such as the weather, which has boosted production and provided financial stability and that to quote one such critic, they are "sitting on their laurels."

On the whole, this does not appear to be the case. What is true, however, is that the economy is at a turning point and that successes of recent years have produced rewards as well as challenges which are likely to be met only by imaginative economic policies.

Investment

The challenges, which have a lot to do with future planning and the abilities of M. Nour's Government to attract investment in the right areas and deploy resources effectively, are the subject of following articles. Here we confine ourselves to examining the background to the present achievements, the policies that have achieved this and the opportunities this has created.

The years immediately after independence were not easy ones. The suspension of financial assistance by the French Government, the repatriation of foreign capital and the severe shortage of skilled manpower were debilitating factors. These were offset by substantial amounts of U.S. aid, good harvests in 1959/60 and high agricultural exports. But in the early years and throughout the 60s, economic conditions were characterised by large trade and balance of payments deficits, unemployment and rather haphazard planning procedures—consistent characteristics of a developing country.

From 1961, when development planning can be said to have begun in earnest, to 1969, the economy registered average annual growth rates of around 4.5 per cent. Agriculture, then and now, the predominant sector, whose success, year by year, fundamentally affects the progress of the rest of the economy, grew by less than half that figure, actually registering falls from 1966-68 due, first to bad weather, and the dislocation caused by the drive to co-operatives and, in 1969, the floods.

Since then, of course, growth

has accelerated sharply. GDP, according to Tunisian figures, which appear to have received rates of around 10 per cent a year for the past four years 9 per cent in 1971 and over 16 in the current economic climate per cent in 1972. These exceptional performances were due to a number of factors, chiefly the good harvests, spectacular growth in the tourist industry and solid improvements in the financial position due to a conservative monetary policy, reversing earlier and too rapid expansion of money and credit, which up to 1964, had been responsible for serious financial imbalances.

Improved

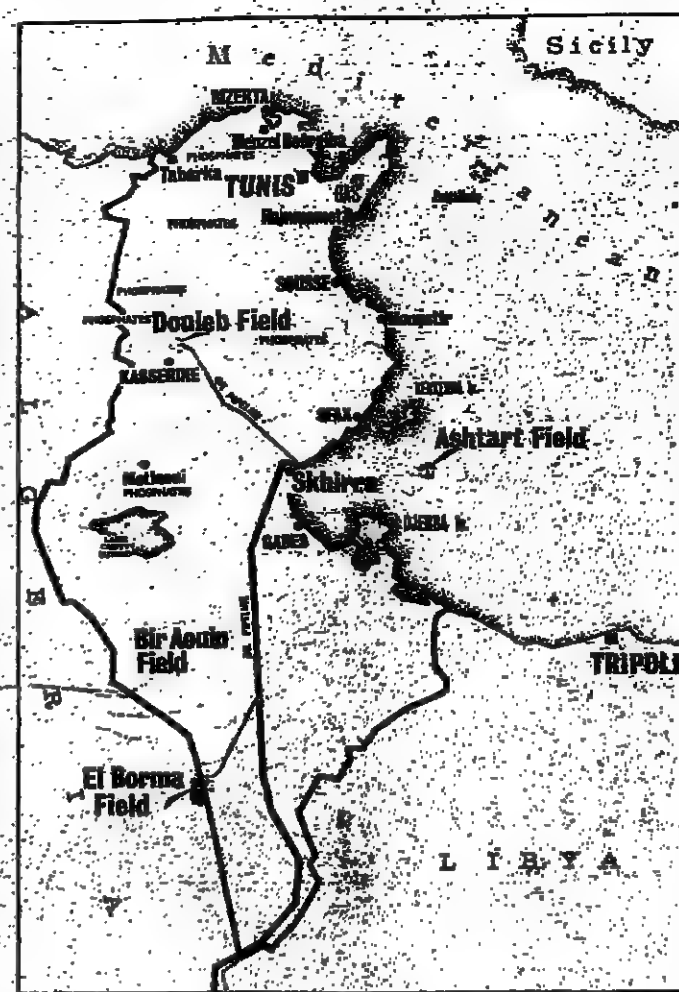
1973, with a growth rate of 2.8 per cent was not such a good year, though several sectors (trade, manufacturing, industry and construction) continued to grow at a healthy pace. The year was, as it has turned out, no more than a hiccup and 1974 not only achieved, but probably surpassed, the overall growth target of 9 per cent. This was thanks, largely, to the rise in oil, phosphate and olive oil prices, as well as improved terms of trade position.

The rise in commodity prices has been continuously helpful in further stabilising an already healthy financial position. The Government involvement in and control of the broad area of finance is especially marked with distinctive policies in money supply, investment promotion and price control.

Foreign exchange reserves have stood at over \$400m. for some months now (or roughly five months imports), Gross Domestic Savings stand at over 17 per cent of GDP, while Gross Capital Formation is consistently over 20 per cent of GDP. This has meant a reduction in the volume of foreign capital required for investment, though more recently foreign investment has been more actively encouraged to meet development needs, and the tight monetary and credit controls, which characterised the late '60s and early '70s, have been relaxed.

It should be said that some observers and officials feel that, despite this, credit and money policies are still too tight and that considerable further potential exists both in local capital markets and those abroad. The Government is still reluctant to allow Tunisian investors to raise money abroad, largely because, after the years of overcommitment, the administration feels very strongly that viability can only be assured by living within one's means.

In any case, with investments in 1974 exceeding forecasts, to reach \$322m., or over one-third of Gross National Product, this remains, at best, a moot point. Raising money abroad aside, the local equity market has shown a healthy growth, with the volume of business of the Bourse de Tunisie rising from \$2.9m. in 1971, to \$3.3m. in 1972, \$5.3m. in 1973 and vir-



tually doubling to \$10.2m. last year, from 1970-71, against a rise in salaries and wages of between 25 and 30 per cent.

The chief instrument of the monetary policy in Tunisia is the Central Bank and, one would expect, almost equally influential at least two or three times as in other areas of economic activity, hidden inflation is probably the banking sector has coarser 15 per cent or higher. At any rate, the burden which the Government has chosen to shoulder in protecting the value of capital abroad is not public from the effects of excessive, is that the deposit inflation has won it considerable banks, finance institutions, able administration and, with the specialised credit banks and full employment policy, should development institutions satisfy pay handsome political dividends in the short term.

Interest rates are strictly controlled by the Central Bank, which uses a variety of quantitative restrictions to control credit expansion, but there may be a case for a measure of liberalisation and for allowing market forces to determine certain interest rates, thus freeing idle potential. Under the Third and Fourth Plan, substantial amounts of private capital have been raised to finance State enterprises, though where those enterprises enjoy a monopoly situation, it is difficult to say whether that money is being put to good use or simply used as additional means of deficit financing.

One of the Government's major preoccupations is prices. Direct subsidies in 1974 reached nearly \$50m., mainly on sugar (D10m.), fertilisers (D10m.), and cereals (D18m.). The Government claims that inflation has been contained to around 4.5 per cent, which is well below the world average. Consumer price rises are said to have risen by only 17.2 per

cent. The trade deficit, which stood at around 10 per cent of GDP in the early '60s, has been subsequently reduced to less than 3 per cent. Exports, again as a proportion of GDP, have risen, while imports have fallen. Despite, therefore, the freak improvements based upon good olive oil earnings due to good weather conditions and other variable factors, there is clearly an underlying improving trend both in the balance of payments position and to some extent, in the external trading account, though this is likely to fluctuate depending upon the pace of industrialisation and capital equipment imports.

Tunisia's trading partners have been traditionally influenced by its relations with France. Exports to and imports from France accounted for nearly two-thirds of Tunisia's external trade, but after a series of events culminating in 1969 with the first association agreement between Tunisia and the EEC, France lost its predominant position in most areas, though still, in 1972, accounted for around 30 per cent of Tunisian trade.

The Community accounts for over half of Tunisia's trade (51.8 per cent of exports and 55.6 per cent of imports in 1971), while very little trade is done with its Maghreb partners (11.6 per cent of exports

and 0.4 per cent of imports). The concept of a Maghreb Common Market, as one high Tunisian official put it, is "for the present an unrealistic one." Ever since it severed its more formal bilateral economic ties with France, Tunisia has been attempting with some success to diversify its sources of trade and, certainly, if its export oriented strategy is to bear fruit this must remain a prime objective.

The United States has now moved into second place as a supplier to Tunisia with imports reaching 15 per cent in 1972. (This includes large amounts of commodity aid.) So far as the re-opening of the Suez Canal is concerned, it remains to be seen whether Tunisia can exploit the shorter routes to its eastern markets to improve its position there.

Strategy

A major aspect of Tunisia's external trading strategy must be its renegotiation, along with the other Maghreb countries, of the association agreement with the EEC. As has been mentioned in the introductory article, this appears to be near conclusion. (The EEC's preemptive deal with Israel notwithstanding) and strong hopes for a more solid trading future are planned on the successful outcome of negotiations. Clearly the Maghreb countries stand to gain a lot from this agreement.

The chief proposals on the negotiating table fall into three broad areas. The first is economic co-operation. This includes commercial agreements, co-operation in manpower training and technical assistance, private investment and subcontracting. The second is financial co-operation and here the Tunisians are particularly looking for a boost to investment, as well as aid on short-term. Finally, and perhaps crucially, a free market area is envisaged, allowing unimpeded entry of industrial and agricultural products to the EEC in return for a lowering and eventual abolition of customs duties and other restrictions on EEC products into the Maghreb. So far, negotiations have run into difficulties, primarily due to Italian opposition to the trading clauses, though senior Ministers in Tunisia appear confident that a compromise can be found in the not too distant future. There is also, perhaps understandably, in the present recession, some disagreement over migratory labour quotas though again the difficulties do not appear insurmountable.

Perhaps one of the most pleasing things about Tunisia's politically directed economy, and it remains that and is likely to do so for some time to come, is the desire for a healthy dynamism and high ambitions. It is not, as one might suspect, an economy simply bent on profitability. The underlying aim of M. Nour's current projects are essentially social. The tight control exercised in monetary and fiscal policy and in other sectors of the economy, have, on the whole, prevented the sort of disaster so evident in the unrestrained economies of certain other developing countries.

There are, of course, some serious problems to be tackled, which are examined in greater detail in the article on the facing page. Infrastructure, unemployment, a paucity of technical expertise, a lack of capital, an unequal wage structure, insufficient pre-investment studies and so on.

The objectives of the "Perspective Decennale"—a self-sustained growth, equality of opportunity, full employment and a complete overhaul of institutions—may not be entirely achieved, but the argument that Tunisia is well on the way in doing so is, a hard one to counter.

Alan Cox

FOREIGN EXCHANGE REVENUES

	1963-64	Percentage Distribution 1964-67	1968-70	1971-72
Olive Oil	12.5	8.4	5.3	12.7
Wine	16.9	3.8	2.3	0.8
Agri. prod.	17.5	13.8	8.9	6.4
	46.9	26.0	16.5	19.9
PHOSPHATES				
Rock	8.9	9.7	5.9	3.9
Processed	4.2	4.7	4.9	3.8
Other mining	4.4	4.9	5.1	3.4
	17.5	21.3	15.9	11.1
Petroleum		4.4	12.4	12.8
Manufactured goods	4.8	5.8	6.1	5.1
	63.2	59.5	51.9	48.9
Tourism	5.5	12.4	17.3	22.6
Workers remittances	2.9	4.1	7.3	9.2
Other invisibles	28.4	23.8	22.5	19.3
	36.8	40.5	48.1	51.1
Total	100.0	100.0	100.0	100.0

Source: Ministère du Plan



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TUNISIA III

Tunisia is not naturally a rich country, and national planning has had to be most astute in using the generally limited resources available. A degree of luck in oil strikes, a world commodity boom and tourist growth have helped achieve a healthy rate of economic growth.

Problems of high unemployment.

Planning strategy

THE EVENTUAL success, or indeed failure, of Tunisia's economic strategy, will depend to a substantial degree on the astute deployment of its assets, which are limited in most fields and abundant in a small number of others. For, despite the present highly favourable conditions, which have helped the country's economy maintain an underlying momentum (good weather, new oil strikes, a healthy tourist revenue and the manifold increase in commodity prices) Tunisia is not, in the orthodox sense, a rich country.

Even in those sectors where it does benefit from natural advantages, the difference between a good and a bad year (which in the nation's present stage of development could make all the difference to its economy) rests largely in areas outside Tunisia's direct control. The weather, world demand for olive oil, phosphate prices and even the tourist industry are all areas where growth may be devoutly wished for, but rarely manipulated and far less controlled.

Development planning in Tunisia has been a more or less coherent element of its economic strategy since the early 1960s, when, in the general context of the "Ten Year Perspectives" (Perspectives Decennales), a series of plans were implemented. After the early years, characterised by over-enthusiasm, if not ill-conceived and ill-adapted excursions into socialism based largely upon the cooperative concept, which found little favourable response in the national character, later administrations have shifted Tunisia back on to a broadly liberal economic path.

Bulwarks

In some respects, the aims of Tunisia's economic development have remained unchanged for some years. Its chief bulwarks have been, and remain, the transformation, as rapidly as possible, of the economy and the society it serves, into a viable and (for the Arab world, certainly) modern instruments of progress.

The chief objectives of the Four-Year Plan 1973-76, more specifically, are high and accelerating growth, diversion of investment into more productive export-orientated industries, coping with the country's chronic unemployment problem and maintaining the present level of internal and external financial stability.

The Plan envisages a real growth in GDP of 19.8 over the three-year period with total consumption at 1986 constant prices of 7.5 per cent. a year. The Five-Year Plan, still in draft stage and due to be presented to the Council of Ministers and Parliament later this year, foresees a slightly increased growth rate.

The role of the public sector has been crucial in this overall strategy and, though of slightly less significance since the policy reorientation of 1969, it has been largely responsible in achieving the exceptional rate of gross capital formation, which in 1961 represented 17 per cent. of GDP, 27.6 per cent. in 1965 and remaining consistently over 20 per cent. since.

At the outset of the "Ten-Year Perspectives" per capita GNP stood at around \$205 at current prices, rising to \$310 in 1971. In real terms, this represents a growth of 2.5 per cent. a year against 4.7 per cent. in GDP which, though lower than the target figure of 8 per cent., is still respectable enough.

In addition, the healthy growth in savings to around 19 per cent. of GDP in 1971 (which reduced the proportion of investment financed by public external borrowing from 52 to 12 per cent.) the improvement in the balance of payments and the emergence of a foreign exchange surplus, meant that planning in the 'seventies could proceed on a relatively solid financial base.

The Four-Year Plan soon to



The city of Tunis from the top of the Africa Hotel.

GDP BY ORIGIN PROJECTIONS
(PERCENTAGE DISTRIBUTION)

	1971	1972	1973	1974	1975	1976	1972-76 GROWTH RATE
Agriculture & Fisheries	17.6	19.2	15.4	15.4	15.7	15.8	3.5
Mining	1.2	1.0	1.1	1.0	0.9	0.9	0.9
Petroleum	4.6	4.3	4.6	4.6	4.1	3.4	2.9
Manufacturing	8.1	9.8	9.1	9.6	10.1	10.6	11.8
Building & Public Works	6.1	8.1	7.3	7.9	7.4	7.5	12.9
Transport & Communications	5.7	5.6	5.9	5.7	5.7	5.3	8.3
Services	28.5	28.3	28.3	28.1	28.1	28.1	7.4
Govt wages & salaries	12.9	11.8	13.1	12.5	12.4	12.2	8.2
Energy & water	1.7	1.5	1.7	1.6	1.6	1.6	9.6
GDP at factor cost	86.8	87.2	86.5	86.4	86.2	86.1	7.4

Source: Ministère du Plan.

INDUSTRIAL PRODUCTION INDEX

(1966=100; 1966=100)

	1966	1967	1968	1969	1970	1971	1972	1973
Manufacturing	100	112	116	114	124	135	150	151
Food Processing	100	119	110	89	109	131	152	157
Textiles	100	118	129	142	146	143	147	158
Leather & Shoes	100	93	100	115	120	121	121	119
Mech. & Elec. Industries	100	108	107	113	127	147	164	183
Build. Materials & Glass	100	101	111	120	119	125	133	124
Chemical Industries	100	114	125	121	133	143	150	147
Petroleum Refining	100	105	122	125	131	133	136	125
Paper	100	114	117	124	116	125	138	134
Mining	100	92	112	100	111	115	120	126
Crude Oil	100	145	207	240	269	266	258	253
Phosphates	100	90	107	83	96	101	108	116
Electricity, Gas	100	110	122	138	150	167	188	207
GENERAL INDEX	100	108	115	113	123	133	145	149

Source: Institut National des Statistiques.

merge into the Five-Year Plan, the continued growth of Tunisia's already advanced economic conditions. It also had to face up to some serious shortcomings which were, and remain, significant constraints, relevant both in the context of that could, if they are not overcome, slow what has been, impressive progress.

These constraints are chiefly to be found in the relatively small contribution which industry makes to exports (manufactured goods in 1970-71 contributed less than 5 per cent. of total foreign exchange earnings against 14 per cent. for agriculture, 26.1 per cent. for mining and oil and 55 per cent. from workers' remittances and tourism); for a country where a high literacy rate and manual skills are a feature this could certainly be improved on. Tunisia also has a relatively underdeveloped infrastructure which itself, acts as a brake on industrialisation particularly in the inland areas where investors are reluctant to commit capital. This, in turn, perpetuates a situation in which nearly two thirds of the population lives off the land in one way or another, while contributing (in 1973) less than 20 per cent. to the GDP.

A growing agricultural population contributing a declining proportion of GDP is a continuing trend confronting the Government with the choice of either increasing agriculture's share in GDP (to, say, at least 30 per cent.) or restructuring the economy, which, though more sensible in the long run, may prove extremely difficult in the short or medium term.

Despite recent attempts to revive the role of the private sector, the commanding heights (as well as some of the lower echelons) of the Tunisian economy remain in the hands of the Government. Economic strategy, not surprisingly, has a strong political flavour. The chief aims appear to be to ensure political stability through the creation of employment and

petro-chemical development and a series of unrelated heavy industrial developments.

The problem of infrastructure is regarded by the Government as an urgent priority, largely because its solution would also have a direct effect upon the equally vexing problem of the over-concentration of industry along the coast, and in particular, in the area of Greater Tunis, to the detriment of central and southern Tunisia.

Overall, however, Tunisian development planning is well suited to the country's needs and given efficient implementation in the field, should assure the continued healthy growth which has characterised Tunisia's economy in the seventies.

Alain Cass

Predominance

The growth and predominance of Tunis has been a central fact of life in recent years and though there may be some political advantages to this, economically it has meant a drain on the rest of the country. More than 1m. of Tunisia's 5.5m. inhabitants now live in Greater Tunis.

Tunis accounts for 29 per cent. of the working population, 45 per cent. of hospital beds, 52 per cent. of hospital doctors, 26 per cent. of total national investment, 52 per cent. of industrial jobs and 95 per cent. of university facilities. The attraction to Tunis has, it is thought, been partly responsible for the rural exodus of recent years. Unemployment in the country (though more difficult to measure accurately) is estimated to be at least as high as 16 per cent. Tunis is growing at the rate of 50,000 people a year and it is estimated that the population will reach 3m. by the year 2000. A major part of the Government's strategy is to halt this trend and more evenly redistribute investment, jobs and social services throughout the country.

One of the problems that the Government faces in accurately projecting development requirements in any field where population control and manpower estimates figure is that its calculations have to be based on the now outdated estimates of the 1966 census. Unemployment estimates, for example, have to be treated with some caution and no really reliable set of projections can be made until the results of the census, currently in progress, are available.

Efforts are being made to encourage people to stay in the country through land reform, better use of resources, better and bigger credit facilities, largely for the industrialisation of agriculture, and the development of extension services.

From the investor's point of view, the plan envisages a series of measures to improve the productivity of enterprises as well as, through the 1973 Investment Law, provide attractive incentives, including import and fiscal liberalisation, to encourage private capital.

The plan also envisages greater efforts in the field of technical assistance in industry to achieve the desired level of productivity. Training and education programmes in most fields are also regarded as an essential part of medium-term development.

Education in a country where it has played a significant part in social progress, needs to be restructured, the Government believes, with a greater response to what it calls the "economic demands of a dynamic society. If there is an area where more attention could be given, it is probably in the degree of pro-

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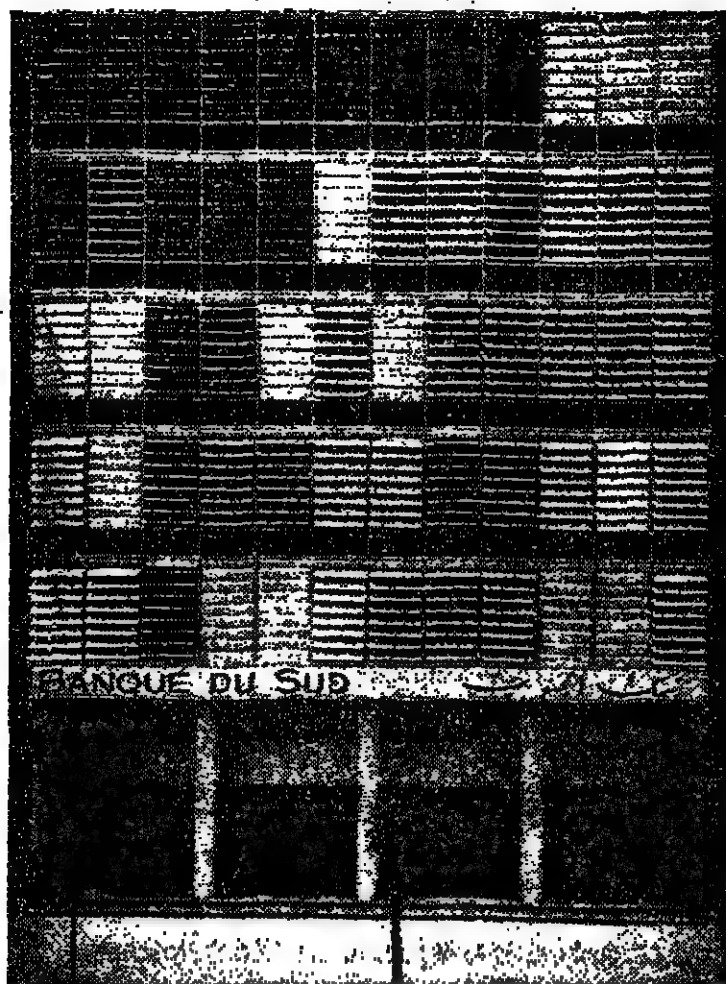


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TUNISIA IV

Tunisia's ruling and only political party, the Destourian Socialist Party, has recently gone in for some fairly hard self-criticism. While the pre-eminence of President Bourguiba is unchallenged as personification of national unity, his party is having to work hard to maintain the legitimacy of its position.

Political questions



Tunisia's President-for-life, Habib Bourguiba (left), pictured with Morocco's King Hassan at last year's Arab Summit in Rabat.

"OU VA le Neo-Destour?" The question was recently posed in the form of a headline on the front cover of the party's weekly magazine which contained an exhaustive and, in some respects, surprisingly frank interview with M. Mohamed Sayah, director of the Destourian Socialist Party—Tunisia's ruling and only political party. The question is a particularly apt one at this point in Tunisia's development.

In recent months the DSP has been subjecting itself to some fairly rigorous self-interrogation which culminated, recently, in the party cell conferences which consisted, essentially, of a series of often heated seminars in party cells across the country. These dialogues between the base and ruling elite of the party as well as all the other forms of more or less encouraged forms of soul-searching can be, and of course are, interpreted in two ways depending largely upon whether you are in or outside the relatively rigid and well-defined perimeters of the party structure.

The Party, and M. Sayah, see it as part of the natural development of a ruling party which is both a *parti-pilote* and a *parti des masses*. It reflects, they argue, the DSP's desire to establish truly democratic machinery which can serve both as a means of legitimate expression for the masses as well as a forum in which the ideology of the party can be periodically reshaped and readjusted to adapt to Tunisia's changing needs.

Conversion

The Party's opponents as well as the silent and sceptical minority within the Party itself see things somewhat differently and, not surprisingly, more cynically. They argue that the DSP's belated conversion to a form of democratic process (which, in any case, they say is merely an apology for democracy) signals two things. The first is that the Party is worried about opposition to its exclusivity and that the latest moves are designed to satisfy a growing desire for political diversification without actually meeting that desire. The second thing that the critics argue, is that apart from appeasing a desire for greater freedom of political expression, they also define very clearly the boundaries beyond which the Party is not willing to allow that freedom to extend.

In defence of their analysis the party's critics point to certain facts about political life in Tunisia, which, they claim, is as clear an indication as any that M. Sayah and his colleagues have no intention of relinquishing the reins of power which they have so assiduously and, they concede, efficiently gathered into their hands. They point to the expulsion of the so-called Liberals from the party at its last congress in Monastir last September when a revolt by a group of government ministers and party members (some for differing reasons) marked the culmination of a protracted struggle for power at the summit. They point equally to the fact that there is no choice of candidates in either municipal or national elections (there are 112 candidates for 112 seats in the legislature), that the Press is more or less controlled and that the party itself (and this is a criticism also frequently voiced by many of the party's own younger cadres) has no well-defined ideology in the way that, say, the Syrian or Iraqi Ba'ath can claim to have, save that of staying in power indefinitely.

Lastly, and perhaps crucially, they point to the recent elevation of President Bourguiba to President for life with parallel constitutional amendments which automatically allow for the succession to pass to the Prime Minister who may then serve what is left of his predecessor's term before submitting himself to re-election. This, in fact, assures the smooth and uninterrupted succession of power after the departure of President Bourguiba.

M. Sayah, a very urbane, very impressive and, one suspects, very ambitious ideologue and party manager, answers these points effortlessly. Since the convulsions of the aborted union with Libya and those of the Monastir congress, the DSP has taken a much firmer hold of things and appears a good deal surer of its destiny and the extent of its support within the country.

The party derives its unique position, says M. Sayah, from its "historical legitimacy" which is personified in Bourguiba and everything he has done for Tunisia and in the struggle which the party itself

put up to wrest the country's independence from France as well as from reactionary forces within the country. In other words the Neo-Destour and Bourguiba have earned the right to rule the country.

Other parties, of course, are not constitutionally or legally forbidden though they need the approval of the Minister of the Interior to form. In any case, there does appear to be a certain acceptance of the DSP's historical argument—at least while Bourguiba, whose presence overshadows all else, lives. Clearly the argument that other parties, other than the Communist Party which is banned, could organise and find enough popular support to survive is hypothetical until put to the test. But even the supporters of such an idea are not entirely convinced that this would be the case, at any rate to make any significant difference to the political structure of the country. One of the problems, for them, is that the Neo-Destour is now so institutionalised and so closely identified with Bourguiba that to challenge the party would be to challenge Bourguiba which, of course, is unthinkable.

The other chief area of contention is whether a single ruling party is any longer relevant to the needs of Tunisia where the standard of education and the level of political awareness is so much higher than almost anywhere else in the Arab world. One of the most striking aspects of Tunisia is its relaxed sense of freedom which even if superficial, is incompatible with anything remotely resembling a totalitarian state. The question is then, has Tunisia outgrown the Destourian Party and is it ready to move on to something more complex?

Though they do not put it quite so bluntly M. Sayah and senior ministers confronted with the task of implementing the Government's ambitious economic and social policies, essentially believe—and this does not appear to be entirely a facade—that the country cannot afford the luxury of a real parallel expression, the party may be creating trouble for itself. For example, by expelling a liberal group, the party may be sowing the seeds of its decline by creating a diffuse but possibly more determined opposition.

M. Sayah, who may also count among his many qualities the mastery of political tactics, believes that the maintenance of the party and the continued political stability of Tunisia depend on the Neo-Destour to-day is not so much a moral as practical one. There is little doubt that, under President Bourguiba's leadership, the Party has taken the country a long way along the road of progress. On the whole people are happy and, especially in the more politically active urban areas, conditions are very good.

Rethink

Perhaps the most striking achievements of the party has been in the field of social affairs. Its policies of equality for women, family planning, social security, health and employment have all had a marked effect on the mood of the people. The pressure for political freedom has, consequently and perhaps correspondingly, been reduced. Its historical and sentimental attraction apart, the Neo-Destour has astutely bought itself valuable time to adjust its role to the future.

Where there may be some doubt, persists about its policies in the tactical sense. By so clearly, almost ruthlessly, defining the limits, the frontiers of political activity and political legitimacy and by excluding all those who find themselves on

who your opponents are and where they stand in the situation in which the Neo-Destour finds itself than to have them in the heart of the structure, plotting and undermining it and, conceivably, eventually taking control by stealth. Only time will tell whether he, or those who differ from this appreciation of the tactics the party should adopt (though not the strategy) are right.

What is certainly true is that the Neo-Destour cannot afford to be complacent about its control of the situation. Tunisia is a country which, by choice, has close links with Europe. With so many tourists from the parliamentary democracies of the West arriving in Tunisia and Tunisians working abroad the filtering back of ideas which might erode the existing structure is not simply a theoretical possibility. The logic of the Neo-Destour's situation means that if such a trend should manifest itself it can only do one of two things. It can either suppress it or concede ground to it, however gradually.

In many respects Tunisians are people who have taken their political freedom since independence for granted but have never chosen to put it to the test. Until the departure of Bourguiba, who towers above political differences and is genuinely a focal point of unity, they are unlikely to do so, accepting that the policies implemented in his name are best and that to challenge or reject them would be, in a sense, to challenge their own origins.

But what happens after President Bourguiba and whether the assumptions made by the party and the strategy on which those assumptions are based will remain valid and effective is a question which can only be answered when the time comes.

Alain Cass

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TUNISIA V

In Tunisia's Fourth Plan, the country is investing some 75 per cent. more than in the last four-year period; industrial projects will get the lion's share. With the import-substitution phase now over, the emphasis will be on export industries.

Investment

DURING ITS Fourth Plan Tunisia is to invest D120bn—almost as much as it did in the whole of the previous ten year period and 75 per cent. more than it invested under the last four year plan.

With the country's unemployment problem, the Government regards industrialisation as the key to its future development. Agriculture has been the traditional mainstay of the economy, employing about 65 per cent. of the working population. But its future job potential is limited—especially now that school leavers, with relatively high educational standards and correspondingly high job expectations, are pushing the unemployment total well above the official level of 15 per cent.

So that while the sum to be invested in the agricultural sector during the current Plan is some D79m. higher than in the previous Plan, the allocation of D177.7m. represents only 14.9 per cent. of total Plan investments. By far the greater share is being directed to the industrial sector and to the development of the infrastructure and services necessary to support it. As much as 53 per cent. of total investments, amounting to D633.5m., is to be invested in providing new services and infrastructure against D358.2m. during the Third Plan and 32 per cent. of the total, or D382.7m., is earmarked for industry, compared with D211.5m. in the previous Plan.

Energy

Of the total industrial allocation, D188.5m. is being invested in the energy sector, mainly to finance oil exploration and development work, as well as the expansion of refinery capacity and electricity supplies. Another D34m. is being spent on modernising the mining industry and bringing new phosphate deposits into production.

Manufacturing industry, which is given a high priority under the Plan, accounts for the remaining D180m., which is more than double the amount invested under the last Plan and represents 13.3 per cent. of total Fourth Plan investments. In the past manufacturing industry in Tunisia has tended to concentrate on reducing imports by processing local raw materials (mainly foods) and generally meeting domestic demand. But the Government considers that this function has been largely fulfilled so new industries will need to be more export oriented.

By far the largest growth area is textiles—expected to average 20 per cent. a year during the current period. Consequently the largest share of manufacturing industry expenditure—about 25 per cent. or D41m.—is being utilised here. This industry is now regarded as the second most important manufacturing industry in Tunisia after food processing, and is expected to produce export earnings of some D26m. in 1976.

Food processing, meanwhile, which includes forestry, fisheries and livestock, receives an investment of D28.9m. under the Plan.

Another sector which warrants a sizeable investment—D33.6m. against D7.6m. under the previous Plan—are the metallurgical, mechanical and electrical industries. These are especially encouraged since they create employment which, like textile manufacturing, is particularly suitable for the Tunisian workforce, adept at light intricate work. The sector includes the El Foula steel works and the car assembly plants of Siba, Simca and Sotumo as well as the small electrical and mechanical industries.

Fertilisers

The chemicals industry, another growth sector for which Tunisia has ambitious plans, has been allocated D26.4m. This sector is expected to earn valuable export earnings by stepping up processing of phosphate into fertilisers. In time Tunisia hopes to establish a petrochemical complex producing synthetic fibres and plastics.

Of the remaining industrial allocation, D14.1m. is destined for the paper and wood products industries—also considered a growth area—while the construction materials industry receives D16.2m. The latter industry is mainly concerned with cement manufacture. Tunisia currently produces some 650,000 tonnes a year of cement at Djebel Djeloud and Bizerta, but a new 700,000 tonnes a year plant is being built at Gabes at a cost of D31m. Another is planned for the north near the Algerian border.

The main target aimed for employment for its people. It with all this investment in the regards the availability of

labour, political stability and a key geographical position offering simultaneous entry into Europe, the Middle East and Africa as the main advantages which it offers foreign industrialists.

Overall control of industrial investment is centralised in the hands of the investment promotion agency, Agence de Promotion des Investissements (API), which was set up in March, 1973. It now acts as sole intermediary between the Tunisian administration and the investor, channelling all negotiations including project applications and approvals.

The creation of API has gone a long way towards eliminating bureaucratic red tape though there are inevitably still complaints of administrative bottlenecks and delays. Its success can best be measured by the number of projects which it has handled in the two years of its existence.

Since March, 1973, it has approved between 1,700 and

At the same time the Plan places far greater emphasis on the private sector which is scheduled to provide 41 per cent. of the necessary finance, against a little over 33 per cent. during the previous Plan. This year, for instance, private sources are expected to account for 45 per cent. of the total invested in local industry and to represent 25 per cent. of GNP—a rise of 2 per cent. on the 1974 level.

And while Tunisia may be anxious to lessen its dependence on outside financing in the form of loans and aid, it is doing everything it can to attract private sources of foreign investment, especially in the export-oriented manufacturing sector. Tunisia asserts that as far as foreign ownership in the manufacturing sector is concerned, any permutation is possible—from joint ventures right through to 100 per cent. foreign ownership.

Repatriation

Most of these concessions are available for a 20-year period, though full freedom from profits tax is only allowed in the first 10 years after which profits are subject to a reduced tax rate of 10 per cent. over the following 10 years. Added to this there are no restrictions on repatriation of earnings generated outside Tunisia.

Similar, though less generous concessions are available to companies producing partly for export, while foreign companies which opt for a joint venture with a Tunisian partner are also eligible for tax and other financial privileges.

For those which are more interested in gaining access to the domestic market financial incentives are covered by Law 74-74 (passed on August 3, 1974). This law provides approval procedures for any company wishing to set up in Tunisia and offers varying financial concessions such as tax exemption linked to the number of jobs created and location of the proposed project—Tunisia is promoting a policy of decentralisation and regional equilibrium.

But before a foreign investor is allowed to set up production for the domestic market the Government has first to be convinced that the local market can support such an industry—in many cases the domestic market is already saturated. Tunisia is quite definitely not seeking haphazard foreign investment purely to bump up its industrial sector. The creation of jobs, coupled with the introduction of new industries and the technology and training opportunities which come with them are the main criteria.

It has adopted its enlightened approach to foreign investment in the knowledge that this is the only realistic way in which it can stimulate the investment it needs to establish a sound industrial base to secure future

labour, political stability and a key geographical position offering simultaneous entry into Europe, the Middle East and Africa as the main advantages which it offers foreign industrialists.

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Industries Chimiques Maghrébines
Capital: 8,000,000 D.T.
Product: Phosphoric Acid concentrated to 54% of
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Production Capacity: 250,000 tonnes per annum of P₂O₅
destined for the home and export markets.
Factory: at Gabès.

G.C.T.

Gabès Chimie Transport
Capital: 250,000 D.T.
Object: A shipping company established jointly by
I.C.M., C.T.N. and Garocean in order to ensure the
transport of phosphoric acid produced by the factory
at Gabès.
Fleet: Two phosphoric acid carriers:
The "Gabès" of 4,500 d.w.t.
The "Gafsa" of 10,500 d.w.t.

GRANUPHOS

Capital: 320,000 D.T.
Object: The export of:
— Ground phosphate powder.
Production Capacity: 80,000 tonnes p.a.
— Ground phosphate granules.
Production Capacity: 100,000 tonnes p.a.
to commence during 1975.
Factory: at Sfax.

TUNISIA VI

Mining is a well-established industry in Tunisia, but has been allowed to become rather run-down with mines inefficient and ill-equipped. The recent increase in world phosphate prices should however do much to revitalise this sector. Overseas earnings from phosphates multiplied last year and there are plans to boost output.

Boost for phosphates

JUST AS higher world prices and phosphates in particular, pushed oil to the forefront of the Tunisian economy, so the late recent surge in phosphate prices 1960s the mines have been helping the minerals industry operated largely at a loss.

They have been hampered by outdated equipment as well as extensive damage to mine and rail installations which occurred during the 1969 floods. There is the further drawback that Tunisia's reserves are generally low grade—ranging from 65 to 68 per cent, against Morocco's 72 per cent, which made exploitation less viable when world prices were low. In consequence investment has been neglected too—only D18m. during the 10-year period leading up to the end of the Third Plan. And out of a total allocation of D20m. set under the Third Plan only half of this was actually employed.

Facilities

But the sharp rise in world prices, mirrored by Tunisia's own export prices, should change all that. The Fourth Plan is to devote D34m. to the mining sector aiming at an 8 per cent annual growth rate, with D25.7m. of this destined for the phosphate sector. It is being used to develop new mines and modernise existing facilities where mining of the low grades is now more feasible. Existing phosphate operations are based in central Tunisia, mainly in the Gafsa region where there are four mines—Al Madaoui, by far the largest with a peak output of 1.1m. tonnes a year but now nearing exhaustion, as is the Moularet mine. Then there are the Redegui and M'dilla mines, both of which are now being modernised.

A fifth mine is at Kalaa Djerid but is likely to be replaced by a new mine complex currently under study at Sidi Barba. The Moularet mine is already being replaced by a new mine in the M'rata uplands of Gafsa which has been built and equipped by Romanians. It produces around 1m. tonnes of phosphate entirely for export, about double the output of the former Moularet mine.

The chief new project being undertaken is the opening up of the Sebiba deposits in the south, where reserves are put at 60m. tonnes. Preliminary work on this development began in 1970 and some D19.5m. or 57.1 per cent, of the phosphate sector's Plan allocation is being invested in this complex. The World Bank is also providing a loan of \$23.3m.

The Sebiba mine is scheduled to come into production in 1980 when, it is envisaged, it will be providing 1.6m. tonnes of phosphate for export and generating \$40m. a year in foreign exchange earnings, as well as providing 1,500 new jobs.

Work currently in hand in the mining sector is aimed at stepping up output to 4.2m. tonnes this year, rising to 4.8m. tonnes in 1978 and to over 6m. tonnes in 1980 when Sebiba is in operation. Although somewhat less ambitious than original forecasts this estimate is a good deal more realistic and therefore more likely to be attained.

Meanwhile Tunisia claims to have enough phosphate reserves to last another 100 years. But perhaps more important is Tunisia's decision to put more emphasis on local processing of phosphate rock into phosphoric acid and then fertilisers. Economy Minister Mr. Abdulaziz Kasraoui reckons that if Tunisia processed 6m. tonnes of phosphate rock locally into phosphoric acid this would generate, at current prices, exports of about D14m. which would more than cover the current trade deficit.

In the past what processing that there has been was centred at the Sfax works of SIAPE, Société Industrielle d'Acide Phosphorique et d'Engrais, and NPK Engrais SAT. But these plants are now old and SIAPE especially (it was first

set up 25 years ago) is technologically outdated. They produce mainly triple superphosphate available from the new finds in phosphate with a combined output of around 450,000 tonnes a year.

There would be two units of around 450,000 tonnes a year. The Fourth Plan foresees an expansion at SIAPE of 50,000 tonnes a year and one of 15,000 tonnes at NPK.

But most future developments will take place at the new ICM day complex—Industries Chimiques Maghrébines. The ICM fertiliser plant producing 1,000 tonnes a day of DAP 16-48-0 was opened at Gabès in 1972 when Tunisia's first phosphate unit came on stream. It will have a rated capacity of 120,000 tonnes a year destined entirely for export (as well as 340,000 tonnes of sulphuric acid). In its units and an 800 tonnes a day first year of operation it produced 82,000 tonnes and generated export earnings of over D680,000. Since then its output has been expanded, reaching 116,000 tonnes in 1972.

A second ICM unit, also opened towards the end of last year, will supply the remainder of 230,000 tonnes a year and is expected to lift overall production of phosphate rock technology to 290,000 tonnes by 1978. This extension will also produce some 70,000 tonnes a year of triple superphosphate, which, with the expansion at SIAPE and NPK, will eventually bring triple superphosphate capacity up to 600,000 tonnes a year by 1978. Its sulphuric acid capacity is 500,000 tonnes a year.

Tunisia also produces some hyperphosphate, but because it has had to switch production from the powdered form to the granulated product, which is more acceptable on export markets, its current output is only around 10,000 tonnes a year. However, new plant is being installed which should lift that output to 30,000 tonnes a year. Compound fertiliser production is also to be stepped up from 18,000 to 40,000 tonnes.

Tunisia's longer term plans in this sector are rather more ambitious. Proposals now under consideration for implementation at an unspecified date include a nitrogenous/phosphate fertiliser complex using locally

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While oil production is miniscule in the world context, oil earnings are vital to Tunisia's hopes for economic development. As well as searching for new deposits and exploitation of gas reserves, the Government intends to promote local processing for export.

Oil industry

TUNISIA'S OIL industry may have little impact on world markets, but to the country's economy it is vital.

Tunisian oil production accounts for as little as 0.3 per cent. of total Middle East output. Yet for the past five years, oil has been the main source of foreign exchange earnings—accounting last year for 34.4 per cent. of exports. Then Tunisia has high hopes for natural gas fields discovered offshore a few weeks ago, which could provide a valuable new energy source and a booster for industrial development.

The importance of oil in the economy is largely, of course, the result of the surge in world prices which has transformed the earnings potential of Tunisia's fairly modest oil reserves. So that although the amount exported last year was virtually unchanged from the 1973 level of 3.7m. tonnes, earnings tripled to D194.9m. (\$274m.).

This sharp rise, along with a tripling of phosphate and olive oil earnings, was largely responsible for the doubling of Tunisia's export earnings last year. Even so, because higher world prices for many other commodities lifted Tunisia's country's import bill, Tunisia was still left with a trade deficit of D90.9m. So despite the discovered in 1966 by Aquitaine considerable boost to the economy from oil sales, the Government is still anxious to stimulate new projects to generate additional earnings.

Economy Minister, Mr. Abdulaziz Kasraoui, sees the greatest potential in stepping up local processing. Then, he says, the Société de Recherches et d'Exploitation des Pétroles en Tunisie (SERPET)—a joint venture between Aquitaine Tunisie, French and Tunisian private, and has introduced both fiscal and legal incentives to encourage participation by foreign oil companies. As a result the 155,000 tonnes of oil output covered by concessions last year, as is Sidi L'Hayem, the field discovered by CFP in 1971 and started up in 1972. Although kilometres in 1974 while drilling, which averaged five a year in the 1960s, had reached 29 metres in 1974. At the same time the amount invested by companies in exploration of that in the current year, rose from D8m. in 1970 to D12m. in 1971 to D25m. in 1972.

Tunisia can export more profitable petrochemicals and fertilisers, rather than the raw materials which, on present estimates, are in any case in relatively limited supply.

Unlike its oil rich neighbours, Libya and Algeria, Tunisia produced only 4m. tonnes of oil last year. Its oil industry is young—the first find was made in 1964 when ENI struck oil at El Borma to the south, near the Algerian border. This first field was brought into production in 1966, since when the Government has exercised its right to take a 50 per cent. stake.

But although it was until quite recently—the main domestic source of oil, El Borma has never been a big producer by world standards and is already past its peak. Output, which rose from an initial 624,505 tonnes in 1972, is only expected to reach 1.7m. tonnes this year. By the end of 1974 El Borma had produced a total of 27m. tonnes of crude and even on the most optimistic forecasts will only remain productive for another 25 years. A particular drawback of El Borma is that it has been plagued by loss of pressure, though efforts are being made, with the help of Algerian oil experts, to overcome this problem.

Fortunately, there have been later finds. A second field was discovered in 1966 by Aquitaine considerable boost to the economy from oil sales, the Government is still anxious to stimulate new projects to generate additional earnings.

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TUNISIA VII

Apart from years of war, pestilence and flood, Tunisia has enjoyed a remarkable growth in its tourist industry since 1961. As well as having a beautiful country with a rich cultural heritage, the industry has been generally well managed.

Tourism growth

TUNISIA'S tourist industry is a young and vigorous one. Endowed with many of the qualities which, increasingly, appear to determine the demand in what has become a fiercely and for some a fatally competitive industry, Tunisia has capitalised with considerable success on recent world trends.

Growth rates have been remarkable by world standards. In the years from 1961-1973 total arrivals grew at a rate of very nearly 30 per cent a year while visitor bednights averaged an annual growth rate of 32 per cent, which, compared with the rest of the Mediterranean, is three times as high. This cumulative growth is all the more remarkable for the fact that, in between the crests, the growth curve has manifested some steep declines due, largely, to exceptional factors such as the 1967 and 1973 Middle East wars, general political uncertainty and the floods and the cholera epidemic of 1969 and 1970.

Self-critical

There are several reasons for this growth—partly natural, partly managerial. Tunisia is a place of great beauty. Its coastline has some fine beaches while, in the south of the country, the desert and its oasis are an equally important though not quite so well exploited attraction. Tunisia also has a rich cultural heritage which can compete effectively with those of its immediate neighbours. Equally the industry is generally well managed by a new administration which appears, on the one hand, to have judged the nature of its market reasonably well and, on the other, is now sufficiently self-critical to adapt its investment and development programmes to the needs of a changing market.

A high level of administrative expertise is vital in this industry which accounts for the largest single contribution to Tunisia's foreign exchange earnings. Having risen from D1.5m. in 1961 to D67.4m. in 1973 (contributing some 21.4 per cent to foreign exchange earnings in that year) they stood at D80.87m. (\$183.6m.) in 1974, which, after a bad year in 1973, was essentially a year of stabilisation in preparation for the current year when receipts are expected to rise by some 20 per cent.

These, however, are gross receipts which do not take into account the considerable volume of imported goods, services and capital equipment required for maintenance and upkeep. Net receipts in 1972 were estimated to have risen to 70 per cent of the gross (D67.4m.) from less than 50 per cent ten years ago. One of the chief problems of which makes tourism such an



Part of Tunis' Souk.

expensive industry to run is the serious lack of the necessary infrastructure and support services. But this is steadily improving and, given the right level of investment for a sustained period, should produce a situation where the industry's net contribution to the balance of payments is of a much higher order.

Investment in tourism (both State and private) as well as investment in allied services and the necessary support infrastructure, is considerable (as a proportion of total fixed investment it has hovered around 12 per cent since 1964) and is expected to reach D148.8m. by 1976 of which D100m. is expected to come from the private sector.

Visitors to Tunisia are mostly from Europe with West Germany (21.7 per cent of the total) topping the list, France (19.5) second and the U.K. third with 18.1 per cent and rising. Visitors are, in the main, middle-income and, with an average length of stay of around ten days largely arrive by air.

One of the chief problems of which makes tourism such an

increasing the competitiveness of Tunisian tourism and improving the quality of services are being undertaken.

Under the Fourth Plan four new tourism schools are planned plus three new training centres to add to the existing three and a greater effort is to be made to provide staff destined for senior jobs with training abroad. At present, according to ONTT, there is a deficit of some 1,000 hotel staff at all levels and, clearly, if the objectives of increasing beds available to nearly 84,000 to cope with the expected 1.3m. visitors by 1976 are to be achieved, then a considerable effort needs to be made.

Services

So far as infrastructure is concerned—water, transport, foodstuffs and consumer goods—the problem is, perhaps, more general and needs to be set against the wider backdrop of the integrated development of the rest of the economy. This problem, along with that of broadening the appeal of Tunisian tourism by providing a greater variety of services, should really be taken together and the signs are that the ONTT is clearly aware of the need for a coherent development of the industry as a whole. Plans for the development of casinos, leisure centres, golf clubs and a greater variety of tours within the country are currently under study and the Government is confident that these can be grafted on to existing programmes.

Projected Government investments in the Fourth Plan were D48.5m. (with D3.4m. for leisure infrastructure, D4.7m. for promotion and marketing and D29m. for infrastructure as a whole), though this is likely to be exceeded following the reassessment of its general strategy.

A major effort is also going to be made aimed at foreign capital markets to provide capital both for continued hotel investment (the larger requirements of which are beyond the local market, partly, in fact, due to the relatively uncompetitive terms of credit offered) and to give the necessary financial impetus to the infrastructural programmes, whose implementation should assure Tunisian tourism of continued growth and the Tunisian exchequer of a growing supply of valuable hard currency.

Alain Cass

Anomaly

This is something which officials are aware of and some effort is being made in the context of the current Fourth Plan (1973-78) and the forthcoming Fifth Plan to remedy an anomaly which may have been marginally responsible for the recent downturn in tourism activity. Under the direction of the Office National du Tourisme et du Thermalisme (ONTT), which comes under the wing of the Ministry of the Economy, several new projects aimed at

Oil

CONTINUED FROM PREVIOUS PAGE

Tunisia's only refinery at Bizerta for refining to supply the domestic market—refining for domestic needs is subsidised by the government to the tune of around D50m.

The Bizerta refinery, which was built by the ENI offshoot Snam Progetti in the early 1960s, has a throughput of 1.2m. tonnes, processing some grades imported from the Middle East as well as domestic crude. It is operated by Société Tunisienne Raffinage (STIR). Under the Fourth Plan its capacity is to be nearly doubled, while a second refinery with an eventual capacity of 10m. to 12m. tonnes a year is to be built at Gabes. It is expected to come on stream in 1978 when it will probably have a capacity of 3m. tonnes a year.

Most of the financing for this project, estimated at D70m., is to be provided by the Government which has set aside D188.5m. from its total Plan allocation for industry of D382.7m. (against D211m. in the Third Plan) for development of the energy sector. Some D64.1m. of this is to be spent on exploration, D22.7m. on developing existing wells and D23.5m. on expanding refining capacity.

The Gabes refinery is intended eventually to form the basis of a new D100m. petrochemical complex. By 1978/79 Tunisia expects to have some 1m. tonnes of naphtha available from Gabes. This will be processed in a steam cracking unit to be built at the Gabes complex to produce 300,000 tonnes a year of ethylene, together with propylene, butane and other by-products.

Some 145,000 tonnes of ethylene will then be used as a feedstock for a proposed 140,000 tonnes a year low density polyethylene unit. The remaining ethylene produced will be exported.

The second stage of the chemicals complex will comprise a pyrolysis unit to produce benzene which, with ethylene, will be used for the production

of styrene. This will be further processed into polystyrene to form with ethylene the core of a synthetic fibres operation. Tunisia plans to invest a further D17m. in constructing a 7,500 tonnes a year polyester unit and an 8,500 tonnes a year plant for the production of acrylic fibres, with 9,500 tonnes a year of the combined output destined for export markets.

Tunisia has few illusions about joining the big oil producers club, but at the same time is clearly intent on making the most of what oil it does have. The main question mark hanging over its ambitious petrochemical plans is the time taken to put them into effect—so far there are no projected completion dates.

Much will obviously depend on the finance available and so, indirectly, the course of future oil earnings. World demand has already fallen back sharply since the quadrupling of prices. And Mideast producers, led by the Shah of Iran are now talking of a further 25 per cent increase later this year.

In any event Tunisians are currently rather more excited by the prospect of a new energy source—natural gas. This follows the discovery a few weeks ago by Aquitaine Tunisie and ELF/ERAP of three offshore gas fields near the Kerkennah Isles in the Gulf of Gabes—Miskar, Elyssa and Azdubel, all names taken from Punic mythology.

So far only one well has been drilled in each field so that accurate assessments are difficult, but first estimates put gas reserves at 60bn. cubic metres. This compares with 2,000bn. cubic metres of Algeria's R'Mel field, but looks rather better set against Tunisia's former oil reserves of around 8bn. cubic metres.

There is a small field at Djebel Abderrahmane brought into production by SEREPT in 1954 and supplying some 10m. cubic metres annually to the Tunis area; gas has also been discovered at the Douleb oil

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Sogitex's factory at Bir Kassar

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PLANT & PRODUCTION DETAILS

	Plant	Production	Type
Spun thread	42,000 spindles	7,500 tonnes	Cotton thread, wool and fibres
Weaving	1,350 operators	35,000,000 metres	Unbleached cloth, cotton, wool, fibres, rayon, synthetic and blended.
Finished materials	bleaching, dyeing, printing, stiffening	35,000,000 metres	Bleached cloth, various dyed and printed cloth.
Ready-made clothing	440 machines	1,500,000 articles	Shirts, trousers, overalls and sports tracksuits.

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Margaret Hughes

TUNISIA'S TOURISM GROWTH

	1962	1972	1973	1974
Hotels	74	241	254	260
Beds	4,077	47,824	54,617	56,292
Direct employment	1,430	19,130	21,847	22,517
Visitors	52,752	780,350	721,897	716,003
Bednights	395,777	6.8m.	5.8m.	5.4m.
Average stay (days)	7.5	8.7	8.1	7.9
Receipts	D1.98m.	D68.4m.	D72.4m.	D80.9m.

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FLUORSPAR: Acid Grade

LEAD AND ZINC: Concentrates

BARYTE: Ground drilling mud grade,
specific gravity 4.20-4.30

QUICKSILVER: 99.99%



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TUNISIA VIII

Long periods of drought are a constant headache
for the farmer but in a country where half the population
lives on the land there is concern that agriculture's contribution
to the national economy has fallen below 20 per cent. and
new efforts are being made to boost productivity.

Agriculture

HALF THE population of in the southern Sahara were
Tunisia lives on the land, tapped.

Recently its contribution to the national income has shrunk to less than 20 per cent. of the total, and this proportion appears to be shrinking even though the agricultural population is increasing steadily. At the same time climatic conditions are erratic giving rise to long, dry spells (such as the one experienced from 1967 to 1969) which can literally make or break agricultural output in any given year. This, in turn, has a central effect upon the overall performance of the economy as a whole.

Like most developing countries where agriculture has played a significant if not a central role, Tunisia has, because of these conditions, been trying hard to maximise its agricultural return while at the same time reducing its dependence on a sector whose performance is, at best, unpredictable.

The country divides more or less naturally into three broad areas for the purposes of agricultural potential. The area to the north of the Dorsal Chain, contains the most fertile lands; indeed, the only ones capable of supporting a range of rainfed crops and pastures, with an average rainfall above 400mm.

These areas produce virtually all the country's citrus fruits and grapes, two-thirds of its cereals, two-thirds of vegetables and milk and over a third of the livestock and fish. The central area, roughly situated between the Dorsal Chain and the Gafsa range to the south, has an average rainfall of around half that of the more fertile areas to the north and supports mostly the raising of sheep and goats, though not on a very intensive level, and tree crops mostly in the form of olives. There is also some cereal production. Farther south, in the third of the three broad areas, where rainfall is below 200 mm., vegetables, date palms and olives are grown in oases. Here again the margin between success and failure depends on as little as a few millimetres of rain.

The problem of rain is of course central and the Tunisian farmer, for many years neglected by the central government, has tried to overcome it through a primitive and only half-effective system of irrigation channels and individual wells. The point is that too much water can be as bad as too little. A bad flood or a series of rainstorms at harvest time can prove disastrous and the problem of soil erosion, for example, is as serious as that of water conservation.

Irrigation

Over the last decade or so significant amounts of money have been poured into irrigation works though, for the time being, the total irrigated acreage is limited to no more than 80,000 ha. out of an overall average under cultivation of 4.3m. ha.

Recent studies suggest that the maximum area which could be converted to irrigated land is up to 200,000 ha. most of which is located in the northern area of the country. In fact, since independence the volume of irrigable land has only increased by 45,000 ha. though much of this extra acreage is technically irrigable thanks only to large and costly hydraulic investment by the Government. In 1975 some D10m. has been set aside for further such projects. In the nine years to 1971 expenditure was D80.6m. of which three quarters was by the State, D13.7m. from foreign aid and D2.1m. from private sources. In all, irrigation has absorbed over 40 per cent. of public investment in agriculture.

Other possible sources of water are the underground resources of the Sahara, and it is contended that a further 10,000 ha. could be exploited if those

Meanwhile, a number of small and medium size dams are being constructed with out side aid to overcome, basically, the fact that there is only one all year round waterway in the country—the Medjerda. The Medjerda is a good example of the way in which the water supply can veer from one extreme to the other. Its flow ranges from 400 cubic metres in the winter to less than 10 cubic metres in the summer. The other water-fed basin, the Zouroud, also registers similar extremes of behaviour, running dry for most of the year but during heavy rains rising to flood tide and literally cutting off villages and large towns interlaced in the complex web of its tributaries.

Dams

Following the recent visit to Tunisia of Mr. Alexei Kosygin, the Soviet Prime Minister, two new dams are planned, with Russian assistance and finance and a third financed by the Abu Dhabi Fund for Arab Economic Development.

One of the chief problems, however, which the Tunisian Government is urgently trying to sort out is the continuing and, for a country with relatively limited agricultural resources, very serious under-utilisation of water resources and therefore of land.

According to studies done by the Ministère du Plan (in 1973) less than one-quarter of the water available from large dams (191m. cubic metres) is used, only half of that from deep wells though the proportion for pumped water, artesian wells and treated sewerage is considerably better with an average utilisation factor of 98.5 per cent. Chiefly this appears to be due to a lack of experience among farmers, a lack of funds for smaller farmers and labour for bigger landowners, an inadequate infrastructure and an unwieldy land tenure system.

Tunisia is now, with the help of the World Bank and others, making a major effort to make improvements, maximise agricultural production and halt the debilitating rural exodus towards the bright lights of Tunis and the coastal towns. The aim in the medium-term is to increase agriculture's share of GDP from the existing 18 per cent. to 22 per cent. to around 30 per cent. This must be regarded as a vital priority in the effort to mop up the vast under-employment in the sector.

It is hoped that the olive oil sector which has happily turned in record results recently to swell the Treasury's coffers will increase its potential even further adding 30m. trees to the existing 50m. with a capacity of 250,000 or even 300,000 tonnes to Tunisia the biggest olive oil exporter.

Investment as a whole in agriculture has been fairly intensive with actual outlays reaching, overall, around 80 per cent. of planned investment as outlined in the Perspectives Decennales. In some areas, chiefly the planting of olive trees, fisheries and forestation and erosion control, investment has handsomely surpassed targets. In machinery and equipment, however, only D43m. of a projected D63m. investment was possible and this is one of the fields where the Government can be expected to direct much of its efforts in the near future as its drive to industrialise agricultural production gets under way.

Agriculture in Tunisia is for home consumption with no more than 15 or 20 per cent. of production going for export. All the olive oil production is exported, citrus fruits and vegetables, some wine, and about D4m. worth of food industry products. One of the current year's more remarkable achieve-



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AGRICULTURAL IMPORTS AND EXPORTS BY SECTOR

	Exports		Imports	
	1968-69 ^a m.D. %	1969-71 ^a m.D. %	1968-69 ^a m.D. %	1969-71 ^a m.D. %
Livestock products	0.9 3	2.1 6	1.6 7	5.6 13
Fish	0.3 1	0.9 3	—	0.1 —
Cereals	3.3 11	0.5 1	9.8 45	15.3 37
Fruits/vegetables	3.3 11	6.6 20	1.2 6	1.3 3
Edible oils/fats	9.6 31	14.7 44	0.3 1	7.4 18
Wine	7.7 25	3.1 9	—	—
Food industry	3.2 10	3.8 11	0.8 4	0.9 2
Sugar	—	—	3.1 14	4.8 12
Spices, coffee, etc.	—	—	2.5 12	3.1 8
Other	2.5 8	1.9 6	2.4 11	2.8 7
Total	30.2 100	33.6 100	21.7 100	41.5 100

^a Annual Averages

Source: Ministry of Planning

هذا من الأصل

Why the record industry is in a spin

BY ANTONY THORNCROFT

THE RECORD industry lives off illusions. Experience suggests that any one of the 45 singles released in the past week could, against all reason, become a hit. Look at the current best seller, *Whispering Grass*, an old war-time song revived by EMI and sung by television personalities Windsor Davies and Don Estelle. It is well on its way to selling 300,000 copies and considerably improving the profitability of the largest record company in the country.

But another illusion—that the record industry is recession proof—is being sorely tested. Just as in the austere 1940s the public flocked to the cinema regardless, the assumption was that, whatever happened to the economy, records, with their ability to lift the spirits would continue to sell well. It has not worked out quite like that.

The record (and tapes) industry was probably misled by its success in recent years, especially 1973 when sales rose by almost a quarter to around £138m. Last year there was a slow-down in growth but turnover still touched £160m. This year the higher retail prices will push up the total take, but real growth may be negligible and many companies will see smaller profits.

Redundancies

There have been redundancies among the major companies while some of the smaller independents, which have proliferated in recent years, are allowing themselves to be taken over. Last week Granada acquired Transatlantic, one of the more prosperous of the parvenus, while B. and C. Charisma has been split, with the weaker side, B. and C., going to Saga, and Charisma

retaining its independence but now licensing its records to Phonogram, the Philips-Siemens subsidiary.

It may well be that, rather than the public being disenchanted with buying records, the retailers, worried about cash flow, are ordering less stock. But this is of little comfort to record companies, hit by rising costs and concerned that recent—and proposed—price rises will deter purchasers in what is very much an impulse market.

There is a ray of hope: the public frenzy surrounding the Bay City Rollers. Their last single remained in first place in the best-seller charts for six weeks, the longest time that any record has held that position for four years. In all it is approaching sales of 800,000, a very high figure these days for a number one (you can reach the top and sell less than 250,000 copies). But commercially more satisfying for the group's record label, Bell, is that fact that their album has sold 300,000 copies in two months.

Merchandise

This kind of off-take is reminiscent of the Beatles and there are optimism in the record industry that the Bay City Rollers, giving record sales generally the kind of fillip that the Beatles set in motion. In one area—merchandise, from scarves to trousers, sponsored by the group—the Rollers have stimulated sales barely scratched by the Beatles. Artists Services, the company that has the franchise for the Bay City Rollers (as well as the Osmonds), expects to sell £1m. worth of bits and pieces this year, with the group taking a 5 per cent royalty.

Perhaps the most distinctive



The Bay City Rollers (left) represent a ray of hope for the industry with almost 800,000 copies of their current single sold. Elton John (right) makes sure most of his earnings stay abroad, costing the U.K. well over £1m. this year alone.

feature of the Bay City Rollers is that they record for Bell, an American company owned by Columbia Pictures. Only a handful of people work for Bell in London. Yet for the past two years, through artists like Gary Glitter and Showaddywaddy, it has sold more singles than any other record company. Bell epitomises the transformation in the record industry in recent years—the big companies like EMI, Decca and Pye remain supreme in the manufacture and distribution of records but most of the leading artists and producers work quite independently.

So, for a price, EMI presses records and distributes them for Bell, but the smaller operation creates the sounds and looks after the actual selling. This removes EMI from any risk but it does mean that its profit margin is less. Another

common practice is a licensing agreement whereby EMI, say, buys the original tapes from the production company and is responsible for the manufacture, distribution and selling. Licensing deals with companies like Tamla-Motown, MCA, Elektra-Asylum and RAK are very important to EMI, but it has just lost the Tamla business and Elektra-Asylum comes up for renewal later in the year. Fortunately for EMI it still has Paul McCartney under contract and a new McCartney album is coming out soon, with an initial order of 150,000. McCartney, probably, does not produce much profit these days for EMI, but he is a useful heavyweight with which to persuade retailers to stock extra EMI records.

Although the major companies will continue to rely on outsiders for material (at least

in the pop field) they may let EMI look after around 40 per cent. This year, because of the financial trauma affecting the industry through the hiccup in sales, some of the independents over-extended themselves, especially in establishing large sales forces. Like Charisma, they will retrench and lean on the majors again.

And yet Island, probably the most successful of the independents, is pushing ahead with its final step towards autonomy. Later this month it starts pressing its own records. It will have an eventual capacity of 6.5m. albums a year but will still place orders elsewhere, and expects other record companies to use its facilities. For one of the secrets of success in this industry is to spread your options. Island, for example, could now look after all its own distribution but it prefers to

strengthen their 40 per cent. Island has not suffered as much as some other companies this year because most of its turnover comes from albums, and it is the singles market that has fallen away most sharply. On the surface a downturn in single sales is not too worrying, since in value terms they are worth not much more than £20m. a year against albums' £100m. But a hit single for an artist is the quickest way to stimulate album sales, and seeing records high in the charts spreads a warm glow throughout a record company. That is why CBS and Polydor, well-established album companies, have put considerable effort into singles sales this year, with success.

The other reason why Island can push ahead with its £450,000 investment in plant is that 70

per cent of its income is from overseas. This is the other great rule for record success. A company can produce a string of best selling singles in its first year of existence and yet stay worried because it has yet to break artists overseas. As Robin Britten, manager of the Hollies, who has just set up his own record label, RCB, points out, the price differentials mean that every record sold in West Germany is worth two and a half times the same record sold here.

Dick James of DJM, who has Elton John, the world's best selling album artist on his books, reckons he has got it about right with 85 per cent of his revenue found abroad. In the U.S. the latest Elton John album had orders for 1m. copies before it reached the shops, and became the first record to go straight to the top of the album charts. All told Elton John will sell up to 15m. albums this year world-wide, which, at retail value, will be worth over £50m.

Unfortunately, little of this money will come back to the U.K. For many artists, song writers, and even record producers are being driven abroad by Britain's very high taxation levels. Elton John has not yet completely abandoned the U.K., as the Rolling Stones have, but he makes sure that most of his earnings accrue overseas. The British Government must lose well over £1m. this year from Elton John alone through its tough tax policy and many in the record industry see the British influence over international pop music, a domination which brings almost £100m. a year back to this country in royalties and taxable income, threatened by our penal tax rates.

But with nine out of ten records released doomed to failure the penalties of suc-

cess are not everyone's problem. This year could see widely differing experiences for the companies in what has become an extremely competitive industry. Some are putting their faith in heavy advertising campaigns on television. Thus Phonogram has done very well recently by advertising a Stylistics album on the screen. This year the television contractors should receive about £3.5m. for promoting records.

Price war

Other companies have started to wheel and deal with the retail trade. The control of the record retailer has weakened, and organisations like Record Merchandisers, owned by EMI, Decca, Pye, and the Polydor group, have succeeded in introducing albums into a much broader range of outlets on a sale and return basis. Now groups like Boots, W. H. Smith and P. W. Woolworth account for over half the record retailing business and, by indulging in a competitive price war, have helped to maintain the overall level of record sales above that of last year.

It will do the record industry no harm to work harder for its money, and it is about time the pendulum swung back slightly in favour of the big international companies, who see the U.K. as the spawning ground for talent but appreciate that most of the profits lie in North America, which accounts for well over 50 per cent of world record sales. Some of the independents will have to be lucky or efficient to survive, but they will keep going in the awareness that, in this unpredictable business, they might have under contract the group that will take over from the Bay City Rollers in the affections of the country's teenage girls in 1976.

Letters to the Editor

Attract foreign investment

From the Group Economist, Ocean Transport and Trading.

Sir—The National Institute has forecast a continuing decline for sterling and there are journalists who advocate devaluation as part of a positive policy to encourage exports. But let us consider what the effect of a devaluation would be on a workable counter-inflation policy and the more general need to strengthen the British economy.

Inflation is caused by an excess of demand over supply. The cure is twofold: to reduce demand by incomes policy and public expenditure cuts, and to increase supply by greater use of existing resources and a policy which encourages investment. The latter is the key to any medium-term policy of "regenerating" British industry. But investment must be financed by real savings. To the extent that devaluation reduces real incomes through the higher cost of imported goods savings will decline if people attempt to maintain real spending: this declining level of savings will finance an even lower level of investment to the extent that investment goods must be imported. (This leaves aside the possibility that domestic prices and money incomes will rise to the extent of the devaluation, since this would simply frustrate the purpose of devaluing and lead to accelerating inflation.)

Shortfall

The ensuing shortfall in real savings relative to investment has to be made up by borrowing abroad. But the saving and investment repayment of international debt and profits remitted on foreign investment in this country claim an increasing share of our domestic output to the extent that the pound devalues relative to the foreign currencies in which the borrowing is incurred.

We need more foreign investment anyway, since with present growth rates our economy simply does not generate sufficient savings to finance the levels of investment achieved in some of our EEC partners. One of the mistakes of post-war policy, it seems to me, has been too much emphasis on balancing the current account. But we can't have both export and investment increases and an improving balance of trade to the levels deemed desirable for each of these things seen in isolation.

Medium-term policy should be directed towards encouraging industrial investment not just by domestic enterprise but by as many foreign companies as we can attract here. (There may be undesirable features of multinational business, which we should try to put right but let us stop castigating it per se.) The resultant inflows of foreign capital will help to strengthen the pound and raise living standards in this country.

Short term policy should be directed to marshalling all the international funds possible to support the pound at its present level. If sterling continues to slide, it could develop into an uncontrollable plunge into nothingness. Even a controlled decline in sterling seems likely to regenerate import cost pressures to the point where incomes restraint is impossible. We won't get to the stage of hyperinflation. But we could get so close to it next year that the rescue process would involve a total revaluation of our domestic policies by

international creditors and restrictions on civil liberties in this country. Warnings about which people are still wont to dismiss as foolish alarmism.

R. E. T. Long,
India Buildings,
Liverpool.

Unparalleled opportunity

From Mr. P. Franklin.

Sir—Whatever the causes of inflation, several economic facts appear to be in less dispute. It can be convincingly argued, for example, that the share of national income going to wages has been continuously increasing since 1945. One estimate shows pre-tax profits as a percentage of income from employment plus these profits themselves, to have fallen from 38 per cent in 1950 to 28 per cent in 1970. And it can also be easily shown that the rate of growth of GDP in the U.K. has consistently lagged behind those of its European competitors, as has gross fixed investment.

Currently, perhaps, the economy is experiencing even less happy conditions than its competitors, and is suffering in ways and degrees not recently seen. Falling investment intentions, increasing unemployment and under-utilisation of plant and capacity are visible symptoms of a more general malaise—a lack of confidence, and a preference for less risky commercial ventures.

These problems and this lack of confidence, however, and the indictment that we have not invested sufficiently, have been turned by some into an indictment of the capitalist system itself. That is, if entrepreneurs are unable or unwilling to invest and re-invest, then it is argued that the government should.

A mere increase in the quantity of investment, however, is unlikely to improve significantly our economic performance, for it is the quality and strategy of investment, as well as its volume which is important and which must be more seriously considered.

For these reasons, the present slump provides management, government and organised labour with an almost unparalleled opportunity in effecting a restructuring of British industry, in that the present investment impasse should not be viewed entirely negatively and with dismay, but used by management and government in concert, to reconsider priorities and economic objectives, industry by industry, sector by sector, and for the economy as a whole.

Some may accuse this approach of being too laissez-faire, or even naïve: unemployment, however short-lived, either by itself or by being a symptom of a social waste of scarce economic resources. But to employ either for their own sakes has surely been proven as barren and equally wasteful—overmanning itself resulting in uncompetitive goods, conflict between management and labour, and a pool of disguised unemployment.

Future investment then should make maximum and best use of the increased pool of labour and capital that could be available if government and industry (or organised labour) were more effective in increasing the mobility of these productive resources. But such a change in attitude concerning a more openly logical or expressed direction of productive factors, and the sudden change in the way occur overnight, although such a

concerned approach to investment by government, industry and the financial institutions would appear in tune with some of the ideas presented.

It is encouraging then that the institutions have currently been reconsidering their role and involvement in the management of industry. The size and scope of some of the recent rights issues, however, lead one to question the extent to which the institutions have been fulfilling the exacting and difficult objectives laid out above. For example, as suppliers of much needed finance, the institutions have again been failures. But in their enthusiasm also to overcome inflation by moving large quantities of capital from cash into real assets (stocks), the institutions have perhaps, not fully met other, equally important objectives—the direction of funds into more optimal investment programmes.

Guardians

In a society and economy where high rates of inflation seem endemic and profit acrimonious, however, such traditional investment attitudes are understandable. But, if industry is independently to meet the challenge of the near future, and not be pre-empted by closer direct control by government of its activities, then capital investment must be stimulated and influenced by an even more critical attitude on the part of the institutions: acting, perhaps, as guardians of capitalism itself.

The opportunity for a general and fundamental critical reappraisal of our society's priorities, objectives and methods is now available. Short term and partial political and economic expediencies (of the lame-duck type) can be subordinated to longer and more general considerations affecting society and the economy. For example, a national reconstruction plan, and the purposive evolution of a more exhaustive social contract between the three centres of power also seems possible if one takes an optimistic view of the referendum decision. Indeed, an effective and acceptable national regeneration within a mixed economy and pluralist society can and must be made to work. And it can begin now.

Peter J. Franklin,
City of London Polytechnic,
School of Business Studies,
24, Moorgate,
EC2A 4PU.

Basic chemicals investment

From Mr. J. E. Modg.

Sir—Mr. Ray Dafer (June 4) on the investment outlook for the U.K. basic chemical industry makes timely reading, as the industry is hesitantly weighing the bleak present and near-term against the hopeful long-term. His comment on the (stated) efforts within the industry to "break the persistent trade cycle and invest during the depression" could have been more intelligible. The chemical industry's investments have almost always been for long-term reasons, counter-cyclical. Investment decisions, however, are usually made at the business peaks.

As chemical products are maturing, producers—as a group—will experience large profits only in periods of severe supply or capacity shortages. Such situations may occur due to generally unexpected (not necessarily unforeseeable) developments, like the sudden commodity inventory speculation in

expectation of further price increases as in 1973-74. Producers can also speculate about future prices and profits by withholding moves to increase capacity. Sooner or later general economic growth rate will push demand, against capacity limits. Most producers are sometimes a few years late in then going ahead with plant expansion projects. These projects hold promises of increased economies, to scale (lower investment cost per unit output) and better operating efficiency (lower operating cost per unit output). The most eager, major producer starts and the rest of industry quickly follows in fear of otherwise one day being squeezed by lower prices without ability to increase sales volume. It is therefore understandable, and even ideal for chemical producers as a group, that expansion decisions are made during boom years. New plant capacity will come into operation a few years later when the business cycle might be at a low. These capacity expansions in themselves will postpone the period during which the chemical industry earns the big profit.

It should be noted that economic of new schemes differ from the above scenario in that these products start from very high price levels and with sales growth patterns largely independent from the general business trend and cycle. Major U.K. producers intend to expand their capacity to meet the opportunities in newer chemicals.

Very soon if not already, U.K. producers must face up to the certain and huge entry into basic chemicals by today's oil-rich countries. Will they not take the U.K. export markets and be formidable competitors in the domestic markets as well? The competitive strategy for the individual firm in this industry is exceedingly difficult to formulate. The annual report of the NEDO Process Plant Working Party, which usually appears in June or July, will hopefully help outsiders to better understand the industry's present thinking as to the most suitable long-term strategy.

Jan-Erik Modg,
Foreign Office for Management,
66, Salisbury Road,
Watertown, Mass., U.S.

Expensive breeze

From Mr. G. Jennings.

Sir—During the past few months the general public, industry and commerce have been bombarded with exhortations to conserve energy. Nationwide publicity has rightly extolled the advantages of improved insulation, etc.

Yet on the industrial/commercial side of life I cannot recall seeing any reference to that most obvious cause of wasted energy—the open door. I must confess a vested interest in that my company pioneered air curtains for open doorways some 20 years ago but my case is none the less valid for that. With an inside temperature of 65 degrees F and an outside temperature of 30 degrees F and air entering at 500 ft./min., the total heat loss for a 10 ft. x 10 ft. doorway is a staggering 1,800,000 Btu/h., representing approximately 114 gallons of fuel oil or 17.5 feet of natural gas. Readers will know what this means in hard cash!

G. E. Jennings,
Ministry,
Mansted House,
1072, High Road,
Chadwell Heath, Romford, Essex.

To-day's Events

GENERAL
EEC Finance Ministers Council meeting takes place in Luxembourg and Ministers also attend annual meeting of the Board of Governors of European Investment Bank.

National and Local Government Officers Association representatives meet employers for pay talks.

Antagonistic Union of Engineering Workers national conference, begins, Hastings.

Union of Post Office Workers gives evidence to Select Committee on National Industries, House of Commons.

Mr. John Anster, president and chairman of National Savings Committee, speaks at City of London Savings Committee reception, Mansion House, London.

Queen and Duke of Edinburgh attend service for Order of the Garter, St. George's Chapel, Windsor.

PARLIAMENTARY BUSINESS
House of Commons: Debate on housing; British Leyland Bill, remaining stages.

House of Lords: Policyholders Protection Bill, report.

OFFICIAL STATISTICS
Provisional retail trade figures (May).

Turnover of catering trades (April).

ARTS
Art exhibition, corresponding with 800th anniversary festivities of Chichester Cathedral, opens. Works will be exhibited in Turner-Graeco Electric Theatre in Northgate.

Poetry Book Society's annual poetry festival begins, Institute of Contemporary Arts, Nash House, The Mall, and at Elizabeth Hall, London.

Members of London Philharmonic and London Symphony Orchestras give short late-night concert to inaugurate Henry Wood Hall, Southwark, London.

COMPANY RESULTS
Bulmer and Lumb (Holdings) (full year).

Comet Radiovision Services (half year).

COMPANY MEETINGS
See Week's Financial Diary on page 9.

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COMPANY NEWS & COMMENT

Ever Ready looks overseas for growth

UNTIL Government policies change and Union attitudes alter, real growth in the U.K. operations of Ever Ready Company (Holdings) is likely to be limited, declares the chairman, Mr. L. W. Orchard.

Overseas the picture is better, and the company is currently extending and strengthening its overseas marketing and selling operations in carefully selected areas.

Capital commitments have been trimmed in line with current requirements and show a diminution from £8.6m. to £2.9m. at March 1, 1975. By the end of the current year they will show a further fall, says Mr. Orchard.

As reported on May 21 with details of an £8.7m rights issue, group pre-tax profit for the past year decreased marginally from £12.53m. to £12.35m., the dividend is raised from 2.34p to 2.19p net, and maintenance of that rate on the capital as increased by the issue is forecast for the current year.

Although sales generated by the home companies increased from £51.4m. to £61m., profits from them decreased from £7.5m. to £5.6m. — a "totally inadequate" profit of 9.2 per cent, says Mr. Orchard.

Overseas operations helped to redress the balance with profits up from £3.5m. to £6.1m. on sales of £42.9m. (£37.8m.) — or 14.3 per cent.

The chairman emphasises that, with the current rate of inflation in the British economy, to maintain the future long-term viability of the business, a profit on sales of at least 20 per cent. is needed, and a return on capital employed of at least 27.5 per cent. At present the company is not permitted to achieve those targets in the U.K. due primarily to price control restrictions.

Exports from the U.K. increased from £18.3m. to £22.6m., but a cost level has now been reached where further expansion in export markets is in jeopardy.

"There are signs that we are beginning to price ourselves out of some of our traditional markets," the chairman adds.

An analysis of turnover (in percentages) and trading profit of £11.47m. shows battery and allied activities — U.K. 40 and £2.2m.; rest of Europe 27 and £3.8m.; Africa 14 and £2.8m. Other U.K. activities contributed 19 and £1.1m.

Two directors waived remuneration totalling £41,557 (£32,828).

Meeting, Whetstone, N. July 16, noon.

comment

The fall of the Ever Ready statement is couched in relatively optimistic terms, but the overall mood is gloomy wherever the U.K. operations are mentioned. The position is summed up by a comparison made between the 9.2 per cent. pre-tax margin on sales achieved last year in the U.K. and the 14.3 per cent. made in the overseas operations. Taken in the context of U.K. exports being possibly priced out of traditional

HIGHLIGHTS

Lex comments on the 16 months results from Norcros, contrasting the profits growth with the increase in gearing. Nurdin and Peacock has announced a 1-for-5 rights issue to raise £1.4m. and the Ever Ready report and accounts is hopeful that overseas business will continue to offset weakening profit margins in the U.K. This week should see the results of a number of major companies including Tate and Lyle and brewers Whitbread and Arthur Guinness.

Long-term confidence at Weeks

ALTHOUGH the directors of Weeks Association feel it would be wise to be cautious as regards the company's immediate future, their confidence in the medium and long term "is still as high as ever," says the chairman, Mr. F. Weeks.

Benefits of the investment and effort which has been put in over the past two years have yet to be realised, he adds.

For the future the company must increasingly look overseas. It is well placed to realise the potential which exists and is committed to seek out opportunities worldwide. Exports last year expanded from £10.8m. to £15.2m.

Mr. Weeks points out, however, that the group is still substantially concerned with the U.K. agricultural industry. The general recession, he says, is affecting the demand for agricultural equipment and the position was aggravated by a late spring.

Demand which historically peaks in April-May had not occurred, and continuing lack of demand for commercial vehicles resulted in the current axle output falling below the planned level.

As reported on April 11, group pre-tax profit increased from £18,384 to £280,509 in the year to January 26, 1975, after a first-half downturn. The net dividend is 1.055p (£1,072,350).

At May 12, Grovewood Securities held 822,176 shares in the company. Meeting, Hull, July 7, noon.

Feb 'in strong position'

The Board of Feb International believes that the group is in a strong position to take on the trading problems of 1975, chairman Mr. G. Fisher tells members in his annual statement.

He states that sales in the trading division continue to be depressed in the first quarter, but

improvements are still being made by the chemical division.

"While the fortunes of our company are closely linked with the level of activity in the U.K. building and construction industries, our efforts in recent years to reduce this dependency continue," he says.

On the year under review Mr. Fisher explains that overall it was a period in which the group attempted to consolidate its operations, strengthen its controls and be in a position to take advantage of future improvements in the economic situation.

As reported on May 8 profit before tax fell from £307,000 to £293,000 in 1974. The dividend is raised from 1.236p to a maximum permitted 1.23p net.

Accounts adjusted for inflation show profit before tax at £324,000 (£383,000) on a CPP basis, earnings per 10p share at 3.1p (3.2p) on a CPP basis compared with 2.9p (3.1p), historical and net tangible assets per share at 27.8p (25.8p) and 17.8p (15.7p).

The chairman points out that while 1974 profits on a CPP basis were 2.9p (3.1p), compared with 1973 they again show that profits adjusted for inflation are higher than profits computed on an historical basis. This demonstrates the success with which the group has protected itself against inflation.

Meeting, Manchester, on July 3 at 10.30 a.m.

John Foster is 'well equipped'

IN HIS ANNUAL statement, the chairman of textile manufacturers, John Foster and Son, Mr. G. F. B. Grant, tells members he is "well equipped to take advantage of the upturn in trade whenever it comes, and sales staff are keeping every close touch with existing markets and seeking to develop new ones."

"I have no doubt therefore that we shall get our full share of the available business," he says.

He adds it seems inevitable that group profit for 1975-76 will be lower than for 1974-75 but "there is a reasonable expectation" that conditions in the latter part of 1975-76 will improve, leading to more normal profitability in 1976-77.

As reported on May 14, taxable profits fell from £12m. for the 14 months to March 1, 1974 to £9.4m. in the year to February 28, 1975. The dividend is 2.887p (£4,575p) net.

The sharp downturn in the results of John Foster Valley — an Australian subsidiary, is attributable to a rapid escalation in costs and a sharp decline in the amount of business available. There are now some signs of improvement, but complete recovery will not be rapid, says Mr. Grant.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total dividend	Total dividend
Norcross	2	July 22	1.33	3.73(a)	2.81

Dividends shown pence per share net except where otherwise stated. (a) Equivalent after allowing for scrip issue. (b) On capital increased by rights and/or acquisition issues. (c) For 16 months includes 0.73p special to cover extra 18 weeks.

Group turnover was £11.91m. (£11.3m. for previous 14 months). The value of direct exports of cloth and yarn was £3,402,753, accounting for 37.3 per cent. of turnover, compared with £3,132,682 in 1973-74. It is estimated that in all nearly 70 per cent. of U.K. turnover goes to overseas markets.

Production in the new spinning factory and warehouse block began in September. The project was built and equipped at a total of £900,000, of which the company expects to receive £130,000 in grants. Investment of this sort is a long-term prospect, the chairman says.

Meeting Great Eastern Hotel, E.C., on July 9 at 12.30 p.m.

Securities Trust of Scotland

AN ACCURATE forecast of the current market conditions is "usually difficult," but the directors hope to maintain the dividend.

With over one-third of investments abroad, and a large proportion of U.K. investments having substantial overseas interests, the revenue should not be unduly depressed, they say. But they point out that the company will not, this year, enjoy the high short-term interest rates on large cash deposits.

As reported on March 31, 1975, the S.F.S. 15m. loss was repaid from proceeds of the sale of securities in Europe.

As reported on April 17 with

Meeting, Windsor, July 7, noon.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividend and other matters. The following information is for guidance only and should not be relied upon as a basis for investment decisions.

Company	Date
Anglo American	June 18
Anglo-Siam	June 18
Anglo-Tanzania	June 18
Anglo-Togo	June 18
Anglo-Tunisia	June 18
Anglo-Zambia	June 18
Anglo-Zimbabwe	June 18
Anglo-Zimbabwe	June 18
Anglo-Zimbabwe	June 18
Anglo-Zimbabwe	June 18

Lafarge expansion policy

MR J. G. BEEVOR, chairman of the Lafarge Organisation states that while the Lafarge Organisation is the biggest and most profitable asset with "excellent" long-term prospects, the organisation's own operational activities, concentrated in four U.K. subsidiaries, are being developed and strengthened.

The policy is to expand present activities in the building materials industry and to add to them whenever the opportunity offers and financial conditions permit.

As reported on April 24 group pre-tax profit for the year to December 29, 1974 decreased from £799,416 to £593,562, and the dividend is cut from 2.08p to 1.5p net.

The four operating U.K. subsidiaries suffered a loss.

LFT's sales were approximately £22m. and pre-tax profits about £2.2m. of which the amount attributable to the organisation's holding is £276,108. LFT's results in 1975 will be affected by full interest charges and depreciation on new factories and will be some way below the high profit level of 1974, but current sales and orders indicate that results should continue to be good, says Mr. Beevor.

The events of 1974, including a loss at True Flow, the loss and development expenditure of GRC and the investment in the Dura steel relocation, have used up the organisation's cash surplus and resulted in some borrowing requirement. The need now is to conserve financial resources and to use the investments to generate cash — the added problem of inflation makes this more important still. It is for these reasons that the dividend is reduced.

The ultimate holding company is Lafarge SA incorporated in France.

Meeting, Windsor, July 7, noon.

Knott Mill loss £0.34m.

Carpet retailers, Knott Mill Holdings, incurred a loss of £340,000 in the year to February 28, 1975, compared with a profit of £59,000 previously, and there is no dividend. Last year's total payment was 1.51p net.

For the first 24 weeks, the deficit was £145,296 against profits of £126,285.

The year's loss is struck after interest charges of £231,000 (£290,000). There is a tax credit of £192,000 (charge £123,000), but extraordinary debits take £293,000 (credit £2,000). Turnover increased from £3.19m. to £3.58m.

Brandts opens in Greece

Brandts Shipping Finance has opened a branch in Piraeus, managed by Mr. Michael Souter, a director of the company.

Mr. Elias Alexandrakis, who has been Brandts' representative in Greece for the past eight years, is also now a member of Brandts' Advisory Board in Greece, will continue to represent Brandts in Greece and work closely with Mr. Souter.

The opening emphasises the bank's continuing and expansionist policy of shipping finance to Greek shipowners.

FT Share Information Service

The following securities have been added to the Share Information Service appearing in the Financial Times —

GLC 12½p 1985 (section: Corporation Loans)

Procar U.K. 11½p 1985-89 (section: Engineering, Machine Tools)

Tax reform moves in New Caledonia

A restricted French cabinet session will review on July 10 the continuing problems facing the development of the New Caledonian nickel industry, according to the French Overseas Territories and Departments Minister, M. Olivier Stirn.

A major topic will be to finalise the proposed fiscal reform for the island to lessen the substantial tax burden on mining companies operating there and to replace this by a modern system, more in line with international practice, industry sources said.

During a transitional period, the French Government intends to provide a subsidy for the island's budget due to an expected shortfall in tax from the introduction of the reformed fiscal system.

Meanwhile, the chairman of Amas, Mr. Ian MacGregor, met M. Michel d'Ornano to review plans for Amas for a modern sector in the north of New Caledonia. Industry Ministry sources said the meeting was a routine session and they did not expect any decisions to emerge from the discussions.

Standard & Chartered

Standard and Chartered Bank Group has opened a branch of the Chartered Bank in Chicago marking a further development in the group's North American expansion programme.

Through its wholly owned subsidiary, the Chartered Bank of London, the group also has 18 branches in California as well as offices in New York, San Francisco and Seattle.

HEENAN SPARK REPAYMENT

Heenan Spark intends to submit proposals, as soon as possible, to holders of the outstanding £27,730 nominal of 6½ per cent. First Mortgage Debenture Stock 1984-88 for repayment of the stock at 25p per £100 nominal, plus accrued interest.

Profit upsurge for Norcros

INCLUDING A full 12 months trading of Critical Hope Engineering, acquired at end-March 1974, pre-tax profits of the industrial group Norcros amounted to £11.58m. for the 16 months to March 31, 1975. The figure for the previous 12 months was £8.45m.

To show results of the enlarged group for a normal year, unaudited figures for the 12 months to March 31, 1975, are compared with those for the same period of 1973-74, prepared on a pro-forma basis as if the Critical Hope acquisition had taken place on the same terms one year earlier. This reveals a growth in taxable profits from £8.79m. to £9.89m.

The comparison of the same activities over the two years shows the following pattern: Earnings per 25p share 10.6p, an increase of 47 per cent. net assets per share 50.2p, up 15 per cent. cash flow per share 16.4p, up 38 per cent., and net current assets of £18.8m. representing an unchanged ratio of 1.5 to 1.

The final dividend is the forecast 2p per 25p share making a net total of 3.73p, which includes the special dividend of 0.73p to cover the loss of 18 weeks of the previous year was 2.31p.

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Melias turns in £0.5m.

ON SALES up from £2.8m. to £3.4m., pre-tax profit of Melias subsidiary of Associated Foods, £416,000 to £500,000 in the 26 weeks to March 29, 1975.

A final dividend of 0.5m. in the net total from £1,000 to £1,532p.

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EVER READY BATTERY MANUFACTURERS AND ENGINEERS

The following are extracts from the Review by the Chairman Mr. Lawrence W. Orchard

THE CONDITIONS UNDER WHICH WE OPERATE

Having in previous reports to shareholders pointed out some of the inherent dangers that faced the British people in both the political and the economic arena, regrettably one now sees those dangers fast becoming a reality with a Government supported only by a minority of the voting population moving us further and further towards a totalitarian State controlling every facet, directly or indirectly, of our lives both personal and corporate. Controls imposing less and less freedom of thought, movement and action abound everywhere, controls imposed by politicians who, it seems, aspire to run the economy of Britain in minute detail from Whitehall, with an inflated Civil Service trying to implement the dictates of their and our political masters.

Spendthrift Government policies which we cannot currently afford: piling up debt at home and abroad; redistribution of wealth rather than the creation of wealth; a currency being debased rapidly and which with present rates of inflation will be valueless in very few years; encouragement of even more monopoly power for trade unions and the abuse of such monopoly; and policies generally that stimulate inflation instead of damping it down. It is under these conditions that we have to report to you.

Those of us charged with the running of the affairs of British industry are comparatively few in number, hard-working and industrious, with long experience in running companies both large and small. We are frequently abused, generally without justification, whilst advice to Ministers — whether requested or offered — tends to be ignored. How can the present Government, or any other Government for that matter, expect us to be co-operative with Government when Government itself has not been co-operative with us or is fearful to take the necessary measures to bring a degree of sanity into the economy of Britain?

HOW WE HAVE FARED

During the year under review real productivity in the Group's United Kingdom operations has been patchy and for the most part unit production has failed to keep pace with rising salaries and wages. Although sales generated by our home based companies increased from £51.4m last year to £61.0m this year, profits on these sales declined from £7.5m before tax last year to £5.6m before tax this year — a totally inadequate profit of 9.2% on sales. Fortunately, our overseas operations have helped to redress the balance. Sales by overseas companies increased from £37.5m last year to £42.9m this year and profits from these operations rose from £5.3m to £6.1m or 14.3% on sales.



Salient figures: 1974/5

Sales	£103.9m
Profit before Interest	£15.2m
Profit before Tax	£12.4m
Profit after Tax	£6.4m
Earnings per Share	10.55p
Dividend per Share	5.194p

I must tell Government, shareholders, trade unions and all who work in our various enterprises at home, that with the current rate of inflation in the British economy, to maintain the future long-term financial viability of the business, we need to generate a profit on sales of at least 20% and a return on capital employed of at least 27.5%. These targets currently we are not permitted to achieve in the U.K., due primarily to the price control regulations enforced on us.

The basis currently of profit margins permitted to companies by the price control regulations are known as "reference levels" and relate to 1968/1969 through to 1972/73. In the intervening period we have had to endure an annual accelerating inflation rate — currently over 25% — with little prospect of an early decline. Additionally, the inevitable delays in implementing measures in our prices and our inability to recover in total the costs of our salaries, wages and overheads is a further brake on profitability. Politicians seem to think that you can control inflation by price control — this is nonsense.

Prices for the most part are merely the barometer which records, also, the rate of the growth of inflation in terms of a monetary unit called the Pound, which is now worth 50% less than it was seven years ago.

I can think of no better way to plan a steady upturn in the viability of British industry and to harness economic growth, and to continue to use the Price Control mechanism placed in Government hands by the last Conservative government and world industry to generate profits in line with inflation.

INTERNATIONAL COMPANY NEWS

Frs. 500m. loan for Rhone-Poulenc

PARIS, June 15.

By Rupert Cornwell

CUT of one-fifth in investment and poor operating results for 1975 is the message being sent to the company's shareholders in Rhone-Poulenc's largest chemicals group, Rhone-Poulenc, as outlined this week-end by its President, M. Renaud Gillet.

Addressing a meeting of financial analysts, M. Gillet warned that the company's gross margin is considerably under-employed, thanks to the low level of the French, and the world economy. At present, turnover is running at only around Frs1,500m, a month—no longer the 75 per cent, of last year's figure.

Cash flow in 1975 is all but certain to be below the mark required to cover depreciation costs. Frs1,500m. In the first half of 1976, the President reported, it was barely one-third of the admittedly exceptional Frs 4,900m. recorded for the same period in 1974.

However, the investment programme has already been slashed to Frs1,900m. (of which 29 per cent will be spent abroad) from the previously scheduled Frs3,400m. The largest tranche, Frs360m, will be used to finance the group's petrochemical division.

In the meantime, as the cash flow shortfall indicates, Rhone-Poulenc will require external finance. This summer, it is planning to float a Frs800m. loan on the money market, at 8.25%, as well as borrowing more from its commercial bankers.

Earlier this week, Rhone-Poulenc announced a provisional group net profit of Frs1,040m., compared with Frs1,850m. in 1974. Gross cash flow reached Frs2,820m.

AFTER MORE than two and a half years of uncertainty, the fate of the leading French biscuit company, Lu-Brun, has been settled at last, with the French solution "which the Government here has always advocated."

Under a deal finalised last week, 50.5 per cent. of the capital of Lu-Brun & Co. Associates, which had been in the hands of the merchant bank, N. M. Rothschild & Co., was sold to the Williams & Morrow consortium, which had been made over to a consortium called Ceteralim, in which that group holds 67 per cent. and the state-controlled farmers' bank, C. A. P. Articoles, a further 18 per cent.

The remainder of Lu-Brun equity will, for the most part, be in the hands of M. Forgive, president of the French Biscuit Manufacturers' Association.

COLOGNE, June 15.

DECKNER: • **Hubschdel:** Deutz raised its turnover by 18 per cent in 1974. In the first five months of this year to DM912m, it also has orders in hand of DM2.6bn, a 75 per cent more than at the same time last year, according to chairman Karl-Heinz Sonne. The new heavy vehicle order should reach around DM2.5bn, a 5 per cent more than in 1974. After excluding Magirus-Deutz, the new part of a joint heavy vehicle venture with Fiat).

The new order inflow in the first five months of this year to DM1.5bn, with more to come, rising 87 per cent over

DM90.9m

Herr Sonne said that RHD, which last year made a net profit of DM10.5m, will invest DM625m, up to 1978. This year, it plans to spend over DM100m, he hoped the full results for this year would mark a return to the profit DM100m to earn before its recent crisis.

More heavy vehicle orders, especially from the Middle East and Eastern Europe were hoped for and big orders, one for 2,000 and one for 3,000 units, were already being discussed. No further details were revealed.

Reuters

These arrangements, which have been promptly approved by the Finance Ministry, thus finally banish the spectre of a foreign take-over in an industry which has already suffered heavy inroads from abroad. Even when the long-standing British author Unilever Biscuits dropped its option for a majority stake, the Belgian company, General Biscuits, made a brief bid to secure Lu Brua.

Cereals, with sales of Frs.340m. (£36m. annually) making no bones of its ambition to use Lu Brua as a springboard for further acquisitions in the sector, especially in the American rivals so clearly the recent results that they have so far achieved in France, and decide to nullify

Company Results

LOCAL AUTHORITY loan rates showed mixed movements, on a modest scale last week, as did interest rates in the money market at large.

Deposits with authorities at several notices strengthened a little on balance, to 84-85 per cent. from 84-91 per cent. and one-month deposits hardened to 84-85 per cent. from 83-91 per cent. but three-month deposits at 84-91 per cent. against the previous 91-10 per cent. and the one-year mortgage rate eased to 11 per cent. from 11-12 per cent.

The Financial Times Government Securities Index fell 0.50 point on balance, to 58.32, but ended appreciably above the lowest of the week, 57.90 on Wednesday, with the release on Friday of the U.K. overseas trade figures for May among factors influencing the market.

U.K. stock prices closed on a firm note after having been unsettled by the weakness of sterling.

One-year local authority bonds were placed during the week with the aid of a new certificate of preference the previous week's 114 per cent.

Deutsche Babcock orders rise

Deutsche Babcock and Wilcox parent company incoming orders for 1974 of \$727.2 million, up from \$697.2 million in the same 1974 period to DM278.2. Group orders increased by 23.6 per cent. to DM2.48bn., taking orders in hand at end-May to DM2.4bn., 17.7 per cent. above 1973. Babcock received its biggest domestic order, worth DM500m., from Kraftwerke Voerde Steag-WEG OAG, to help build a coal-power station at Voerde. The joint value of the station will be DM1.2bn.

Schering's earnings in the first 1973 quarter were slightly higher than in the same period last year. This trend will not continue, because of a 10 per cent. favourable change in the rest of the year. Group first quarter sales were 0.4 per cent. to DM456m. (DM456m.). Parent company earnings were 8 per cent. higher at DM235m. (DM218m.).

Exports were 8.1 per cent. exports increase. Domestic sales were unchanged. The lower sales growth trend, which started in the second 1974 half has continued. Fixed asset investments were 10 per cent. above with the 1973 planned total of DM230m. (DM214m.).

Seagram has reported net income of \$15.4m. for the third quarter ended April 30, 1976. This compares with \$14.5m. in the similar period last year. Earnings

per share were 44 cents compared with 47 cents in the third quarter of 1974. Consolidated net sales were \$483m against \$458m. for 1974 quarter.

Net profits for the quarter reflected higher interest charges, the effect of inflation on costs, and the impact of the worldwide economic conditions on consumer purchasing patterns.

In North America, results were about equal to third quarter 1974 figures. Overseas results in the distilled spirits and wine divisions of the company reflected higher rates of inflation and the general slowdown in the international business conditions. This was particularly visible in the U.K., Brazil, France and Italy.

James R. Hance, Asst. President, has made a consolidated net profit of \$A10m. (\$84.7m.) for the year to

**WORLD ECONOMIC
RETAIL PRICES**

	May 75	Apr. 75
U.K.	134.5	129.1
Holland	135.5	154.6
Belgium	141.77	140.59
Apr. 75	Mar. 75	
France	149.5	148.2
Japan	171.3	167.4
West Germany	165.7	165.7
U.S.A.	158.4	157.9
W. Germany	149.2	148.9

March 31. A final dividend of 6 per cent, making 12.5 per cent in all, is payable on July 1. Depreciation was \$445,000 (\$445,000, plus \$48,000).

• Fibre Containers consolidated after tax net profits are up 6 per cent, for the half year to April 30. The interim dividend, unchanged at 8 per cent, 14 cents per share, is payable on July 1. Sales are up 21 per cent. Current trading conditions are difficult. Demand is slackening because of the unsettled economic situation.

• Duesell-Bendts-Air Equipment makers of electrical components for auto and aerospace industries reported net earnings for the first half of fiscal year ended August 31 of Frs3.38m, versus a loss of Frs1.2m.

FINANCIAL INDICATORS

THE INDICES

Mar. 75	May 74	Change of year
124.3	106.6	+25%
152.7	140.8	+10.5%
139.04	124.69	+12.5%
Feb. 75	Apr. 74	
147.0	132.7	+12.8%
166.0	150.3	+12%
155.5	138.64	+17.5%
157.2	143.9	+10.7%
148.4	139.9	+12.5%

WORLD ECONOMIC INDICATORS
RETAIL PRICE INDEX

(Effective from June 7, 1978)					
Quota loans			Non-quota loans		
		Repaid		Repaid	
Up to	Years	By instalments	At maturity	By instalments	At maturity
5		11	11	12 $\frac{1}{2}$	12 $\frac{1}{2}$
Over 5, up to 10		11	13	12 $\frac{1}{2}$	13 $\frac{1}{2}$
Over 10, up to 15		12	14 $\frac{1}{2}$	13 $\frac{1}{2}$	14 $\frac{1}{2}$
Over 15, up to 25		13 $\frac{1}{2}$	14 $\frac{1}{2}$	13 $\frac{1}{2}$	14 $\frac{1}{2}$
Over 25		14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$	15

Money & Exchanges

EQUINOTIA											
Issue		1910		Stock		Quoting		1911		1912	
Year	Month	High	Low	High	Low	Price	Rate	1st	2nd	3rd	4th
48	F.F.P.	56	48	56	48	56	48	56	48	56	48
49	F.F.P.	56	48	56	48	56	48	56	48	56	48
50	F.F.P.	56	48	56	48	56	48	56	48	56	48
51	F.F.P.	56	48	56	48	56	48	56	48	56	48
52	F.F.P.	56	48	56	48	56	48	56	48	56	48
53	F.F.P.	56	48	56	48	56	48	56	48	56	48
54	F.F.P.	56	48	56	48	56	48	56	48	56	48
55	F.F.P.	56	48	56	48	56	48	56	48	56	48
56	F.F.P.	56	48	56	48	56	48	56	48	56	48
57	F.F.P.	56	48	56	48	56	48	56	48	56	48
58	F.F.P.	56	48	56	48	56	48	56	48	56	48
59	F.F.P.	56	48	56	48	56	48	56	48	56	48
60	F.F.P.	56	48	56	48	56	48	56	48	56	48
61	F.F.P.	56	48	56	48	56	48	56	48	56	48
62	F.F.P.	56	48	56	48	56	48	56	48	56	48
63	F.F.P.	56	48	56	48	56	48	56	48	56	48
64	F.F.P.	56	48	56	48	56	48	56	48	56	48
65	F.F.P.	56	48	56	48	56	48	56	48	56	48
66	F.F.P.	56	48	56	48	56	48	56	48	56	48
67	F.F.P.	56	48	56	48	56	48	56	48	56	48
68	F.F.P.	56	48	56	48	56	48	56	48	56	48
69	F.F.P.	56	48	56	48	56	48	56	48	56	48
70	F.F.P.	56	48	56	48	56	48	56	48	56	48
71	F.F.P.	56	48	56	48	56	48	56	48	56	48
72	F.F.P.	56	48	56	48	56	48	56	48	56	48
73	F.F.P.	56	48	56	48	56	48	56	48	56	48
74	F.F.P.	56	48	56	48	56	48	56	48	56	48
75	F.F.P.	56	48	56	48	56	48	56	48	56	48
76	F.F.P.	56	48	56	48	56	48	56	48	56	48
77	F.F.P.	56	48	56	48	56	48	56	48	56	48
78	F.F.P.	56	48	56	48	56	48	56	48	56	48
79	F.F.P.	56	48	56	48	56	48	56	48	56	48
80	F.F.P.	56	48	56	48	56	48	56	48	56	48
81	F.F.P.	56	48	56	48	56	48	56	48	56	48
82	F.F.P.	56	48	56	48	56	48	56	48	56	48
83	F.F.P.	56	48	56	48	56	48	56	48	56	48
84	F.F.P.	56	48	56	48	56	48	56	48	56	48
85	F.F.P.	56	48	56	48	56	48	56			

Short-term interest rates showed modest net adjustments in the London money market, with sterling gaining slight amounts in some cases, and losing ground in others. The one-month sterling certificate yield for instance, had risen a shade to 8.41 per cent, from the previous 8.31 per cent, but the three-month was unchanged on balance, at 9.14 per cent, and the one-year at 10.14 per cent, from 11.10 per cent. Day-to-day credit was uneven supply over the week with gilt-edged settlements in the London market, but a substantial shortage that day, when the authorities gave exceptionally large help, as about £200 million, to ease a large amount of bills and the making of moderate loans to the discount market for one day at 10.50 per cent.

Lending Rate. Tuesday brought no official intervention, and the London money market was quiet. Treasury bills on Wednesday and Thursday, in order to absorb surplus funds, but on Friday provided moderate help through bill purchases at the Treasury bill tender, the average rate of

Bank of England Minimum Lending Rate 10% (Since May 2, 1973)

per cent. was raised to 9.1414 per cent. from the previous Friday's 9.3836 per cent. The minimum-accepted bid was set up to £97.63, and bids at this level were met as at about 9.14 per cent.

Overseas currency markets showed a strengthening of the pound sterling against major currencies in general last week, though closing above the worst, helped by the publication of the

May overseas trade figures, showing a cut in the deficit on visible trade to \$150m. The trade-weighted average depreciation of sterling against the units of the Washington Currency Agreement of December, 1971 (calculated by the Bank of England) widened on balance to 20 per cent, from 24.6 per cent. At the end of the previous week sterling was 28.5 per cent, early on Thursday in terms of the dollar, the pound lost 375 points on balance, at \$2,2830-2,2840. The dollar's weighted fall against currencies since the Washington Agreement (as measured by the Treasury) narrowed from 1.95 per cent to 1.60 per cent while sterling's loss on a similar basis widened to 31.54 per cent, from 29.35 per cent.

Gold fell \$1 an ounce

EXCHANGE CROSS-RATES

[illegible]

EURO-CURRENCY INTEREST RATES*

Issue	Amount	Latest	Stock	Closing	+ or -
Price	Paid	Month.		Price	
		Days			
100	F.P.	28/5	30/5	127	
33	F.P.	1/15	2/7	Associated Banks	
43	Ni	30/5	3/8	Engineering	11 1/2p
52	Ni	—	—	Bell (A)	12p
£100	Ni	—	—	Bond (Acquies)	24 1/2 p
100	F.P.	28/5	30/5	Commercial Bank of Australia	90 p
46 1/2	Ni	—	—	Dupont	3m
45	Ni	—	—	Edison Corp of New York	36
25	F.P.	10/6	11/7	Fitzpatrick (Leoman)	164
150	F.P.	10/6	13/6	General Electric	75 1/2
75	F.P.	10/6	20/5	General Electric	51
100	Ni	—	—	General Electric	51
25p	Ni	24/6	18/7	General	15 1/2
125	F.P.	4/5	6/6	General	50 p
100	F.P.	28/5	30/5	General	12 1/2
100	F.P.	11/6	11/7	General	12 1/2
£100	Ni	—	—	General	25p
100	Ni	19/6	17/7	General	4 1/2p
47	P.P.	4/6	16/7	General	250 p
83	F.P.	11/5	2/8	General	56
51 1/2	F.P.	8/6	11/6	General	12 1/2
75	Ni	18/7	20/6	General	12 1/2
100	Ni	—	—	General	12 1/2

June 13 1975	sterling	U.S.Dollar	Canadian Dollar	Dutch guilder	W.German mark	Swiss franc
Short term	8.3-8	6.5-6	5.5-5.6	11-12	44.4-4	16-1
days notice	8.1-16.5	6.1-6.6	5.1-5.7	11-17	44.2-4	16-12
1 month	8.3-10.6	6.1-6.6	5.1-5.7	11-17	44.2-4	16-12
3 months	8.3-10.6	6.1-6.6	5.1-5.7	11-17	44.2-4	16-12
6 months	11.3-11.7	8.1-7	7.3-7.7	14-14.4	47-4	17-17
12 months	12.1-12.5	7.5-7.7	8-7	15-16	47-4	17-17

Euro-French deposit rates short-term 11-12 per cent; seven days' notice 11-12 per cent; one month 9.3-9.4 per cent; three months 8.2-8.3 per cent; six months 8.3-8.4 per cent; one year 9.3-9.4 per cent.
 Longer-term Euro-dollar deposits: two years 8.3-8.4 per cent; three years 5.8-5.9 per cent; four years 5.8-5.9 per cent; five years 5.8-5.9 per cent.
 The following monthly rates were quoted for London dollar certificates of deposit: one month 5.7-5.7 1/2 per cent; three months 5.3-5.3 per cent; six months 5.3-5.3 per cent; one year 5.3-5.3 per cent.
 * Rates are nominal closing rates.
 † Short-term rates are quoted for sterling, U.S. dollars and Canadian dollars and for days' notice for guilders and Swiss francs.

Mr. MacGregor looks at the coal scene

BY LODESTAR

ONE TION of the right kind of coal can produce as much energy as four barrels of oil.

This simple equation is the key to the wide investment interest in world coal-mining and is very much in the minds of the oil and investment industries. Of course, it is much more expensive than coal, and the life of the known deposits of oil is far from limitless.

The U.S. oil companies, which have been active in the world available to them for exploration, are being deterred at home by the loss of their depletion allowances. They have hoped to already recoup the cost of exploration. Standard Oil of California has said that because of recent tax legislation it is re-evaluating U.S. oil reserves, and will not undertake marginal oil and gas projects.

explosion in demand for minerals. is not short of ideas anyone who has talked to chairman will well know.

So far as 1975 is concerned, it is a very bright prognosis. The government coupled with a growing coal renaissance—the latter should provide between 23 and 30 per cent of profitability 10 years will have increased to 100 per cent revenue from copper, lead and zinc. But the group not going to match last year's record earnings of \$148.4 million compared with \$105.1 million.

McGregor said: "We are shooting for a second best-ever year. He also maintained that the U.S. will be pulling out of recession by the end of 1975. On this basis, Amax will be adjusting its sights on the 1976 profit target of \$180 million."

the other "real" prospectors still have the itch—perhaps his "tank" will turn up in Rhodesia when or if the political climate improves.

Goldring

I am always being challenged about my Australian "bush" series. Most of the queries derive from me. After all, if all the companies themselves can find nothing it is very difficult for me to find out what they are doing and to take Goldcorp for instance. I have had to say that this company has had to go unsupervised. The interest on this side of the world is originally fawed from the Canadian parent, Goldcorp Mining Corporation. Apparently, I don't have to actually said something about the tantalum prospect in the Pibara area, which originally sparked off the speculative excitement in the market. The press has been flooded with unisprints but neither the worth recording. No field work was carried out in the March quarter on the property and the shares are quoted in London at 1p. It is impossible to be unhelpful. But at least the company is still in existence.

Gold sales

How far the South African authorities will be prepared to go in withholding newly-mined gold from the market—it had been expected that the country would have June 8—in an attempt to stave off fresh weakness in the bullion price is a moot point. This was the first retention since early January, and it is not clear whether it is remembered by gold share investors. Just as sales from the country's reserves boost the average price received by the producers, so do they mean that the price is getting less than the world market price. Shareholders must thus hope that this switch of policy will be of short duration. The South African Reserve Bank shares are usually liquid on Wednesdays.

In the meantime, there is a decided air of caution in brokers' views about gold. The market is not likely to be little inclination actually to get clients right out of this section of the mining market. There is, however, a distinct tendency to favour the gold of the "hard-rock" type, such as uranium element as distinct from those which produce gold alongside it.

Thus shares such as Harmony, Rureks, Randfontein and Vaal Reef, could outperform the market generally, while the Rand's uranium potential should not be forgotten.

Electricity

At present about 25 per cent of U.S. energy needs is in electricity, produced from coal, uranium and hydro-power. But most of the energy produced by oil is non-electric, with the high price of oil coupled by an expected dwindling in its long-term supply. Its energy contribution will be reduced by the use of electricity. It has been estimated that U.S. use of electricity will double in due course.

Getting a greatly increased flow of electricity to the States is going to require, among other things, "seeds of copper," said the Amax chairman, Mr. Ian MacGregor, when I met him in London last week. Amax, who has got a major copper potential together with a big and growing coal production? Amax.

It is not clear how to see why Standard Oil of California is paying \$333m. (£144m.) for a stake of 19.8 per cent. in Amax. The deal which will provide funds for the latter's expansion programme, is a healthy blend of money and opportunity. But will it go further than this now that three Social representatives have joined the Amax board?

MacGregor sees limited areas of technical co-operation but he regards the link with Social as a means to an end. He says that the oil major regards its share in Amax holding as only an investment. There might well be some following-up if, for example, Amax needs a local partner for the purchase of licences to develop some alone. And Amax, which Bromly believes in the coming

acquisition by Amax of a Copper and General Oil Co. stake in Amax of London's selection Trust will amount to only per cent. But if all goes well, Amax should produce a far greater stake should produce a far greater revenue for the U.K. concern.

Ever hopeful

One of the more colourful and engaging characters in the London scene is the expatriate boom of the late 1960s was "Cam" Cooper. I met him again last week and he hasn't changed. A tough and successful prospector, he has been the driver of a vehicle which, in the outburst was regarded as the next big thing to a tank; a man of daring, during the great rise in oil prices, he was seen to be a hardy as the wardens' attempts to dig him out of the ground on which the Leonco court house stood and yet to be seen with a calm and explicit appreciation of the gourd.

His company, Western Comp Minerals, is still prospecting while while other survivors of the boom are quietly striking back at the Saudis for inevitable losses. But unless Compass makes a pretty soon, and Cooper knows the heavy odds against this, his company also has only a shot while it lasts.

There is a change in Australia's attitude to overseas investment would breathe new life into exploration scene down under the chances of this are the chances of the same. It gives the chance of Government Canberra. Meanwhile, Cooper a

INSURANCE

Professional negligence

BY OUR INSURANCE CORRESPONDENT

IF AS a potential policyholder I go to an insurance broker, give clear explicit instructions and ask him to arrange insurance on my behalf, and he falls wholly or in part to get me the cover I require, without informing me of that failure, so that I proceed on the assumption that I am properly insured, and I subsequently suffer a misfortune not covered but within the scope of my original instructions, then as the law stands undoubtedly I have a right of action for damages against my insurance broker.

The likely measure of those damages is the amount of the unsecured loss I have to bear say by way of loss of or damage to my property or by way of compensation that I have to pay to some other citizen for injury or damage due to my negligence.

Akbar v. C. F. Green and Lid. heard before Croom-Johns J. and reported recently in [1972] 2 All ER 63. The preliminary question before the judge was whether the plaintiff Akbar had allowed too much time to elapse before starting his legal action so that it had become statute barred under the Limitation Act 1939 as amended in 1954.

The first in the chain of events that gave rise to this litigation occurred in the autumn of 1967 when the plaintiff bought a lorry. He instructed the defendants to get motor insurance for him and they did so. He said he wanted this cover excluding passenger liability (which was not then compulsory) but he changed his mind and told the brokers to arrange passenger liability cover all

Distinction

Distraction

As I make the broker my agent for the purpose of obtaining the insurance, this right of action arises from my contract; with him, even though in legal language his failure is usually termed professional negligence, and negligence in England is a tort and in Scotland damages arise from separate and distinct from contract.

The legal distinction between contract and tort can sometimes be crucial to the course of litigation and an apt illustration of this is provided by the case of

...ing an insurer's own lawyers to discover that fact no passenger liability cover had been arranged and that injury must therefore go uncompensated, as the driver himself means and was not worried about.

The plaintiffs issued his eventually in July 1972, five years after the accident and getting for six years after the insurance had been bought. The question that Croom-Johnson J. had to decide was whether a professional negligence claim against the brokers was subject to a contractual limitation period of six years and was therefore time, or was subject to the tortious limitation period of three years.

FOREIGN EXCHANGES

Nick de Borne

FOREIGN EXCHANGES

Jan. 18 1976	Bench Notes &	Market Rates	
		Dog's Spread	Closes
New York	6	2,277.85-29.10	2,263.00-7,946
Amsterdam	8 1/2	2,344.62-29.10	2,330.00-7,400
Amsterdam	8	450-.50	447.5-451
Brussels	8 1/2	78.23-78.92	79.56-78.7
Frankfurt	8 1/2	1.35-1.41	15.81-15.84
Frankfurt	4 1/2	31.5-31.55	30.62-30.55
London	8 1/2	54.95-56.40	55.10-55.50
Madrid	17	147.0-147.80	147.16-147.56

Tanker rates off bottom but yet to break even

BY JAMES McDONALD, SHIPPING CORRESPONDENT

TANKER FREIGHT rates last week showed a slight but definite improvement above the rock-bottom levels which have been ruling for some months but are still well below the break-even trading levels of most ships, without taking into account depreciation and interest payment.

Last week the rate for VLCC's—tankers of over 200,000 tons—rose to over *Worldscale 20 from*

let alone getting any return on capital."

Also threatening any major recovery in freight rates are the 30m. tons or more of tankers laid-up throughout the world because of the slump, representing over 12 per cent of the world tanker fleet. There is also the hidden surplus represented by the slow steaming programmes of most tanker owners.

WEEKLY AVERAGES OF U.K. INDICES

Week 10—	June 13	June 20	May 25	May 25
Financial Times				
Govt. Secs.	12.01	85.54	67.65	67.50
Fixed Int'l.	117.73	88.50	51.66	51.50
Industrial Crd.	154.53	259.00	248.71	247.50
Gold 100 grms.	316.8	403.9	400.1	427.50
Exchange Int'l.	7.046	5.165	6.362	6.250
F.T. Accounts				
Lat. Group	134.58	141.24	151.43	152.25
MO-Shera	147.35	154.05	168.45	168.00
All-Shera	146.72	152.02	141.52	142.00
Steel Group	47.13	47.04	47.12	46.84
Ref. 184	56.05	55.16	55.12	55.35

INSURANCE BASE RATES

† Atlantic Assurance ...	11 1/2%
Cannon Assurance	9 0/0
† Address shown under Insurance and Property Bond table.	

Bank base rates, Page 31

INTERNATIONAL COMPANY NEWS EURO MARKETS

EUROBONDS

Much interest in SDR issue

BY PAULINE CLARKE

AFTER WHAT HAS been described as "a phenomenal success" for the first Eurobond issue announced just a fortnight ago—much more than the launching of a second SDR issue.

This time it is for the State-owned Swedish investment bank, Svenska Investitionsbank Aktiebolag, which is raising SDR 30m. (equivalent to about U.S.\$37m.).

The extent of the welcome given to the Alusuisse issue is demonstrated by the raising of its amount since it was first set at SDR 30m. to SDR 40m. and finally to SDR 50m. (U.S.\$62.5m.), coupled with a reduction in the coupon rate.

With this performance behind it, and as in the case of Alusuisse, the support of the big Swiss banks, including lead manager Credit Suisse, White Weld, the Swedish loan is expected to be another winner.

Hence its indicated coupon, of 9 per cent. In addition, the new bond is for a smaller amount, although its maturity in 1982 means its life is two years longer than that for its predecessor.

Investors in the Alusuisse issue have mainly been big institutions, anxious to protect

themselves against the vicissitudes of the oil market. But the Arabs, too, are believed to have welcomed the issue.

The Swedish bond, unlike Alusuisse, has no Arab institution in its underwriting syndicate, although this may not preclude Arabs from buying this bond as well.

The absence of an Arab underwriter is presumably explained by the inclusion of the blacklisted S. G. Warburg in the syndicate. But it may also indicate a desire by the Europeans to demonstrate—since the odds seem in their favour anyway with the Swedish bond—that the success of an issue does not depend solely on the inclusion of Arab underwriters.

Overall, the company aims to have non-textile products, which include chemicals as well as machinery, eventually account for 20-30 per cent. of sales, not 12 per cent. as at present.

Kurabo had hoped for the six months ending October, expected to rise and operating results, which are mainly influenced by the textile sector, will show an estimated Yibn deficit in the October term against a 1975 deficit of 1,200 million yen.

Kurabo had an estimated net loss of 1,200 million yen in the six months ending April 25, 1976. Sales in this sector totalled 1,200 million yen.

Managing director, Mr. Masahiko Yoda, said that the company's performance in the April term to higher raw material and labour costs, to poor price trends for finished goods and to a 33 per cent. cutback in operations in the cotton and synthetic fibre sectors.

Although severely reduced operations are expected to continue toward the autumn, lower prices for raw materials, like cotton, and the fall impact of a recent 19 per cent. reduction in the company's labour force to 7,100 workers are expected to cut costs. In addition, the company expects some relief from an upward trend in the price of finished products.

Mr. Yoshida, who oversees the pollution-control sector, said that he is confident that it will be difficult for the company to achieve its Yibn sales goal in this area. He cited increasing hazard-control regulations at home and abroad.

Kurabo is ranked only seventh in Japan's exhaust-gas de-pollution field in terms of the overall processing capacity of systems shipped. But the company comes first in terms of number of installations with 106, valued at about ¥7bn. Mr. Yoshida said. He explained that the pollution-control field is smaller-sized installations.

APD.

Kurabo plans to diversify

OSAKA, June 15

KURABO INDUSTRIES, a major Japanese spinning company, is pushing forward a diversification programme centering on pollution-control equipment, to help offset deteriorating conditions in its traditional line of business.

Mr. Shusuke Yoshida, managing director, said that the company plans to increase sales of pollution-control equipment to ¥10bn. in the year ending April 1976. Sales in this sector totalled ¥1.2bn. in the six months ended April 25.

Overall, the company aims to have non-textile products, which include chemicals as well as machinery, eventually account for 20-30 per cent. of sales, not 12 per cent. as at present.

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APD.

Indices

NEW YORK

DOW JONES AVERAGES

Home Inter. Indus. LUL. Foreign

Time Bonds 100 100 100 100

June 15 1976 100.00 100.00 100.00 100.00

June 16 1976 100.00 100.00 100.00 100.00

June 17 1976 100.00 100.00 100.00 100.00

June 18 1976 100.00 100.00 100.00 100.00

June 19 1976 100.00 100.00 100.00 100.00

June 20 1976 100.00 100.00 100.00 100.00

June 21 1976 100.00 100.00 100.00 100.00

June 22 1976 100.00 100.00 100.00 100.00

June 23 1976 100.00 100.00 100.00 100.00

June 24 1976 100.00 100.00 100.00 100.00

June 25 1976 100.00 100.00 100.00 100.00

June 26 1976 100.00 100.00 100.00 100.00

June 27 1976 100.00 100.00 100.00 100.00

June 28 1976 100.00 100.00 100.00 100.00

June 29 1976 100.00 100.00 100.00 100.00

June 30 1976 100.00 100.00 100.00 100.00

June 1 1976 100.00 100.00 100.00 100.00

June 2 1976 100.00 100.00 100.00 100.00

June 3 1976 100.00 100.00 100.00 100.00

June 4 1976 100.00 100.00 100.00 100.00

June 5 1976 100.00 100.00 100.00 100.00

June 6 1976 100.00 100.00 100.00 100.00

June 7 1976 100.00 100.00 100.00 100.00

June 8 1976 100.00 100.00 100.00 100.00

June 9 1976 100.00 100.00 100.00 100.00

June 10 1976 100.00 100.00 100.00 100.00

June 11 1976 100.00 100.00 100.00 100.00

June 12 1976 100.00 100.00 100.00 100.00

June 13 1976 100.00 100.00 100.00 100.00

June 14 1976 100.00 100.00 100.00 100.00

June 15 1976 100.00 100.00 100.00 100.00

June 16 1976 100.00 100.00 100.00 100.00

June 17 1976 100.00 100.00 100.00 100.00

June 18 1976 100.00 100.00 100.00 100.00

June 19 1976 100.00 100.00 100.00 100.00

June 20 1976 100.00 100.00 100.00 100.00

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FINANCIAL TIMES SURVEY

Monday June 16 1975

Machine Tools

The machine tool industry remains basically in good shape, although the current downturn in investment is having its inevitable effect on order books. The recession serves to illustrate once again the problems of the trade cycle, for which an effective solution has yet to be found.

Hartle Machinery International

a machine tool success story for Britain

The Hartle organisation of companies continues its profitable advance this year with turnover well up on inflation.

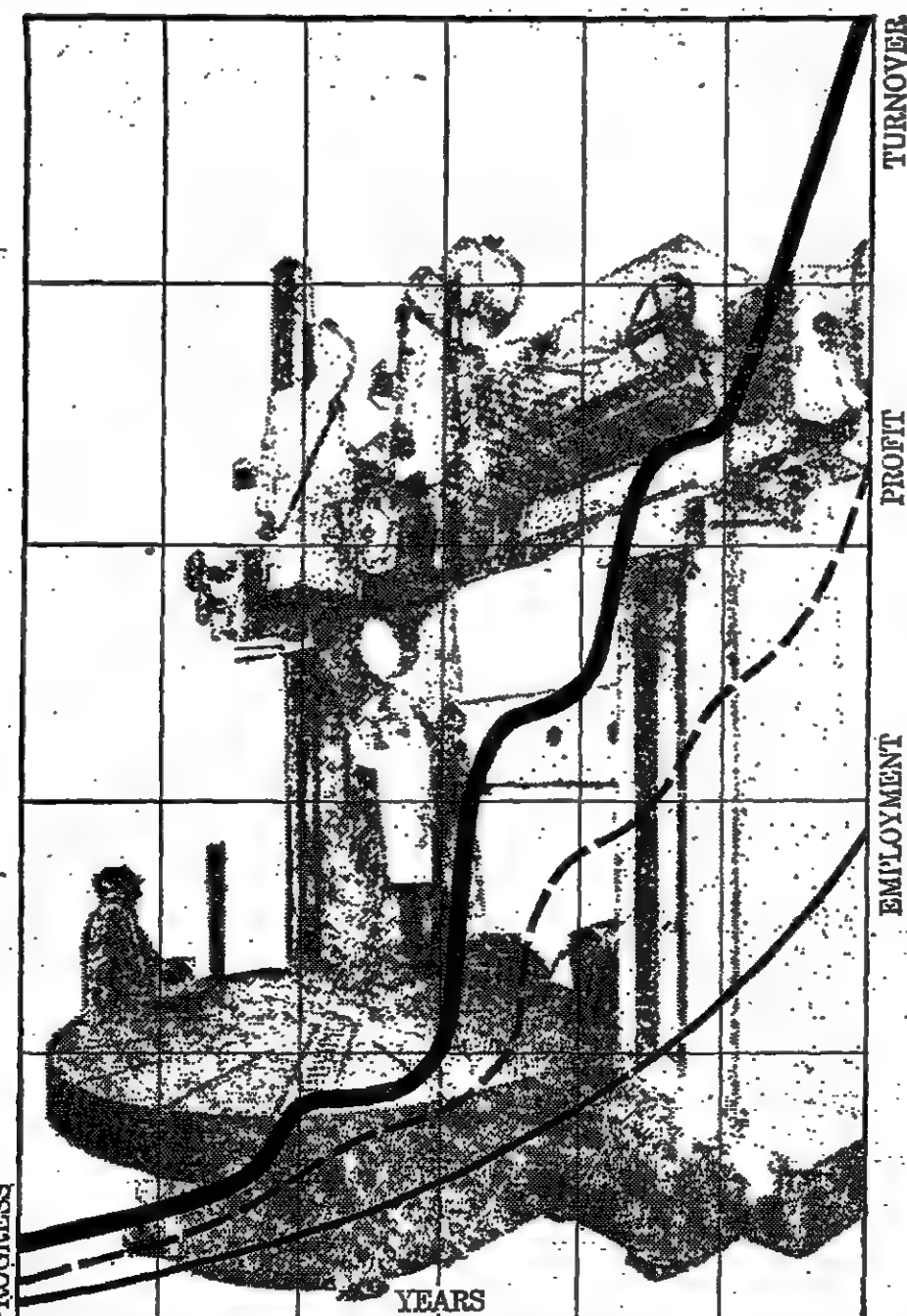
Its market mix of carefully selected manufacturing companies linked to a national distributing and merchanting network is proving reassuringly rewarding despite the present economic climate.

Group investment and marketing policies have been amply vindicated by steady progress, so they will be maintained as far as possible in the months ahead. Further expansion into specialised machinery manufacture or merchanting in Britain or Europe is possible.

HARTLE MACHINERY INTERNATIONAL LIMITED
Head Office—Manchester

MANUFACTURING (Sawing Division)
Alexander Machinery (Dudley) Ltd. Dudley.
High Duty Saws Ltd. Telford.
Qualters & Smith Brothers Ltd. Barnsley.
R. Haighton Ltd. Burnley.

Power Hacksaws, Horizontal and Vertical Bandsaws, Hydraulic Presses, Drilling Machines, Bandsaw Blades and Iron Castings.



A Broadbent 10ft Vertical Boring Mill being finally inspected prior to delivery in June 1975 to the Appleby-Frodingham Works of the British Steel Corporation.

Export Office: Wembley.

OVERSEAS

Hartle Machinery International Ltd. Liege, Belgium.
Edward G. Herbert (Overseas) Ltd.

MANUFACTURING (Turning Division)

Ackworthie Machine Tools Ltd. Kenilworth.
Broadbent Machine Tools Ltd. Mytholmroyd, Yorks.
Stanley Machine Tool Co. Ltd. Halifax.
The Bardsley Jig & Tool Co. Ltd. Oldham.

Rotary Transfer Machines, Bar and Chucking Automatics, Heavy Duty and Oil Country Lathes, Vertical Boring Mills, Deep Hole Borers, Drilling and Tapping Attachments, Presswork, Jigs and Tools.

DISTRIBUTION DIVISION

Hartle-Stedall Ltd. Manchester.
One of Europe's leading machine tool distributors, incorporating: **Derek Hartle Machine Tools Ltd.**, **Kerry Machine Tools Ltd.**, **Lee and Hunt Ltd.**, **M. C. Layton Machine Tools Ltd.**, **Stancroft Ltd.**, **Stedall-Pidgen Ltd.**

U.K. Machine Tool Distribution Showrooms: Birmingham, Bristol, Coventry, Glasgow, Haddenham, Manchester, Nottingham, Sheffield, Wembley, Wolverhampton.

European Machine Tool Distribution Showroom: Liege, Belgium.

Stancroft Metalworking Machinery and Power Transmissions Showrooms: Birmingham.

Hartle Machinery International Ltd

Bank House, Charlotte Street, Manchester M1 4ET.

MACHINE TOOLS II

Deserving of a better image

"IT IS a very good and very theoreticians, from consultants, successful industry which exports well and has a reputation for first-class design. For many companies it is a good industry to be in." This is the machine tool business as seen by an interested "outsider," Mr. Anthony Frodsham, chairman of the machine tool Economic Development Committee (the Little Noddy).

He admits that when he took over this job about two years ago he did so "with a fairly jaundiced eye. I thought, as do so many others, that the industry was in a bad state."

He now knows "this was not the case at all. The industry as a whole has been affected by the adverse publicity given to it by a few large companies." It continues to be true that in the U.K. the "image" of the machine tool industry can do with a good deal of polishing. There is a certain amount of pride involved, of course. The many successful companies in the industry would prefer their contribution to the economy to be better recognised. But there is also a more practical side to the situation. The distorted view that this is a moribund industry has an appalling effect on recruitment—be it for the shop floor or for management. What bright young man would want to go into an industry which was supposedly dying a slow death? And even people who consider themselves well informed about the industrial 47,000. They even equate the scene often fall lamentably to understand the machine tool with the whole industry.

In a speech to the annual meeting of the Machine Tool Trades Association last month, Mr. Tony Galliers-Pratt, once Britain's biggest machine tool company situation in this way. "There still remains a high proportion of people who the association wishes to educate but who remain almost totally ignorant of the aims, aspirations, problems, achievements of one of the most technologically advanced areas of engineering science in this country."

"Unsolicited advice continues to be available on all sides, be it through the columns of our papers, from academic

Oblivious

"There are still countless persons who speak of the area of technology encompassed by machine tools in the same breath as a lawn mower. The industry's critics remain oblivious of its contribution to the U.K.'s balance of payments over the past five years. They are astonished to learn that there are currently over 3,000 types and sizes of machine tools, ranging in price from a few hundred to many thousands of pounds."

"They disregard, because it suits them or they are too lazy to discover, that the British machine tool industry stretches from Angus to Cornwall, and from Gwynedd to Norfolk. They are amazed at the size of the industry's annual turnover (around £250m.) and have no idea of the numbers employed by its companies (roughly 47,000). They even equate the scene often fall lamentably to understand the machine tool with the whole industry."

This last remark—although Mr. Galliers-Pratt did not identify the company at the time—refers to the much-troubled retiring president, Mr. Tony Galliers-Pratt, once Britain's biggest machine tool company situation in this way. "There still remains a high proportion of people who the association wishes to educate but who remain almost totally ignorant of the aims, aspirations, problems, achievements of one of the most technologically advanced areas of engineering science in this country."

It is doubly unfortunate for the industry to have such a confused picture of its problems. The confusion of Herbert's problems with those of the whole industry exists not only in the U.K. Too many customers for machine tools throughout Europe have come to make the same mistake. In the words of Mr. Derek Hartle, chairman and chief ex-



Production line at Charles Churchill—part of the Tube Investments group—for the assembly of automatic chucking lathes.

ecutive of Hartle Machinery International: "The experience of that company (Herbert) has strained the credibility of the British machine tool industry."

There are many fine British machine tool companies that have done and are still doing well. In addition, it is an industry that is labour-intensive and of strategic importance. Unless it can get a better rating we will find it increasingly difficult in the future to encourage further investment. The consequences are obvious, because without this investment essential research, development and the re-equipping of factories will suffer, permitting overseas competition to encroach still further on what are traditionally British markets both at home and overseas."

It is true that, as far as the Press is concerned, good news does not rate the big headlines and it is not only the machine tool industry which understands that from bitter experience. But most other manufacturing industries are lucky enough to escape the headlines associated with disaster. While the Alfred

Herbert situation drags on the machine tool industry will continue to get more than its fair share of adverse publicity.

At the same time very little credit will be given to those successful companies in the industry—and that is the vast majority—which will struggle through the current recession, still contributing to the balance of payments, still employing skilled men and still making profits.

This in spite of the fact that the current recession appeared on the horizon much earlier than expected and that a combination of the energy crisis and three-day working, and shortages of steel and components, helped prevent the machine tool companies make the most of the boom while it lasted.

For many years the U.K. machine tool industry has been putting forward the idea that the Government should implement a scheme aimed at countering the effects of the demand cycle. The industry knew instinctively that it was among the major sufferers from the

cycle. Last year fresh was put their future prospects and on the bones of this notion naturally, a good many of them looked elsewhere for employment when the opportunities

committee issued a discussion paper arose. It made depressing reading. It outlined the debilitating effects of the cycle on the industry—and on others which supply the country's capital goods. It said the cycle creates an uneasy workforce, saps competitiveness overseas, encourages imports and cuts cash flow and profits as often as two years in every five.

Harder hit

It did indeed show that the machine tool industry was harder hit than any comparable industry. It revealed that: the standard deviations from "normal" in U.K. demand for machine tools over the 14-year period it covered was 24 per cent. As a result, falls in employment by the industry during a recession had been as high as 33 per cent, accompanied by a severe decline in the intake of young people. It had proved impossible to get back many of these skilled people when, once imported machines were needed as the cycle of established themselves in the demand started on the upward U.K. it is difficult to dialogue the industry were worried about.

Latest statistics substantiate

The Little Noddy paper pointed out that returns on capital employed in the industry can decline by as much as 40 per cent during the periods of downturn. The unstable conditions cut cash flows and profits, make the raising of further finance very difficult, cause the machine tool makers to invest more cautiously and to keep the size of their operations too small rather than too large.

This combination of lack of capacity and shortages of skilled labour have the effect of putting an intolerable strain on the industry when the surge in demand follows the trough. Delivery dates are extended, so overseas orders are lost and imports encouraged.

The trouble is that the effects are not reversed when demand subsides. In the machine tool sector a distinct "ratchet effect" is noticeable, with increases in 33 per cent, accompanied by a severe decline in the intake of young people. It had proved impossible to get back many of these skilled people when, once imported machines were needed as the cycle of established themselves in the demand started on the upward U.K. it is difficult to dialogue the industry were worried about.

this argument. Last year, in spite of a best-ever performance by the U.K. machine tool industry in exporting £107m. of equipment, the favourable trade balance fell from £18.5m. for 1973 to around £7m. The trade balance has been shrinking steadily since 1971 when it reached £46.6m. The following year it was £31.7m.

It is not that easy to establish the real size of the problem, however. For it would be impossible for the U.K. manufacturers to supply all the 3,000 types of machine tools Mr. Galliers-Pratt mentioned. International specialisation and trading is a traditional part of the business. This fact, and the impact of the cycle, has encouraged some companies to give up manufacturing completely and turn themselves into purely importers or agents. And most of the successful British machine tool concerns include imported machines among those they market in the U.K.

The Little Noddy put forward a number of counter-cyclical schemes for discussion. The one which the industry generally favours involves an investment reserve fund under which companies would be encouraged to set aside a proportion of their earnings in any year to a special reserve which they would then use for investment purposes during a recession. They would be actively discouraged—though not prohibited—from using this cash during the boom periods.

The Council of NEDCO, which is the national forum for economic consultation between Government, management and unions—has put its weight behind the idea that there should be a counter-cyclical scheme, but so far the Government is still to be finally convinced that one is needed.

At the moment, with manufacturing industry struggling to make profits, there is certainly no spare cash around to start the kind of fund the machine tool Little Noddy has in mind. But there is time to prepare a scheme in time for the next upturn in trade—which most machine tool men in Britain believe will come for them no sooner than the middle of 1978.

The industry is also attempting to head off any problems which might arise with the massive (£200m.) investment programme for British Leyland. Preliminary discussions between the MTA, British Leyland and the civil servants involved in the financial rescue operation have established that

Leyland will, if possible, attempt to place its order for machine tools outside the peak demand periods and try to fit the industry reasonable scale of its requirements.

Meanwhile, the U.K. machine tool industry is running out of work. By October it expects to be deep into the heart of the recession. Mr. George Staveley, new president of the MTA, has pointed out that the U.K. manufacturers have been suffering from a "downturn" in new orders since last October and this situation would last roughly a year or so work through to the manufacturing operations. For some companies the crisis would arrive earlier.

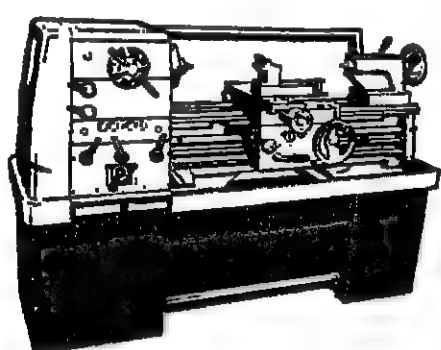
Downturn

For the first four months of this year new orders for machine tools have been between 30 and 50 per cent below the level for the same period year ago. The downturn has been particularly severe in those companies which make standard machine tools, although there are exceptions and for those whose main business was serving the manufacturing

Exports have held up for most of 1975 so far, many manufacturers say, more than 60 per cent of their order intake is from overseas (the year sales percentage was 47 per cent), but this takes into account the sad decline in home market situation. Now the U.K. inflation rate is outpacing the advantages of the downward float of sterling and in some sectors the U.K. manufacturers feel they are bumping against the price ceiling when quoting for overseas orders.

On the brighter side, many people agree with Dr. Adam Frankel, managing director of Staveley Industries, who believes that the bottom of the current recession will not be as low as the one three to five years ago. His point is that capital investment in U.K. manufacturing industry has been so low for so long the industry simply must boom. And as Tube Investments machine division, Mr. George Ashton, chief executive, claims that the order situation improved of late so "perhaps we are gently bumping of the bottom of the trough ahead."

Kenneth Gooding
Industrial Correspondent



The World Turns on Colchester Lathes



1967



1968



1971



1975

FOR EXPORT ACHIEVEMENT

THE COLCHESTER LATHE COMPANY LTD.
COLCHESTER, CO2 8LE, ESSEX, ENGLAND

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Paris exhibition on a world scale

THE EXHIBITION which opens in Paris tomorrow under the curiously inelegant title of 1 EMO (Exposition Mondiale de Machines-Outils) will be one of the largest and geographically most comprehensive displays of machine tools, machine tool accessories and associated equipment—such as machines for the hardening, thermal processing and surface processing of metals connected with machining—ever put together in one place. Behind it lie 25 years of developments in competitive co-operation by the European machine tool industry.

For it was in October, 1950, that CECIMO—the European Committee for Co-operation of the Machine Tool Industries, and the body putting on 1 EMO—was born. And right from the outset the organisation, which links the machine tool trade bodies in 13 countries (Austria, Belgium, Denmark, France, Italy, The Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, West Germany and the U.K.) and thus covers some 1,500 individual machine tool companies throughout Western Europe, has had as one of its major aims the establishment of sufficiently comprehensive, specialised machine tool exhibitions to make such events worthwhile for manufacturers, considering the considerable expenses involved in exhibiting.

The Milan exhibition formed part of what was becoming a crowded exhibition calendar for machine tool makers. The years of the major European shows organised by CECIMO were years avoided by the organisers of other displays. (Indeed, manufacturers covered by CECIMO may not exhibit machine tools elsewhere in years when there is a CECIMO-organised exhibition.) But in between was a plethora of shows: Thus, 1972 saw major exhibitions in France, Italy, the U.K., Japan and the U.S. (and next year's machine tool exhibition calendar is just as full, with exhibitions in the same countries on the stocks). What did not exist was a European exhibition in which every manufacturer of any importance throughout the world was represented.

Problems

The problem had been that exhibitions in which machine tool manufacturers were being urged to participate were not necessarily specialised enough to attract the potential buyers whose presence could, in the end, be the only justification for paying out the large sums of money needed to mount a display. At the same time, a second, associated problem was that when the buyers were assembled the exhibition itself might well be insufficiently comprehensive to have made their visit worthwhile. There was

little opportunity for buyers to see everything, or virtually everything, of interest under one roof; and there was no single, centralised, source of information.

This was the sort of situation CECIMO's founders resolved to overcome. To an extent, and without denigrating their past efforts, one might say that it is only now with 1 EMO that they have done so. For the European machine tool exhibitions that the organisation has held regularly since 1951 (at first annually but latterly every two years) have been restricted to manufacturers from member countries only. That they have been a growing success cannot be disputed: the first, in Paris, occupied 25,672 square metres with stands and attracted 839 exhibitors; the tenth, and largest, in Hannover in 1967, had stands covering an area of 93,165 square metres occupied by 1,368 exhibitors. The last of these exhibitions, in Milan four years ago, had 1,067 exhibitors and stands covering an area of 63,937 square metres.

The Milan exhibition formed part of what was becoming a crowded exhibition calendar for machine tool makers. The years of the major European shows organised by CECIMO were years avoided by the organisers of other displays. (Indeed, manufacturers covered by CECIMO may not exhibit machine tools elsewhere in years when there is a CECIMO-organised exhibition.) But in between was a plethora of shows: Thus, 1972 saw major exhibitions in France, Italy, the U.K., Japan and the U.S. (and next year's machine tool exhibition calendar is just as full, with exhibitions in the same countries on the stocks). What did not exist was a European exhibition in which every manufacturer of any importance throughout the world was represented.

CECIMO's decision to change the scope of its own display visit worthwhile. There was

was spurred by the decision of America's National Machine Tool Builders Association to make its four-yearly Chicago South an international event and to hold it every two years. Thus was 1 EMO born.

Objectives

This, then, is the prelude to what is being billed as the "first worldwide machine tool exhibition." What is the show itself meant to achieve? The organisers are in no doubts, it should, they say—

Provide machine tool users with an opportunity to see and compare products from all over the world at a single exhibition;

Induce a still greater orientation of production towards user requirements and assist contacts between manufacturers and buyers (important, because a third of all new developments are stimulated by customers' demands);

Inform manufacturers on competitive products, thus promoting collaboration between them (for instance, through "licensing agreements");

Stimulate the dialogue between science and industry; Facilitate optimised investment policies in individual undertakings by presenting a comprehensive view of the state of the machine tool art at suitably short intervals.

market, the indigenous French producer, has recently moved from Paris, the centre of the spring-making industry, to the South of France so that even South (Bennett is based in Redditch) are now just as close to the market as the French manufacturers. Thus for Bennett Tools and for many companies like it the fact that the exhibition is the premier machine tool exhibition in the world this year is only as important as the fact that they are showing their products in Paris for the first time.

How successful the show will be from the point of view of its organisers and the companies exhibiting will be known only after it is all over and the Parc des Expositions at the Porte de Versailles has been cleared, the receipts checked, the follow-up visits made, and so on. What is apparent now is that the auguries for success are there.

About 1,300 exhibitors will be taking part, representing practically every country with a machine tool industry of 15 years—25 States in all—and occupying 90,000 square metres of stand space. These figures are the more impressive in view of the difficulties facing the machine tool industry throughout the world. Also impressive is the degree of foreign participation in terms of overseas companies (that is, other than France) whose share of stand space—something like 80 per cent—exhibition is, perhaps, not quite as impressive as that which can be claimed by other countries.

Seventy-five U.K. machine tool manufacturers are exhibiting, and this situation would last roughly a year or so work through to the manufacturing operations. For some companies the crisis would arrive earlier.

CONTINUED ON NEXT PAGE

MACHINE TOOLS III

Advances in numerical control

FOR THIRTY YEARS or so of CMC. But before that, numerical control has been several projects were afoot to take to mean the automatic guidance of a machine tool so that its cutting edge follows the path required to produce the desired shape in the feedstock.

In the earlier years of the period, the label "automatic" covered sequence control over necessary functions of the unit—like starting drive motors before initiating cutting—plus the use of hardwired controllers fed by punched or magnetic tape. Generally, input information was limited to specifying the final position desired and the nature of the cutting path. The controller calculated the necessary travel velocities along the axes and started operations, guiding the work through velocity servo.

These calculations were, and still are, performed on demand by hard-wired logic which does not strictly qualify for that designation. A great deal of work has, however, been done in the last ten years to get true computers much more closely involved in numerical control in several different ways.

Mini-computers began to be used some five years ago to supervise component geometry development in a function now called computer numerical control or CMC.

But before that, several projects were afoot to take to mean the automatic guidance of a machine tool so that its cutting edge follows the path required to produce the desired shape in the feedstock.

Enhanced

It was also suggested at the time that the in-process gauging could be combined with modification of machine settings from the central point. This would have ensured that no tolerance and machine performance would have been considerably enhanced.

To these systems should be added direct numerical control, in which the central computer also supervises the flow of parts from machine to machine in a strict machining sequence along a group of controlled tools.

The path to the realisation of these highly specialised forms of automatic data processing may have been full of technological glory, but certainly was not easy to follow, despite a large amount of Government backing in the U.K. through the

Ministry of Technology. Even the spur of military and space work in the U.S. was inadequate to overcome some of the problems, especially when it came to writing completely new programming languages.

At one time, minicomputer builders were confident that the "old-fashioned" methods of controlling machine tools were dead and that it was only a question of time before each tool had its own miniprocessor.

Five years have gone by and this has not happened, not least because the mini-makers found the operation of interpolation required their machines to perform calculations at speeds of 10,000 a second while looking at data input, machine tool logic and velocity loop requirements.

This placed a heavy burden on the designer and made the software system complex and expensive—so the question was asked who would pay for the applications work. A way was found around the problem, but it is significant that Plessey (Britain's major numerical control system company) is only now beginning to promote advanced machine tool control based on a minicomputer known for the excellence of its software and brought in from the U.S. for incorporation into

Plessey systems at Poole, Dorset.

Challenged

But already the mini is being challenged by the makers of micro-computers, machines in which all logic and memory are concentrated on a handful of large-scale integrated circuit chips, instead of using one or two printed circuit boards full of components. At the same time, advances in circuit technology such as this have enabled electronic engineers to plan and design sequential control systems on the basis of integrated circuit read-only memories. These can be pre-programmed and altered at will to suit changes in operations. Thus, where minis were beginning to displace special purpose controllers, the latter, in new electronic liveries, are making a comeback.

In Britain, there have been many setbacks to domestic industries under constant heavy pressure from some of the largest companies overseas. Combined with this has been the extreme cyclical nature of the ordering pattern for machine tools and the intolerable chopping and changing in the policies of the sponsoring Ministry with changes in Government.

Nevertheless, the point has been made by former Industry Secretary Anthony Wedgwood Benn that British industry is ill-equipped compared with major competing countries. It remains to be seen whether U.K. companies are to be re-equipped by making this a worthwhile taxation exercise, or whether ceaseless and useless precept will be used.

There can be no doubt that numerical control methods are the key to productivity—indeed even a simple digital gauging display can do a great deal this way—or that in the past U.K. developments have been too ambitious and have not looked closely at what the small company needs. And apart from one praiseworthy exception, no attempt has been made to take new developments in mobile workshops right to the factory yard, so that management and workers can judge of the improvement without the trauma of buying and installing untried equipment.

Even within the smaller com-

pany it is time to consider the integration of the design operation with the shop floor work since it already is quite simple to go to one or other of the computer bureaux operating design software packages and, using a keyboard and display, finalise a part design in a few minutes, producing a machine control tape by the way. This is a relatively simple improvement to bring in but it saves valuable time and cuts out a great deal of humdrum routine. Tedious measurements likewise can be cut out by using a digitiser.

Recording

There is a case for even greater integration of the whole operation from design to quality control since the solid-state electronic equipment now available will stand up to tough conditions and since highly reliable gauging machines can be made part of a production line. These inspection machines, which can only with difficulty be divorced from a high accuracy machine tool line, are themselves being automated and the Ferranti Conquest unit, for instance, can be used to prepare a numerical control tape by using the gauging probes to explore and describe a master component. It is of

special importance where the user has no in-house computer department or knowledge of programming techniques.

This gap in many engineering companies' knowledge has been seized on by such companies as Kremer Automation, which offers an automatic control system for machine tools, both new and existing, which is described as "self-programming." Suitable for even the small company which does a large number of one-off jobs, it records the sequence of manual operations, including tool changes, on magnetic tape cassettes. When an active component of this type is needed, all the operator has to do is play the recording in the control console. The same

applies to repeat patterns of operations.

Whether the attraction of new cutting materials providing far higher working rates will speed design changes in tools and controllers is a matter for conjecture. Certainly users have in the past tended to hold on for too long to the machines they know. The spur of competition from users of sophisticated equipment abroad and the worsening shortage of highly skilled operators may bring in numerical control equipment for reasons other than productivity—because it will be the only way to produce high quality components.

Ted Schoeters

Growing international exchanges

WHILE MACHINE tool industries throughout the world have come to accept the cyclical nature of their business, there have been few periods when international markets have together found themselves at the same stage in the demand pattern. In short, machine tool manufacturers in virtually every industrialised nation throughout the world are suffering at the hands of a recession which shows little sign of ending and, because of their common experience, there is nowhere else they can turn to for business.

It is against this sombre background that the First Worldwide Machine Tool Exhibition is to open to-morrow in Paris and while it could be claimed that this hardly represents the right atmosphere in which to stage such a show, there is equally little point in launching such a massive promotional campaign when demand is high and manufacturers are straining capacity.

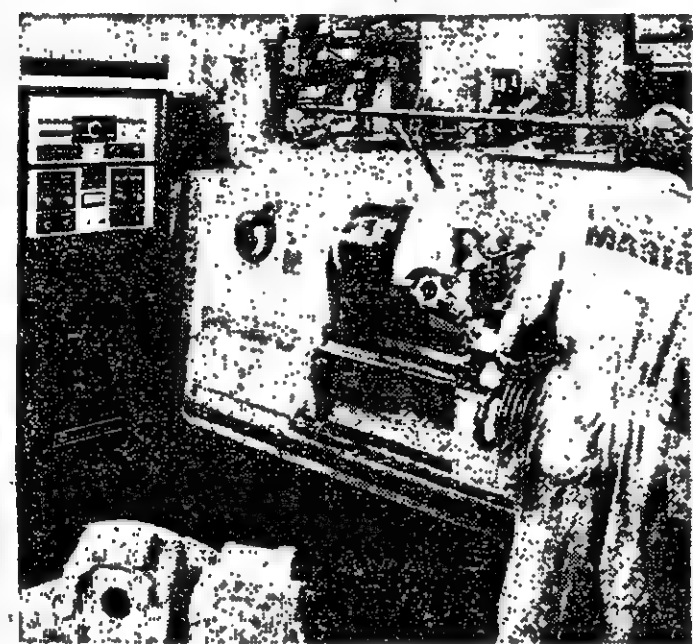
Set-backs

Of one thing, however, the 1,300 exhibitors at Paris can be assured. There is no country in the world which can be self-sufficient in the range of machine tool equipment necessary to supply the needs of industry and the continuing development, therefore, of world trade in this market can be counted on to continue in the future, despite the current set-backs.

What happens and who benefits when the world manages to drag itself out of recession remains to be seen, but a look at the present composition of world trade in machine tools and the way in which it has recently been developing gives some clues to the future.

To begin at home, the picture has not recently been an encouraging one. Figures for 1974 show that the U.K. only narrowly avoided becoming a net importer of machine tools, despite the British machine tool manufacturers' substantial achievement of boosting exports to their best-ever level of nearly £107m., compared with only £84m. the previous year. At the same time, however, the U.K. also imported no less than £99m. worth of machine tools, leaving a favourable balance of trade of only about £7m. The main cause of the narrow trading gap was the decreasing value of the pound compared with the currencies of other major trading nations, and with the number of manufacturers of heavy machine tool equipment—that is, expensive machinery—being steadily reduced in this country, the value of imports has risen, a trend which has been further encouraged by the growing number of home manufacturers who have opted for marketing rather than actual production.

Even the remaining manufacturers have been importing items of foreign equipment to supplement their own ranges and delays in delivery by home suppliers have also helped imports.



Hydro NC540 lathe—product of Hydro Machine Tools, part of the 800 Group—at the Inverin, County Galway, works of Hydro Marine International Inc.

At the moment, however, demand is well down and the volume of imports can be expected to drop back as a result. Exports, however, may hold up rather better, with the continuing devaluation of the pound helping to make British goods abroad more attractive, despite the flat international market. In the first two months of this year, it looks as though exports stood at a little over £23m. while imports stood at about £19m.

In the world league, Britain is certainly not the force it once was, as shown by a quick glance at international trade figures for machine tools issued by the European Committee for Co-operation of the Machine Tool Industries.

According to the Committee, the West Germans now stand

supreme as the world's largest exporter of machine tools. Sales by German manufacturers throughout the world last year reached nearly £2bn., four times as high as the next major competitor on the international scene, the Americans. After the U.S. came Switzerland, East Germany, Italy and then Britain.

In terms of imports, Russia last year topped the list with \$367m. of foreign manufactured machine tools purchased; next came France, then Poland and the U.S. Britain stood in seventh place in the importing league.

As far as actual production was concerned last year, Germany remained in first place ahead of the U.S. and Russia, with Japan, Italy, France and Britain following. The Russians were at the head of the list of consumers, with the U.S. in

second place and Japan third. Britain could only manage eighth position, a statistic which says something about the current levels of investment by British industry.

Customer

Of the U.K.'s major export markets, the biggest single customer last year was the U.S., which took nearly £13m. of machine tools, while by comparison, the EEC countries bought nearly £28m. of equipment. It is hoped that East Germany may also become a major customer for British equipment, perhaps taking up to £12m. of equipment a year compared with the negligible level of exports recorded in the past. Russian business, too, is expected to increase.

The most successful nation in terms of selling machine tool equipment to the U.K. was, predictably, West Germany, with almost three times the level of sales as those achieved by its nearest rival, the U.S. Italy came third and France fourth.

West Germany's outstanding performance in the machine tool markets of the world stands as an example to industrialised nations throughout Europe and beyond. With a workforce of around 110,000, the country's 500 machine tool manufacturers are now out-producing every nation which defeated it during the last war. Since 1970 the country's machine tool sector has held an international lead which it confidently expects to keep.

Perhaps the most remarkable aspect of the West German success is that it has been achieved despite the continual rise in the value of the D-mark. Outstanding technological developments have helped advance West Germany's penetration of world markets in recent years and so far the industry has not

had to go too far away from home in search of export business, with Europe and Comecon countries taking the bulk of its overseas sales.

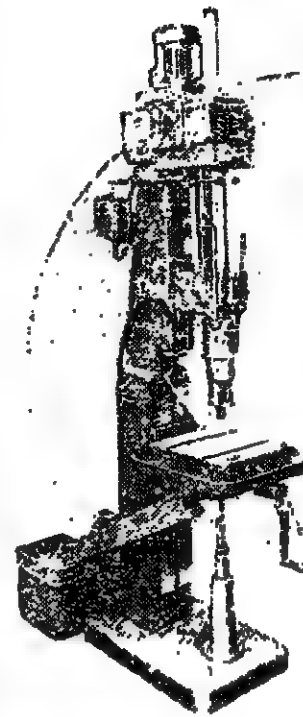
Another major machine tool producing nation which has been having substantial success in selling its products to the U.K. is Italy, which still ranks in the top league of machine tool producers. Exports of equipment from Italy have risen to account for nearly half of all production, with West Germany itself a traditionally large customer, although it has recently become less important, with countries like the U.K., France and the Scandinavian nations taking up the slack. Home demand in Italy, however, is certainly no more encouraging than in any other producing country.

While individual nations vie for the business available among the world's major customers, they can at least be comforted by the multiplicity of predictions which suggest that international trade should once again be picking up towards the middle of next year. It can at least be said in the U.K.'s favour that the continuing rationalisation which has been underway among British machine tool manufacturers has left them in better shape than ever before to survive the present difficult conditions and will, hopefully, provide them with a sound footing on which to try to capitalise on the next upturn in international machine tool business.

Competition for sales in established and developing nations will be intense and up-to-date technology, good delivery performance, competitive prices and aggressive salesmanship will be needed if the U.K. is to maintain its standing in the international machine tool world.

Michael Cassell

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Exhibition

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occasioned the organisers of 1 EMO some disappointment. This is the only showcase this year for European machine tool manufacturers and we would have thought that the U.K. which is an important manufacturing country, could have taken more space," M. Pierre Rouchard, commissioner general of 1 EMO, commented recently.

The reasons for the U.K. companies' relative caution are understandable. For the British industry has been seeing its order books fall fast. The most recent figures, put out by the Department of Industry at the end of last month, show that the three months to the end of February saw a 21 per cent drop in the new order intake—most of it accounted for by a 35 per cent decline in home orders—compared with the previous three months. And these are value figures with price inflation masking an even heavier drop in real volume terms.

The downturn began last October, and it has already resulted in the recent warning from Mr. George Townbridge, president of the Machine Tool Trades Association, that the industry is running out of work and could by this October be thinking carefully about the level of employment it can maintain.

Clearly, in these circumstances, cash is tight and frills have to be cut out. Among those, obviously, could be considered participation in trade exhibi-

tions. This is, of course, a point that could be made too much of. The U.K. strength at 1 EMO will still be significant, with some impressive machines being shown for the first time including an eight-station numerically controlled turret drilling and milling machine built by the Leicester company Wadkin.

Overall, the importance of 1 EMO as a shop window for the machine tool industry throughout the world can be in no doubt. And how important that is obvious. For machine tools are the basic stuff from which so much of industry's productive capacity stems. Today, when inflation and recession are hitting most parts of the developed world and making it look impossible for the underdeveloped world ever to achieve so many of the things taken for granted in the West, modern manufacturing equipment—and that to a considerable extent means modern and technologically advanced machine tools—have a major role to play in getting us out of the mess we are now in.

The organisers of the exhibition may have been pitching their sales talk when they described the contacts made possible by it as being likely "finally (to) affect the progress of our standard of living," but the exaggeration is probably nowhere near as great as might appear on a first reading.

David Walker

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